<table>
<thead>
<tr>
<th></th>
<th>CONTENTS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Vision Statement</td>
<td>1</td>
</tr>
<tr>
<td>2</td>
<td>CPR Governing Board</td>
<td>2-3</td>
</tr>
<tr>
<td>3</td>
<td>CPR Executive Committee</td>
<td>4</td>
</tr>
<tr>
<td>4</td>
<td>President’s Report</td>
<td>5-6</td>
</tr>
<tr>
<td>5</td>
<td>Research Publications</td>
<td>7</td>
</tr>
<tr>
<td>6</td>
<td>Discussions, Meetings and Seminars/Workshops</td>
<td>8-10</td>
</tr>
<tr>
<td>7</td>
<td>CPR’s Initiatives</td>
<td>11-24</td>
</tr>
<tr>
<td>8</td>
<td>Funded Research Projects</td>
<td>25-26</td>
</tr>
<tr>
<td>9</td>
<td>Faculty News</td>
<td>27-49</td>
</tr>
<tr>
<td>10</td>
<td>Library and Information &amp; Dissemination Services</td>
<td>50</td>
</tr>
<tr>
<td>11</td>
<td>Computer Unit’s Activities</td>
<td>51</td>
</tr>
<tr>
<td>12</td>
<td>Grants</td>
<td>52</td>
</tr>
<tr>
<td>13</td>
<td>Tax Exemption for Donations to CPR</td>
<td>52</td>
</tr>
<tr>
<td>14</td>
<td>CPR Faculty and Staff</td>
<td>53-57</td>
</tr>
</tbody>
</table>
VISION STATEMENT

* VISION

To be a leader among the influential national and international think tanks engaged in the activities of undertaking public policy research and education for moulding public opinion.

* OBJECTIVES

1. The main objectives of the Centre for Policy Research are:
   a. to promote and conduct research in matters pertaining to
   b. developing substantive policy options;
   c. building appropriate theoretical frameworks to guide policy;
   d. forecasting future scenarios through rigorous policy analyses;
   e. building a knowledge base in all the disciplines relevant to policy formulation;
2. to plan, promote and provide for education and training in policy planning and management areas, and to organise and facilitate Conferences, Seminars, Study Courses, Lectures and similar activities for the purpose;
3. to provide advisory services to Government, public bodies, private sector or any other institutions including international agencies on matters having a bearing on performance, optimum use of national resources for social and economic betterment;
4. to disseminate information on policy issues and know-how on policy making and related areas by undertaking and providing for the publication of journals, reports, pamphlets and other literature and research papers and books;
5. to engage the public sphere in policy debates; produce policy briefs to liaise with legislatures; and
6. to create a community of researchers.

* LIST OF ACTIVITIES/SUBJECTS PURSUED

1) Political Issues and Governance;
2) International Relations and Foreign Policy/Diplomacy;
3) Economic Policy Issues, National, Bilateral, Regional, and Global;
4) Security - Internal and External;
5) Public Services Delivery Policies;
6) Institutional Design;
7) Civil Society;
8) Regulation of Capitalism;
9) Population, Public Welfare Services, and Sustainable Development;
10) Constitutional and Legal Theory;
11) Institutional and Administrative Capacity Building for delivering Macro-Management of Reforms;
12) Dialogues with Strategic Partner Countries for Enhancing Engagement with Focus on South Asian and other Asian Countries;
13) Sectoral Policies for Infrastructural Development (Energy including Electric Power, Telecommunications, Roads, Ports, Airports etc.); and
14) Regional Development among States with Special Reference to Northeast India and Kashmir.

For general enquiries, please contact:
Office of the President
CENTRE FOR POLICY RESEARCH, NEW DELHI –110021 (INDIA) Telephone: +91-11-2611-4797;
Fax: +91-11-2687-2746, E-mail: president.cpr@cprindia.org Website: https://www.cprindia.org
Centre for Policy Research
Members of the Governing Board
(As on 31st March 2021)

Dr. (Mrs.) Meenakshi Gopinath
Director
Women in Security Conflict Management & Peace (WISCOMP)
A-86, Nizamuddin East
New Delhi 110 014

Mr. Subodh Bhargava
Former Chairman,
Tata Telecommunications Ltd.
Villa 69, De Palm Springs
Golf Course Road, Sector 54
Gurugram 122 001 (Haryana)

Mr. Shyam Saran
Former Foreign Secretary and
Senior Fellow, Centre for Policy Research
C-42, IFS Apartments
Mayur Vihar Phase I
Delhi 110 091

Ms. Rama Bijapurkar
Independent Management Consultant &
Professor of Management Practice, IIM Ahmedabad
206, Nirman Kendra
Dr. E. Moses Road, Mahalakshmi
Mumbai 400 011

Ms. Vinita Bali
Independent Director & Strategy Adviser
1104, Prestige Exotica
#3, Cunningham Crescent
Bangalore 560 052

Mr. Chandrasekhar Dasgupta
Former Ambassador & well-known Historian
C-12/11, DLF Qutab Enclave, Phase-1
Gurugram 122 002

Mr. Keshav N. Desiraju
Former Secretary, Government of India
Flat 2A, Sreshta Raajeswari,
10, Balaji Nagar 3rd Street,
Royapettah,
Chennai 600014
Mr. Shyam Divan  
Senior Advocate, Supreme Court of India  
9, Nizamuddin East  
New Delhi 110013

Member

Member-Secretary

Indian Council of Social Science Research (ICSSR)
Aruna Asaf Ali Marg, New Delhi 110 067

Member

Mr. Rakesh Bharti Mittal  
Vice Chairman  
Bharti Enterprises  
Bharti Crescent, 1 Nelson Mandela Road  
Vasant Kunj Phase II  
New Delhi 110 070  
Ph: 42666408

Member

Mr. Rohit Bhasin  
Former Partner, PwC and Independent Director  
D-408, Defence Colony  
New Delhi 110024

Member

Ms. Yamini Aiyar  
President & Chief Executive  
Centre for Policy Research  
Dharma Marg, Chanakyapuri  
New Delhi - 110 021

Member-Secretary
CPR’s EXECUTIVE COMMITTEE MEMBERS

Dr. Meenakshi Gopinath
Chairperson, Executive Committee of CPR Society &
Director
Women in Security Conflict Management & Peace (WISCOMP)
A-86, Nizamuddin East
New Delhi 110 014

Mr. Shyam Saran
Member, Executive Committee of CPR Society and
Senior Fellow, Centre for Policy Research
C-42, IFS Apartments
Mayur Vihar Phase I
Delhi 110 091

Mr. Subodh Bhargava
Member, Executive Committee of CPR Society
Villa 69, De Palm Springs
Golf Course Road, Sector 54
Gurgaon 122 001 (Haryana)
Ph: 0124-2563146

Ms. Vinita Bali
Independent Director & Strategy Adviser &
Member, Executive Committee of CPR Society
1104, Prestige Exotica
#3, Cunningham Crescent
Bangalore 560 052
Ph: 08951062027

Ms. Yamini Aiyar
President & Chief Executive
Centre for Policy Research
Dharma Marg, Chanakyapuri
New Delhi - 110 021
President’s Report

As President, I have come to relish this annual ritual of writing the foreword to CPR’s annual report. This is my moment to bask in the glory of the awe-inspiring public service and high standards of scholarship set by my colleagues. I list here but a few highlights of CPR’s work through this year. I hope this will give you a glimpse of the depth and range of our intellectual and policy engagements and tempt you to go through the contents and publications. In an increasingly chaotic and complex world, CPR scholars have valiantly sought to understand and interpret events through sober, evidence-based discourse. I am proud that through our work, we have stayed true to our fiercely independent spirit and commitment to democratic dialogue.

The reporting year 2020-21 will find its place in history. I am proud that at every crucial moment, from the national lockdown in March 2020 to the deadly second COVID-19 wave in April 2021, the farmer protests, the significant developments on India’s borders and the geopolitical shifts in our neighborhood, to debates on net-zero targets and building a resilient climate-ready State, CPR scholars remained at the forefront, contributing actively to policy implementation, forging new partnerships with governments, civil society and academia and initiating new research to enrich the policy discourse and interpret this historical moment.

The health and economic consequences of the pandemic dominated much of CPR’s policy work in this period. Within weeks of the first national lockdown being announced, CPR faculty reoriented their work to respond to COVID-19. Two notable engagements with state governments include appointments of CPR scholars to the COVID-19 Global Advisory Council of the Government of West Bengal and to the Government of Punjab Group of Experts, tasked with developing a post-COVID economic strategy for the state. In addition, CPR scholars were appointed as members of the Lancet COVID-19 Commission India Task Force and the Lancet Citizens’ Commission on Reimagining India’s Health System. Beyond state and national governments, our COVID-19 response involved active engagement at the grassroots. Accountability Initiative was instrumental in anchoring an alliance called PULSE (Platform to Understand, Learn, Share and Exchange), that includes over 100 members from government, civil society, academia and the donor community. The alliance focuses on ensuring that grassroots experience makes its way into the policy discourse. In addition, they launched a series called Inside Districts, documenting the trials and tribulations of frontline workers in responding to the pandemic. We also undertook several research projects, in partnership with government and academia, to build an evidence base on how to respond to COVID-19. Key research themes included internal migration, urban livelihoods, understanding transmission dynamics and the preparedness of the health system.

Beyond our COVID-19 response, the perils of work from home and tyranny of Zoom notwithstanding, 2020-21 remained a productive year for CPR. Our scholars continued the tradition of publishing path-breaking books, writing in the popular press and engaging in the everyday life of policymaking. We published two important books this year including, Shylashri Shankar’s masterful book, Turmeric Nation: A Passage Through India’s Tastes and Beyond the Coal Rush Rush: A Turning Point for Global Energy and Climate Policy?, co-authored by Manju Menon and Kanchi Kohli. Our national level policy contributions ranged from engagements with the Ministry of Jal Shakti, the Finance Commission, the NITI Aayog, the National Commission of Scheduled Caste and Scheduled Tribes, and the Ministry of Environment, Forest and Climate Change, amongst others. We also launched new research and welcomed new faculty in areas such as the rural economy, agriculture, state capacity and regulation, health financing, Dalit politics, election studies, national security and foreign policy.

In the last few years, we have broadened our approach to work more closely at the sub-national level. This year, we deepened our engagements by entering into long-term partnerships with the Government of Punjab and the Government of Odisha to work with the urban development departments on slum upgradation. We also signed two different Memoranda of Association with the Government of Meghalaya to support the planning and finance department and the State Capability Enhancement...
Project. In addition, new partnerships have been initiated with governments in Andhra Pradesh, Chhattisgarh and Karnataka.

This has been an important year for climate action across the globe, particularly with the release of the Sixth Assessment Report of the Intergovernmental Panel on Climate Change (IPCC) and preparations for the upcoming United Nations Climate Change Conference in November 2021. CPR, through its Initiative on Climate, Energy and Environment (ICEE), as you doubtless know, is home to the country’s leading voices on the issue. We have also played an important role on the global stage, shaping global and domestic debates on climate change. Continuing this tradition, Navroz Dubash is the lead author for the IPCC chapter on national and subnational policies and institutions to address climate change. In addition, ICEE remained at the forefront of key debates, including on climate institutions, net-zero targets, energy transitions and air pollution. This formidable team is truly at the cutting edge of one of the most pressing issues of our time.

In 2020-21, we welcomed several new colleagues to the CPR family but also suffered difficult losses. In June 2020, we lost Ved Marwah, a long-term associate with CPR and just as I signed off this year’s annual report, we had the devastating news of the sudden passing away of Keshav Desiraju, our governing board member. Both men were amongst India’s finest public servants, whose integrity and commitment were unparalleled. We learnt from them the value of public purpose and CPR remains committed to fulfilling their legacy by remaining true to the values and principles they stood for.

As always, I am grateful for the unflinching support we receive from our governing board under the leadership of Dr Meenakshi Gopinath, whose guidance and commitment to our scholarship has been a consistent source of strength. Our fabulous management team, led by Alaknanda Jain and Anup Roy, who have navigated the chaos of COVID-19 to ensure that our faculty have the space to do their best, even as we become more 21st-century in our day-to-day administration, and our communications team, led by Hemali Sodhi, who have ensured that we transitioned from the seminar room to the Zoom room with ease, while pushing us to reach out to newer audiences. Finally, to our funders. whose trust and support has enabled us to adapt to the new circumstances and new challenges that we confront today. I remain deeply grateful.

Yamini Aiyar
President and Chief Executive
Research Publications

The following research publications were brought out during the year 2018-19:

A) Major Books Published

B) Articles Published by CPR Faculty
About 428 articles were also published by CPR Faculty Members in major national and international dailies and popular journals during the year.
DISCUSSIONS, MEETINGS AND SEMINARS/WORKSHOPS
(Organized by CPR)

During the year under review, the CPR organized several seminars and special discussion meetings in addition to weekly faculty meetings with distinguished experts as also some Workshops-cum-conferences. These are listed below.

Conferences/Seminars/Lectures (organised by the Institute)

3. TREADTalks webinar on: Chamoli Flood: How can we build resilience?, 22 March 2021.
15. 2nd PEG-CPR Roundtable on Managing a Fair Transition away from Coal in India, 20 January 2021.
35. Panel Discussion on: The Crisis in Indian Political Thought, 8 October 2020.
44. TREATTalks webinar on ‘International Law and its Responses to Challenges of Shared River Waters, 21 August 2020.
45. Webinar on 'India Tomorrow: Conversations with the Next Generation of Political Leaders' by Pradeep Chhibber and Harsh Shah', 20 August 2020.
49. विशेष आयोजन: Covid-19 दौर में गैर सरकारी और नागरिक संस्थाओं की भूमिका, 31 July 2020.
50. CPR Webinar on ‘Powering through the Pandemic: Will COVID-19 reset India’s approach to the future of electricity?’, 29 July 2020.
52. Webinar: Pursuing a clean air agenda in India during the COVID crisis, 17 July 2020.
53. Webinar on: India’s economic engagement in Asia: how should it change after Ladakh?, 8 July 2020.
54. Webinar on Bridging the Gap Between Theory and Practice: Experiences from India, 4 July 2020.

Workshops/Training Programmes (conducted by the Institute)

1. CPR-CSH Workshop on 'Female Labour Migration in India: Smart Femininity, Familial Labour & Social Network', 30 March 2021.
2. Workshop on: Re-Form: Lessons for Urban Governance Futures from the Pandemic, 22 March 2021.

4. CPR-CSH Workshop - Flies without borders: Lessons from Chennai for improving the organisation of municipal public health services in India, 19 January 2021.

5. CPR-CSH Workshop: Data, Disease and Delivery: How did cities use data to manage the pandemic and provide relief?, 29 December 2020.


CPR’s Initiatives

1. Accountability Initiative

In 2020, the Accountability Initiative (AI) focused on the impact of the COVID-19 pandemic on India’s welfare architecture.

Major Research Studies

To understand the impact of the pandemic on state finances, AI published a report titled, Study of State Finances 2020-21. The report delved into the revenue and expenditure performance of seventeen states prior to the pandemic and reflected on the potential consequences of the pandemic on state finances.

The thirteenth volume of the flagship Budget Briefs series was released in the run up to the Union Budget. The briefs contained analyses of trends in allocations, expenditures and outcomes of ten major Centrally Sponsored Schemes, covering health and nutrition, education and rural development.

A new report titled, The State Education Finances: A Deep-Dive into School Education Finances in Eight States, presented the trends in public expenditure on school education across eight Indian states from 2014-15 to 2017-18. Findings were shared with sector experts during a digital roundtable, under the larger conceptual umbrella of challenges of school education financing in the COVID-19 era. To better understand nutrition financial landscape for nutrition support, a paper entitled, Public Finance Management (PFM) and Data Availability for Nutrition Financing in India, was published in the BMJ Global Health. The paper, co-authored by Avani Kapur and Ritwik Shukla, seeks to determine whether the current PFM system in India allows for capturing required nutrition data.

Kapur also authored an analysis titled, How to Design Nutrition Financing, published in the Seminar magazine. The article explored ways in which the nutrition financing architecture can be made more decentralised, agile and equitable.

Other Notable Publications

A policy brief entitled, Social Security for Informal Workers in India, explored India’s current labour market policies on the provisioning of social security to informal workers in the unorganised sector. The brief specifically focussed on the Code on Social Security, 2020.

Avani Kapur co-authored a study titled, Did India’s Ecological Fiscal Transfers Incentivize State Governments to Increase their Forestry Budgets?, published in the Journal of Environmental Research Communications. The study gathered state-by-state data on forestry budgets to assess whether India’s ecological fiscal transfers incentivised states to protect and restore forests as evidenced by increases to their forestry budgets.

Using AI’s flagship methodology - Planning, Allocations and Expenditures, Institutions Studies in Accountability (PAISA) - for tracking urban local body finances, a report titled, PAISA for Municipalities: A Study of Fund Flows and Public Expenditure in the Geographic Jurisdiction of Tumakuru City Municipal Corporation, Tumakuru District, Karnataka, was published in early 2021. The study aimed to understand the nature and size of urban local bodies in the Smart City of Tumakuru, Karnataka. A report titled, Mapping State Interventions Towards Women and Child Protection in Maharashtra, was published by AI. The report examined interventions on violence against women (VAW) and violence against children (VAC) in the state. The study was commissioned by UNICEF Maharashtra as part of a Memorandum of Understanding (MoU) between UNICEF, UN Women and the Government of Maharashtra for tracking outlays to outcomes for women and children.
Outreach

The *Future of Governance* forum event was held from 7th-8th October 2020. The forum was an attempt to spark dialogue on the challenges and prospects of civil society-government collaboration in India. It featured over 27 speakers, many of whom are leaders in public policy, non-profit, philanthropy and politics. Co-hosted with Arthan, the forum saw more than 1,000 attendees.

AI deepened collaboration with the International Food Policy Research Institute’s (IFPRI) project titled, Partnerships and Opportunities to Strengthen and Harmonize Actions for Nutrition in India (POSHAN). A co-published policy note titled, *Financing Nutrition in India: Considering the Cost Implications*, delved into the cost implications of the nutrition policy landscape in 2019-20. Findings were shared with the government, sector experts and scholars on multiple occasions. Additionally, AI co-hosted the third implementation research conference, *Delivering for Nutrition in India: Insights from Implementation Research*, with them. A special panel was curated by AI on systems strengthening of human resources, infrastructure and financing for the occasion.

A knowledge resource called Ideation was launched to offer leaders and policy shapers in the development space distilled insights from AI’s work. In addition, commentary was published in several mainstream international, national and sub-national media throughout the year.

Learning and Development

AI’s learning programs have gone virtual to suit the changed situation. The year saw the launch of two online courses. First, the *Understanding State Capabilities* course, which was previously offered offline, has been adapted to online learning needs. In this course, participants are equipped to understand the root causes of administrative failure on the ground. The course also takes participants on a journey through India’s complex government system from the lens of decentralisation. In addition, an online version of the *Hum Aur Humaari Sarkaar* course was launched at the Badhte Kadam forum organised by AI in December 2020. The course aims to empower grassroots leaders to undertake critical analysis of how the government functions and delivers key public services. Launched as a knowledge resource in 2019, the Humaarisarkaar.in website has grown. A special feature called *Humse Sawaal Puchcho* was introduced in 2020, which invites questions from readers on government functioning. Responses to queries from Bihar and Rajasthan have led to on-ground impact.

An online session on *Understanding Public Policy Design and Evaluation* was conducted with probationers at the National Academy of Audits and Accounts, Shimla. Through different activities during the sessions, the training pushed participants to undertake a critical analysis of policy design and evaluation in India. AI conducted sessions on the *Modalities of Government Finance and Budgeting in the Social Sector* at the Chief Minister’s Good Governance Associates (CMGGA) induction program as well as the District Development Fellowship (DDF) induction program. Both fellowships are run by the Ashoka University in collaboration with the Haryana and Punjab governments respectively.

The AI team trained students of the Indian School of Development Management for the fourth consecutive year, this time, virtually. A similar session was also held with LAMP Fellows. About 100 young people were trained on: basics of finance and budget in governance; analysis of fiscal systems within the government machinery; and gaps in implementation.
2. Initiative Climate, Energy and Environment

In 2020, the Initiative on Climate, Energy and Environment (ICEE) engaged with legal and regulatory trends shaping climate, energy, environment and development outcomes in India while also contributing to global discussions on climate governance. ICEE engaged with several areas of research, including global climate governance, India’s climate and energy future, the political economy of electricity, air quality regulation and governance, energy demand patterns in urban areas and Indian environmental law. Moreover, in a year dominated by COVID-19 and its effects, ICEE also closely examined the disruptive effects of the pandemic on India’s environmental policies.

In February 2021, CPR launched a new blog created and edited by ICEE researchers. The blog, entitled Environmentality (https://environmentality.cprindia.org/), explores the politics of creating a just and sustainable future, with a focus on climate, energy and environmental governance in India and hosts original writing by researchers on these issues.

Global Climate Governance

Navroz K Dubash and Parth Bhatia participated in the Fourth Lead Author Meeting for the upcoming Sixth Assessment Report of the Intergovernmental Panel on Climate Change (IPCC). Dubash and Bhatia are Coordinating Lead Author and Chapter Scientist respectively for the chapter on national and sub-national policies and institutions to address climate change. In Nature Climate Change, Dubash reviewed new research quantifying the emissions impact of climate laws, and co-authored a journal article titled, Climate laws help reduce emissions, examining biases in prominent equity-based ‘fair share’ studies of global climate action. In a special issue of Seminar, Aditya Valiathan Pillai authored an article titled, China and India in the Himalayan climate crisis. The article explained why China and India needed to evolve a political relationship responsive to the shared threat of the Himalayan climate crisis.

A board of current and past editors at Climate Policy journal selected Developments in national climate change mitigation legislation and strategy – a 2013 article co-authored by Dubash, Markus Hagemann, Niklas Höhne and Prabhat Upadhyaya – to appear in the journal’s list of top twenty papers over the past twenty years of its publication.

India’s Climate and Energy Future

ICEE contributed to strategic thinking around climate action in India. 2020-21 was a landmark year for global climate politics, with major emitters such as China and the United States announcing new long-term climate pledges. In tandem with these announcements, a public debate unfolded about whether India should declare a net-zero target. In a two-part series in the Hindustan Times, Navroz K Dubash argued that net-zero would be a hollow pledge given India’s diplomatic, developmental and climate interests and emphasised the need for sectoral transition plans, strong institutions for climate governance, and economy-wide targets based on near-term actions. Dubash, Lavanya Rajamani and Ambuj Sagar also wrote in the Indian Express about the importance of honoring the hard-won equity clauses embedded in the Paris Agreement and the need for credible and just climate targets in industrialised countries.

In an article titled, New Imperatives for International and Domestic Climate Policy: Rethinking India’s Approach, published in the IIC Quarterly journal, Dubash and Rajamani examined the need for India to rethink its approach to international and domestic climate policy. Dubash was also frequently quoted
on India’s role in the climate regime, the need to protect the country’s developmental future and the importance of a smooth and equitable energy transition in mainstream outlets such as The Guardian, Climate Home News, Bloomberg, Economic Times, Live Mint, The Wire and Reuters.

Dubash and Radhika Khosla published new research on India’s energy strategy. Their article titled, Rethinking India’s Energy Policy, published in Economic and Political Weekly called for a shift away from supply-centric thinking towards policies that could address the country’s multiple development objectives, including equitable energy access, environmental protection and energy security. To mark the release of a special report by the International Energy Agency (IEA), ICEE also co-hosted a panel discussion with the IEA on Unpacking the IEA’s India Energy Outlook 2021: The sectoral transitions underpinning long-term scenarios.

Aditya Valiathan Pillai wrote comments about the fraught geopolitics of the regional electricity trade in South Asia, as well as India’s plans for an ambitious new global renewable energy grid in the Financial Express and The Hindu. He also discussed whether regional electricity markets were essential to decarbonising India’s energy system in The Wire.

The Political Economy of Electricity in India

In January 2021, ICEE co-hosted an agenda-setting roundtable on managing a fair transition away from coal with Prayas (Energy Group), which brought together a diverse and interdisciplinary community of energy scholars and practitioners.

ICEE submitted comments to the Ministry of Power on the draft Electricity (Amendment) Bill, 2020, highlighting the urgent need to revisit India’s electricity priorities, the laws governing the power sector and the country’s approach to improving electricity distribution. ICEE also provided feedback to the Ministry of Power on the electricity reforms proposed in the Union Budget 2021.

Air Quality Regulation and Governance in India

Santosh Harish wrote in the Hindustan Times and The Wire about the need for financial investments in clean air grants and initiatives, focusing on the 15th Finance Commission’s grants to municipal corporations and relevant allocations in the Union Budget 2021. He coordinated a collaborative note on the design of the grants to the Ministry of Environment, Forests and Climate Change (MoEF&CC) with researchers from several groups including the World Bank, World Resources Institute, Centre for Science and Environment and TERI, with support from Bloomberg Philanthropies.

Harish, Shibani Ghosh and Navroz K Dubash explained the significance of the government’s ordinance to establish a Commission for Air Quality Management in National Capital Region and Adjoining Areas (CAQM) in an article in the Hindustan Times. Harish answered questions about the implications of the CAQM for air quality governance on NDTV, in the Times of India, Hindustan Times, the Indian Express, the Economic Times, and The Wire. ICEE was also invited to share their recommendations on air quality governance with the Delhi Government in 2021.

Energy Demand Patterns in Urban India

In an article titled, The what, why, and how of changing cooling energy consumption in India’s urban households, published in the journal, Environmental Research Letters, Radhika Khosla, Anna Agarwal, Neelanjan Sircar and Deepaboli Chatterjee highlighted new research answering fundamental questions about energy-efficient cooling usage in India and discussed household-level social and economic trends
driving India’s cooling transition. Key findings and analysis from the article were discussed in Carbon Brief and IndiaSpend, among other media outlets.

In an article titled, Impact of temperature on electricity demand: Evidence from Delhi and Indian states, published in Energy Policy journal, Santosh Harish, Nishmeet Singh and Rahul Tongia presented a first-of-its-kind analysis that analysed household-level changes in electricity demand in response to heat shocks in Delhi. Their research suggested that as temperatures rose, richer households steadily increased electricity consumption for cooling, while low-income consumers showed limited incremental response to temperature changes – with significant implications for heat and climate adaptation in India.

ICEE co-hosted the third annual roundtable on residential electricity consumption in India with Prayas (Energy Group) and the University of Oxford. In this virtual two-day event, experts presented their latest research on social and behavioral patterns related to space cooling in Indian households and shared insights on the effectiveness of policies aimed at managing rising cooling demand.

Indian Environmental Law

In response to the draft Environmental Impact Assessment (EIA) notification in 2020, Shibani Ghosh submitted comments to the MoEF&CC outlining several ways in which the proposed draft was legally untenable and diluted the already-weak processes of environmental impact assessment, expert scrutiny and public consultation. In subsequent articles in the Indian Express and in The India Forum, Ghosh explained why the draft EIA Notification would wrongly condone violations and exacerbate the weaknesses of the environmental clearance system in the country. She also discussed mechanisms to strengthen environmental regulation in interviews with NDTV, ETNOWLIVE, Business Standard and HuffPost.

Ghosh published a chapter on Climate Litigation in India in Comparative Climate Change Litigation: Beyond the Usual Suspects, edited by Francesco Sindico and Makane Moïse Mbengue. Her review of the Indian legal and regulatory landscape reveals that the main environment and energy-related laws, policies and regulatory processes offer several hooks for climate litigation and that the jurisdiction of Indian courts is adequately broad to entertain climate claims.

3. Land Rights Initiative

This year, CPR’s Land Rights Initiative (LRI) worked on important research outputs and focused on extensive policy engagements, stakeholder consultations, and the development of national and international research collaborations.

Constitutional Right to Property

Namita Wahi published a working paper on Property and Sovereignty: Creating, Destroying and Resurrecting Property Rights in British India (1600-1800). This paper constitutes the first systematic legal attempt since the late nineteenth century to describe the changing configuration of property rights of zamindars (landlords) and ryots (peasants) relative to the English East India Company over a period of two hundred years from 1600 to 1800. Wahi lectured on The History of Right to Property in Independent India at a webinar organised by the Department of Political Science, Zakir Husain Delhi College, University of Delhi.
New Areas of Research

Deciphering Decisions through Data Analytics (DALTON): Kaustav DeBiswas and Namita Wahi presented preliminary findings from their pilot project on using machine learning to analyse legal texts in order to speed up legal analysis and to enable comprehensive, cross cutting studies on legal databases, at a PRRC webinar. Given the vast volume of unperused judicial data, in a hitherto unprecedented effort, this pilot project has developed an algorithm to capture data created by LRI researchers for LRI’s report on land acquisition with a view to accurately replicate all or part of the work.

Conflict and Contestation in Plural Land Regimes: LRI launched a new research project in collaboration with the Centre on Law and Social Transformation (LawTransform), University of Bergen, along with researchers from six countries - South Africa, Ethiopia, India, Brazil, Guatemala and Colombia, at the Bergen Exchanges, 2020. The project aims to develop a theory of land rights claiming in plural legal regimes through a cross-regional investigation of conflicts over land affecting the land rights of vulnerable communities. Wahi spoke about plans for the Indian case study of the project at a webinar of the same name organised by LawTransform.

Land Rights of Scheduled Tribes in Scheduled Areas of India

Recommendations from LRI’s report on The Legal Regime and Political Economy of Land Rights of Scheduled Tribes in Scheduled Areas of India, the National Seminar on Understanding Landlessness and Displacement of, and Atrocities against Scheduled Tribes co-organised by LRI and the National Commission for Scheduled Tribes (NCST) in 2018, and the 2020 NCST report on Tribal Land Alienation in India, for which Namita Wahi served as an expert advisor, were incorporated as part of NCST’s annual report, 2019-2020 under Article 338A (5) (e) of the Constitution. NCST’s annual report was sent to the President of India in early 2021. Once approved by the President, the report will be tabled in Parliament after an action taken report is compiled by the Ministry of Tribal Affairs.

Wahi participated in a consultative workshop on the Draft Tribal Human Development Report prepared by the Institute of Human Development. She also spoke about research on Adivasi land rights at the Samvaad Tribal Conclave organised by Tata Steel for the third year in a row. Aakansha Jain spoke at a webinar on The Role of Adivasis in Environmental Regulation: Experiences from the field at Cockatoo: Green Chats organised by Shaheed Bhagat Singh College, University of Delhi.

Mapping Indian Land Laws

The LRI team led by Namita Wahi and composed of research associates Aakansha Jain, Sanjana Sethi, Vrinda Bhardwaj and Kriti Sharma, presented a detailed analysis of over a thousand land laws for a geographically representative sample of eight states, namely, Andhra Pradesh, Assam, Bihar, Gujarat, Jharkhand, Meghalaya, Punjab and Telangana, and all central laws at a Property Rights Research Consortium (PRRC) webinar. Ramesh Sharma (National Coordinator, Ekta Parishad) and Pranab Choudhury (Coordinator and Founder, NRMC Centre for Land Governance) commented on the research findings. Wahi also lectured on the research findings at the Trivedi Centre for Political Data, Ashoka University.

Wahi and Kaustuv DeBiswas presented a first look of the Mapping Indian Land Laws website, which is a unique and interactive web portal housing the most comprehensive repository of land laws in India, to the NITI Aayog.

Land Acquisition

Namita Wahi spoke at a seminar on Land Acquisition: A Critical Analysis organised by the Bar Council of Punjab and Haryana, highlighting research from the LRI report on Land Acquisition in India: A Review of Supreme Court cases from 1950 to 2016, for which she was the lead author.
Policy Engagements

Namita Wahi advised the NCST on various issues pertaining to human rights of Scheduled Tribes (ST), namely, land rights and protection against displacement, prevention of atrocities including sexual trafficking of minor ST girls and disproportionate numbers of ST convicts and undertrials relative to their percentage in the population.

Wahi advised the Ministry of Panchayati Raj on the *Svamitva* scheme that seeks to provide property records in rural areas for *abadi* land to enable landowners to use their land as a financial asset. Wahi advised the Ministry of Rural Development and the NITI Aayog on potential land reforms. Wahi worked as an expert advisor to the Online (Alternative) Dispute Resolution Committee at the NITI Aayog. Wahi engaged extensively with the World Bank office in New Delhi on the impact of modernisation of land records on vulnerable communities in the state of Kerala. She also participated in a meeting with the World Bank Washington DC office on researching land legislation and its links to affordable housing in India.

National Research Collaborations

- **Property Rights Research Consortium (PRRC):** LRI is part of a four institution research consortium supported by the Omidyar Network, which also includes the Centre for Social and Economic Progress (CSEP), the National Institute for Public Finance and Policy (NIPFP) and the National Council for Applied Economic Research’s (NCAER) Land Policy Initiative.
  - Wahi has served on the Advisory Committee of NCAER’s Land Policy Initiative since 2018. She advised the NCAER research team on the second phase of the *National Land Records and Services Index, 2020*. Wahi also participated as a discussant for a session on *Land as Collateral for Access to Credit in India* at NCAER’s *India Land Forum 2020*.
  - Wahi was discussant for a PRRC webinar featuring an NIPFP paper by Leah Verghese on *Land Acquisition Litigation in the Subordinate Judiciary*. She was also a panelist for PRRC’s webinar featuring a discussion of CSEP’s paper on *When land comes in the way: India’s connectivity infrastructure in Nepal* authored by Constantino Xavier and Riya Sinha. She served as a peer reviewer for this paper.
  - Wahi participated in a consultation on the Forest Rights Act, organised by Omidyar Network, along with other organisations and researchers, including FES, PRADAN, and Waatavaran.

- **Ashoka University:** Wahi is a member of the Institutional Review Board of Ashoka University.

International Research Collaborations

- **International Partnerships for Excellence in Research and Education (INTPART):** INTPART is a multi-country collaboration to facilitate scholarly exchange between the University of Bergen and institutions in India, Africa, North and South America. LRI is one of two collaborating institutions in India. As part of LRI’s INTPART collaboration with LawTransform, Chr. Michelsen Institute and the University of Bergen, the following activities were undertaken:
  - Namita Wahi taught in the online PhD course on *Effects of Lawfare: Courts and Law as Battlegrounds for Social Change*. Vrinda Bhardwaj, current, and Shubham Jain and Jonathan Coutinho, former LRI researchers, attended the PhD course. They also participated in the *Bergen Exchanges*, a week-long scholarly exchange organised by Professors Siri Gloppen and Malcolm Langford, Co-Directors of LawTransform.
Bhardwaj and Jain respectively wrote research papers titled, *Epistolary Jurisdiction: Justice from behind bars of prisons and shelter homes*, and *Conceptualising Meritocratic Discrimination in Sports: On the Myth of Meritocracy and the Gentleman’s Game*, in fulfilment of course requirements.

- Aakansha Jain attended the online PhD course on *Global Climate Governance Regime* as part of the Bergen Summer Research School organised by the University of Bergen. She wrote a paper on *Exploring the intersection of land litigation and climate litigation in India* in fulfilment of course requirements.

- Wahi spoke at an international webinar on *Academic Freedom and Democratic Backsliding in Comparative Perspective*, organised by LawTransform, University of Bergen, also featuring academics from Brazil, Hungary, Turkey and the US.

- **Stanford University**: Wahi developed a research collaboration with the Rule of Law program at Stanford Law School led by Professor Erik Jensen, pursuant to which she and Dinsha Mistree, Research Fellow and Lecturer in the program, will write collaborative research papers.

- **Uppsala University**: Wahi lectured on *International Law in the Context of India* at Uppsala University, Sweden.

### Honours and Recognition

- LRI was one of the fifteen organisations shortlisted for the inaugural Shamnad Basheer Citizenship Prize, out of two hundred and fifty organisations, as part of the second edition of the Agami Prize that seeks to celebrate ideas transforming the fields of law and justice.

- Several research outputs by LRI including Namita Wahi’s article titled, *Human Rights Accountability of the IMF and the World Bank: A Critique of Existing Mechanisms and a Theory of Horizontal Accountability*; working paper titled, *Property and Sovereignty: Creating, Destroying and Resurrecting Property Rights in British India (1600-1800)*; and report titled, *The Legal Regime and Political Economy of Land Rights of Scheduled Tribes In Scheduled Areas of India*; were recognised by the by Social Science Research Network in several categories.

### 4. Urbanisation

This year, the work on subaltern urbanisation was substantively advanced by the publication of a theoretical paper titled, *Subaltern Urbanisation: Indian Insights for Urban Theory* by Partha Mukhopadhyay, Marie-Hélène Zérah and Eric Denis in the *International Journal of Urban and Regional Research*. The paper proposes a theoretical framework which draws on an empirical research collective using both large statistical and land-use data sets and detailed case studies in non-metropolitan Indian geographies.

A project on *Boundary Spanning and Intermediation for Urban Regeneration*, in collaboration with the Tata institute of Social Sciences, Mumbai and the Madras Institute of Development Studies, culminated this year. Mukta Naik co-edited a special issue in the *Urbanisation* journal, which examined state-society relations in urban regeneration processes, from the theoretical viewpoints of boundaries and assemblages.

Zérah authored a chapter titled, *The incomplete and paradoxical 'neoliberal' turn in Mumbai*, in *Handbook of Megacities and Megacity-Regions*, edited by Danielle Labbé and André Sorensen. The chapter focuses on the translation of international models with regard to urban services and real estate in Mumbai.
As part of its close engagement with the Main Bhi Dilli campaign, a civil society initiative to increase public participation in the process of preparing the Master Plan for Delhi 2041, CPR researchers continued to help prepare technical reports that were submitted to the National Institute of Urban Affairs (NIUA) as contributions to the plan. They also attended online consultations organised by the NIUA.

**Land Planning and Housing**

In June 2020, CPR launched the India Housing Report (https://indiahousingreport.in/), an online archive and periodic report that brings together the rich but disparate analytical work on housing in India. The website weaves together key debates on housing affordability, adequacy, technology, finance and tenure with ongoing urban transformations in India that impact livelihood, infrastructure, services, liveability and governance. This year, the website published several opinion pieces and data-driven blogs on a range of issues including rental discrimination, housing policy, homelessness, services and real estate.

In continuation of previous work on Delhi’s informal settlements, Mukta Naik and Eesha Kunduri published an article titled, The Role of Housing Finance Actors in Regenerating Delhi’s Unauthorised Colonies: An Examination of State–Citizen–Market Boundaries in the Urbanisation journal. The article investigates the role of finance and networks of credit in auto-construction, with a focus on the work of market actors in navigating market–citizen and market–state boundaries.

CPR continued to work on issues of homelessness, housing rights and informal settlements. Ashwin Parulkar wrote and spoke about his work on homelessness in Delhi at various forums. Asaf Ali Lone’s writing drew attention to the issue of religion-based discrimination in rental housing markets. Marie-Hélène Zerah authored a paper titled, The Street-Level Bureaucracy at the Intersection of Formal and Informal Water Provision, published in the Oxford Research Encyclopedia of Environmental Science. The paper analyses the role of street-level bureaucrats in providing services to users.

Partha Mukhopadhyay and Mukta Naik served on the advisory and selection committees to design and execute a survey on migrant women workers, commissioned by the National Commission for Women in June 2020. Mukhopadhyay is a lead author of Visioning Urbanisation, commissioned by the NITI Aayog to formulate ideas for managing urbanisation in the future. Findings and recommendations from Ashwin Parulkar’s report, Crammed In Or Shut Out? Implications of Delhi’s Homeless Shelter System’s Floor Space Constraints, were part of a presentation made by a Supreme Court appointed shelter monitoring committee to the Delhi Government which influenced their four-fold increase in allotment of winter-time shelters.

Mukta Naik spoke at the Garage Museum of Contemporary Art, Moscow’s Online Festival on Everybody is a migrant here: What COVID reveals about citizenship and belonging in Delhi in June 2020. Partha Mukhopadhyay was a panelist at a webinar on Making Cities Belong to Those Who Build Them: Towards a More Inclusive Urbanisation, organised by the Baha’i Chair for Studies in Development, DAVV in July 2020. Naik was a panelist at UNDP’s consultation on Local Action for Global Commitments Inclusive, Resilient and Green COVID-19 Response and Recovery at the Local Level in July 2020. She was also panelist at a webinar titled, Towards New Social Welfare Architecture of Gurugram, organised by the Management Development Institute, Gurugram.

Ashwin Parulkar was invited to join the editorial board the International Journal of Homelessness (IJOH), a new journal founded by scholars at Western University (Canada) and Cardiff University (Wales, UK) in August 2020. Naik was a panelist for a webinar titled, Resilience and Well-being through the Lens of the Pandemic organised by University of North Carolina in August 2020. She also participated in a transnational web chat on How do we fix the global housing crisis? organised by The Correspondent.

Naik presented her work on migration at a workshop titled, Migration and the Pandemic Problematique, organised by the Deshbandhu College, University of Delhi and Mahanirban Calcutta Research Group.
Naik was a facilitator at a workshop and a panelist on Affordable Rental Housing for the Urban Poor: Demand, Supply and Management Dynamics organised by the Lal Bahadur Shastri National Academy of Administration (LBSNAA), the Indian Institute for Human Settlements (IIHS), the All India Institute of Local Self Governance (AIILSG) and the Foundation EMDA South Asia in September 2020. Parulkar presented on Homelessness in Delhi: Vulnerabilities and Governance of Urban Destitution at the RAND Corporation in November 2020. He also presented his work on homelessness in Delhi at a webinar titled, Intersecting Vulnerabilities, organised by the University of Birmingham, Clean Air Asia and the Population Council. Naik taught as part of the Professional Development Programme (PDP) on the theme of Marginalised Communities and Resilience at the School of Planning and Architecture, Bhopal in November 2020.

A study titled Land Title vis-à-vis Land Tenure for the Urban Poor in India: Are We Missing the Woods for the Trees? was presented by Mukherjee along with her co-author in NCAER’s India Land Forum 2020: Data-driven Research and Evidence for Land Policy in India in November 2020. Naik participated in an experts panel discussion on Integrated Planning of Urban Villages in NCT Delhi organised by the World Resources Institute in December 2020.

Oliver Telle spoke on Mobile densities in space and time at an international conference on Being a citizen in the metropolis organised by CEDEJ, Egypt. He also spoke at on human mobility and virus diffusion at a conference organised by ESOPP in Paris. Further, he spoke on Mobility in the time of COVID: what impact on the spread of disease, at an event organised by Maison Franco Japonaise. Pushpa Pathak taught a course on Resettlement and Rehabilitation of Development Induced Displaced Persons and offered lectures in a course on Infrastructure Planning and Visioning Future at the School of Planning and Architecture, Delhi from September to December 2020. Manish was a panelist in a discussion on Kanoon Ke Haath, as part of the Do Din 2021 Conference organised by the Hyderabad Urban Lab in December 2020. Parulkar, along with co-author Anhad Imaan, presented a paper titled, All Is Not Well on the Yamuna Front: Understanding the Skills and Livelihood Aspirations of the Working Homeless Men of Yamuna Pushtha, Delhi, in a panel entitled, Fair Work: Employment in the City, at the Indian Institute for Human Settlements in January 2021. Mukhopadhyay chaired a panel at the 13th All India Conference Of China Studies organised by the Institute of Chinese Studies and IIT Madras China Studies Centre in January 2021.

Naik was a participant in a closed door policy-oriented dialogue series on migrant workers within the theme of Resilient & Inclusive Cities organised by the Asian Century Foundation in January 2021. Naik taught a course on Migrants, informal work and the city to masters students at CEPT University, Ahmedabad in February 2021. She also Naik taught a graduate class on Migration and urban services in India, at the London School of Economics and Political Science in March 2021. Naik spoke at the Sussex Development Lectures on COVID-19 and Development: Invisible, othered and exploited – circular migrants in India’s cities. She also presented at a panel on From the Margins: Dialogue on Precarity and Social Protection of low-income migrants in India, organised by the University of Edinburgh, University of Essex, University of Delhi and North East Network in February 2021.

5. Governance and Public Policy Initiative (GPPI)

The Governance and Public Policy Initiative (GPPI) focussed on activities in alignment with post-COVID-19 governance and health policy issues. As part of this, Ramesh Chandran, Director of the initiative, has been engaging constituency-wise with Indian parliamentarians.

GPPI has been in touch with several national and international level organisations and foundations including the TATA Trusts, Piramal Foundation, ITC Limited to work on areas of mutual interest.
GPPI also organised several roundtable discussions on healthcare for parliamentarians in partnership with international organisations such as the Bill and Melinda Gates Foundation, The Global Health Strategies and the UNICEF India Parliamentarians’ Group for Children.

6. State Capacity Initiative

In 2020, the State Capacity Initiative at CPR initiated new research, deepened the public dialogue, built diverse partnerships and engaged in design support on some of the most important aspects of strengthening state capacity in India. The initiative is engaged in long-term, comparative and interdisciplinary research on India’s frontline functionaries and their lived realities as public workers across states and sectors.

The initiative launched a major program of work on Regulatory Design and Capacity. Part of a partnership with Milan Vaishnav at Carnegie Endowment for International Peace (CEIP) and the UK’s Foreign, Commonwealth and Development Office (FCDO), this program focuses on building state capacity for the Indian economy and especially on making markets work for the poor. The joint program of work also focuses critical attention on the institutional arrangements that enable and support co-operative federalism in India. A workshop with leading academics, policymakers and public administrators was held to develop a new policy research agenda on this critical theme. This year, the initiative also deepened and extended its engagement with the Government of Meghalaya and in particular its State Capability Enhancement Project (SCEP) and the Meghalaya Administrative Training Institute (MATI). In March 2021, it collaborated on holding a workshop on state capability in Meghalaya with SCEP and MATI, focused on adaptive leadership and approaches and problem-solving capabilities at all levels of government.

Economy and State Capacity

In May 2020, the State Capacity Initiative hosted a webinar on Rebuilding the Rural Economy to discuss the implications of COVID-19 and the nationwide lockdown on the rural economy. The webinar examined the impact of large-scale reverse migration on the labour market, the role of the agriculture economy and rural safety nets including the Mahatma Gandhi National Rural Employment Guarantee Act (MGNREGA). Yamini Aiyar and Mekhala Krishnamurthy were panelists at a session at India Global Week in July 2020 on State Capacity and the Indian Economy: The Way Forward. They shed light on how the Indian state can rebuild its capacities, to negotiate the new challenges the economy will confront.

In July 2020, the initiative hosted a closed-door workshop with experts to discuss a new working paper by Shoumitro Chatterjee and Arvind Subramanian, From Torrid to Tepid: India’s Exports in the 21st Century. The paper presents a series of facts about India’s export performance in this century. In September 2020, the initiative hosted a webinar titled, A New Economic Imagination? featuring Ashok Kotwal, Bharat Ramaswami and Maitreesh Ghatak. The webinar shed light on what it will take to place India back on a sustainable, long term growth pathway.

Education, Health and State Capacity

The Research on Improving Systems of Education (RISE) program is undertaking a study on the political economy of elementary education reform across seven low-income countries (Nigeria, Vietnam, India, Pakistan, Ethiopia, Indonesia and Tanzania). Priyadarshini Singh is leading the India component of the study which will trace the evolution of key ideas and strategies for reforming elementary education from the 1990s to 2020. Tracing the path back to the years after the National Policy on Education, 1986, the project will focus on how learning achievements and outcomes were conceptualised and prioritised by reform leaders. Mekhala Krishnamurthy was an invited panelist on a DVARA-India Spend webinar on PMJAY: Getting it to punch above its (fiscal) weight in February 2021. She shed light on the capacity of the Indian state to deliver on PMJAY’s promises and potential pathways for reform.
Agriculture

In December 2020, a major report co-authored by Mekhala Krishnamurthy, Shoumitro Chatterjee, Devesh Kapur and Marshall Bouton, *A Study of the Agricultural Markets of Bihar, Odisha and Punjab* was released. The study was based on extensive interdisciplinary field-based research by the team, anchored by the Centre for the Advanced Study of India at the University of Pennsylvania. Findings from the study were reported in the *Hindustan Times, ThePrint* and *Business Standard*, and Chatterjee and Krishnamurthy were featured in a detailed interview by *Bloomberg Quint*. The research was presented in numerous policy forums including the World Bank’s India Agricultural Policy Advisory Group.


Yamini Aiyar and Krishnamurthy discussed the deep faultlines and new possibilities in the politics of representation, reform and Centre-state relations and cooperative federalism exposed by the farm laws and farmers’ protests in mainstream media.

Two of CPR’s podcasts were dedicated to unpacking the historical evolution and regional political economy of the farm laws and the protests. The first episode, on the history and diversity of the mandi system, featured Krishnamurthy. The second episode, on understanding the particular context and demands that animated the gathering farmers protests, featured Ajay Vir Jakhar of the Bharat Krishak Samaj and Krishnamurthy in conversation with Aiyar. Krishnamurthy also published analysis on the farm laws in the *Indian Express* and *ThePrint*. She participated in public discussions with leading experts at the India International Centre, Chennai International Centre, *ThePrint’s Off the Cuff*, at the Kisan Sansad, Nation for Farmers, Journal of Peasant Study’s Forum, on *Enquiry* with Shoma Chaudhury, on a number of television and media panels, and was quoted in the *BBC, Economist, Financial Times* and the *Time Magazine*. Knowledge and expert sessions were also held with Members of Parliament organised by PRS Legislative Research and for development partners.

In August 2020, Krishnamurthy was invited to give a special lecture at the Indian Institute of Management Bangalore’s Centre for Public Policy as part of the *XV International Conference on Public Policy and Management*. The session was a conversation between Professor Barbara Harriss-White and Krishnamurthy on *Global Agro-Food Systems: Research, Policy and Implications for India* and was published in a set of special papers from the conference.

Krishnamurthy provided analysis on the impact of the COVID-19 pandemic on agriculture, including articles in *ThePrint* and *NDTV*, as well as a podcast conducted by Aiyar with Pravesh Sharma (former IAS officer) and Krishnamurthy on COVID-19 and India’s food supply chain beginning early in the crisis in April 2020. Krishnamurthy was invited in December 2020 to moderate a session of The/Nudge Forum’s *Agri Charcha* in partnership with the Ministry of Rural Development on understanding the needs of rural households.

7. The Jobs Initiative

As a part of a collaborative project led by the Jobs Initiative, entitled, *Ecosystems of Engagement: Digital Platforms and Women’s Work in India and Sri Lanka*, researchers mapped the digital platform ecosystem in both countries to examine where and in what capacity women interact with the platform gig economy. The team conducted in-depth interviews with over twenty platform executives across
India and Sri Lanka to understand how platform business models, design and algorithmic decisions impact women’s participation. This project brings together four partner organisations – CPR, Indian Institute of Human Settlements, World Resources Institute in India and LIRNEAsia in Sri Lanka. Insights from the project will help build a shared understanding of the ecosystem across business, policy, and civil society; increase the inclusiveness of the ecosystem vis-à-vis women; and encourage platforms and policymakers to respond to critical needs in a more effective manner.

Sabina Dewan contributed a chapter titled, *Harnessing the Potential of ASEAN’s Digital Transformation Through Regional Cooperation* in a publication released by the KDI School of Public Policy and Management and The Asia Foundation. The chapter examines how major digital trends across the ten member countries of the Association of Southeast Asian Nations (ASEAN) impact employment, labor markets and livelihood opportunities. Dewan co-wrote a report on *Policy options for regulating platform work*. The report aims to identify material challenges pertaining to conditions of work and labour relations that gig workers face in emerging and developing countries. Dewan was invited by the NITI Aayog to be a part of the Advisory Committee for the *Vision Document 2035* that elucidates a 15-year vision for India starting from 2020. She was invited to be a part of the committee writing the chapter on innovation for the document.

**Public Engagements**

Sabina Dewan was a panelist at the IWWAGE-The Asia Foundation webinar on *COVID-19 and the Indian Platform Economy: Is There Room for Women?* to discuss the impact of the COVID-19 lockdown on gig platforms; how the industry is reacting to the shock and; potential investments and policy interventions necessary to ensure that female gig workers, particularly low and middle rung service providers, are protected. Dewan moderated a webinar organised by the JustJobs Network (JJN) and International Development Research Centre (IDRC) titled, *Conversations with Women in the Gig Economy*. The webinar brought webinar the voices of some women entrepreneurs that have leveraged platforms to build their livelihoods to the forefront.

Dewan was a panelist on The Global Deal webinar on *Social Dialogue and the Future of Work*, highlighting the importance of social dialogue to manage the future of work transitions, improve the quality of work and contribute to achieving full and productive employment and decent work for all. Dewan participated in a webinar titled, *Are labour regimes keeping up with the gig economy?* to shed light on employment, working conditions and labour and policy regimes for platform workers in Asia and Africa. Dewan participated in the webinar on *Rebuilding the World of Work: Visionary Voices on the Post-Pandemic Economy* as a part of the *Arthan Future of Work* conference, co-organised by JJN. She discussed the role of the private sector in rebuilding a fairer, more resilient economy.

**8. Infrastructure and Ecologies**

This research theme advances multidisciplinary and applied research on the political ecology of large infrastructures. It houses a cluster of new and ongoing projects, at the intersection of infrastructure development, natural resource management and legal governance frameworks at trans-national, national and state levels.

**Urban Infrastructure Projects and Environmental Discourses**

This participatory research, done in collaboration with several urban planning and ecology experts and activists, analyses the socio-ecological aspects of urban infrastructures and construction projects in Indian cities. This year, the research team engaged in public discussions and published a series of socio-legal commentaries on the central government’s Central Vista project in New Delhi. Manju Menon participated in a panel discussion on the governance challenges of the Central Vista project organised by Roli Books.

Kanchi Kohli spoke at *The Quotidian Realm: Contextualising the current times* seminar by the CEPT University. This seminar aimed to explore the intrinsic nature of society as a reflection of its temporal context. It also aimed to understand the role of various social, technological and environmental developments in shaping its cultural expressions.

**Environmental Justice**

Debayan Gupta, Sampada Nayak, Kush Tanvani and Vidya Viswanathan co-authored an exhaustive paper titled, *The Draft EIA Notification, 2020: Reduced Regulations and Increased Exemptions*, presenting a clause by clause comparison of the draft EIA Notification 2020 with the EIA Notification 2006 and the Zero Draft of 2019 respectively. Manju Menon and Kanchi Kohli participated in a discussion on *India Today* to discuss the issues with proposed draft EIA 2020 Notification. In an interview with *Hindustan Times*, they analysed what the draft Notification means for India's environment and the economy. They also wrote articles on the social impact of these regulatory changes in *The Times of India* and *The Wire*.

The researchers of the environmental justice program, a collaborative community-based action research initiative, monitor, collect and present data on the experience of seeking remedies to environmental harms in rural areas. This data is used to understand the challenges faced by project affected communities and regulatory institutions in environmental governance. In 2020, researchers collected and presented information through various media articles and presentations.


**Research and Policy Engagements**

As part of a team of international scholars, Kanchi Kohli and Manju Menon co-authored a book, *Beyond the Coal Rush: A Turning Point for Global Energy and Climate Policy*. Published by the Cambridge University Press, the book analyses how global climate discourses speak to national policy contexts in India, Germany and Australia.

Menon and Kohli discussed the implications of the Uttarakhand flash floods in February 2021 in *Hindustan Times* and participated in a television discussion organised by Gaon Connection TV on the same.

Menon participated in a panel discussion to initiate the second Government Law College National Moot Court Competition on wildlife protection. Kohli participated in the *HT Environment Conclave: Forest - wildlife and development*. 
Funded Research Projects

1. Changing Party Politics in India 2021
The purpose of the project is to encourage rigorous dialogues amongst academicians, practitioners, journalists, politicians and students on understanding political change through recourse of party politics.

2. Convening for setting a policy agenda in the COVID-19 context
Creation of a platform/network that enables a deeper understanding of the policy response, implementation, and gaps identified by civil society organisations and research organisations. The aim is to be able to help set a policy agenda for strengthening health and social protection systems in India.

3. CPR Vision – Omidyar
Institutional robustness – Strengthen internal governance, particularly financial and project management capabilities. Expanded, flexible scale of operation with internal support – Enable Grantee to be responsive to changes in the policy environment. Retaining the institutional culture of innovation – Strengthen values and culture that respects creativity, academic freedom and the importance of flexibility as key to growth and innovation.

4. Ford capacity initiative grant
To Create and support a platform for informed dialogue among civil society academia and others on India’s agricultural policy and ralted state capacity to sustain and increase farmer incomes.

5. Framing A Strategic Approach to India’s Air Quality
Production of a strategy framing paper, outlining the contours of a better-integrated air quality community of researchers and practitioners Development of a shared agenda for research and action, and consistent public messaging around air quality by building a microsite Secondary research on air quality ecosystem and analysis of stakeholder interview data Development of policy briefs and communications materials.

6. Holding non-state actors accountable: Existing regulatory architecture, its functioning, and state regulatory capacity needs in India’s school-level education system
The purpose of the work is to focus on the public sector perspective to analyze regulatory frameworks for non-state participation on paper and in practice, from the lens of state capacity, and the need for strengthening the public system to monitor education delivery in line with the larger goals of education. The analysis will focus on pre-primary, primary and secondary levels of education.

7. PluriLand: Theorizing Conflict and Contestation in Plural Land Rights Regimes
The PluriLand project aims to develop a theory of land rights claiming in plural legal regimes through crossregional investigation of conflicts over land affecting the land rights of vulnerable communities. Despite the protection of indigenous, traditional and/or communal land rights in many legal systems, such conflicts are rapidly escalating across the globe and are often highly transnational. Yet our knowledge about the mobilization and traction of protective land regimes remains fragmented, localized and weakly theorized. At a time when protective land rights guaranteeing access and tenure for vulnerable and marginalized groups are under increasing political pressure, the need for better theoretical tools and more systematic empirical knowledge is acute.
8. To undertake a Study to Assess the Social Protection Coverage and Portability Benefit Mechanisms for children Migrants in India

The objectives of this study are: a) To examine whether and how select centrally-sponsored social protection programmes reach and benefit the children affected by migration; b) to examin evidence around inter and intra-state portability mechanisms for migrants (including children # both girls and boys); c) To identify and recommend ways in which the select social protection schemes can be strengthened and new schemes/ initiatives can be introduced to ensure children affect by migration are able to access basic services; d) To document experiences, good practices and innovative approaches, for future learning and advocacy purposes.
Faculty News

1. During the year under review the President and Chief Executive, Yamini Aiyar was involved in the following research and allied activities.

**Journal Articles**

2. Understanding the decline of regional party power in the 2019 national election and beyond, by Yamini Aiyar and Neelanjan Sircar, Contemporary South Asia, 29 May 2020.
3. The Indian state and the broken social contract, by Yamini Aiyar, Seminar, 4 January 2021.

**Briefs and Reports**


**Articles in Mainstream media.**

1. The Union versus Delhi, Act II, Scene I, Hindustan Times, 21 March 2021, by Yamini Aiyar and Partha Mukhopadhyay.
2. Navigating Centre-state fiscal ties, Hindustan Times, 18 February 2021, by Yamini Aiyar.
4. Decoding the budget and the economics of welfare, Hindustan Times, 1 February 2021, by Yamini Aiyar.
7. On farm laws, how the Centre faltered, Hindustan Times, 2 December 2020, by Yamini Aiyar and Mekhala Krishnamurthy.
16. NEP and the classroom consensus, Hindustan Times, 2 August 2020, by Yamini Aiyar.
18. A blueprint to protect labour rights without constraining capital, Hindustan Times, 6 July 2020, by Yamini Aiyar and Maitreesh Ghatak.
20. BJP’s undiluted power at the Centre has weakened the bargaining position of regional parties, The Print, 31 May 2020, by Yamini Aiyar and Neelanjan Sircar.
22. To restart, revise national strategy, Hindustan Times, 11 May 2020, by Yamini Aiyar
25. The State needs to step up, urgently, Hindustan Times, 16 April 2020, by Yamini Aiyar.

2. During the year under review Honorary Research Professor, Bharat Karnad was involved in the following research and allied activities.

Articles in Mainstream media.

1. Pakistan Army Chief’s Proferred Hand - Shake It!, The Citizen, 27 March 2021, by Bharat Karnad.
2. Is India Accepting China’s 1959 Claim-Line As Formal Border?, Quint, 19 February 2021, by Bharat Karnad.
5. So Much For American Democracy!, The Citizen, 10 January 2021, by Bharat Karnad.
6. The Death of a Scientist(s), The Citizen. 14 December 2020, by Bharat Karnad.
7. 8 Rounds of Talks and Xi Has Not Budged, The Citizen, 16 November 2020, by Bharat Karnad.
8. Modi Sets His “Made In India” Plan Loose On The Indian Military, The national Interest, 4 October 2020, by Bharat Karnad.
10. India-China Relations And Ladakh: Between Simmer And Boil, Bloomberg Quint, 10 September 2020, by Bharat Karnad.
12. Genuine Indigenisation Starting In Arms Procurement; Two Heroes Deserve A Salute For It, Swarajya, 10 August 2020, By Bharat Karnad.
13. Better off with a Mod Quad, India Today, 1 August 2020, by Bharat Karnad.

3. During the year under review Professor, Navroz K Dubash was involved in the following research and allied activities.

Journal Articles

Working Paper


Articles in Mainstream media.

3. Net-zero emission targets are a hollow pledge, Hindustan Times, 22 March 2021, by Navroz K Dubash.
4. Give young environmentalists a voice, Hindustan Times, 22 February 2021, by Navroz K Dubash
5. Should India consider a ‘net-zero’ climate pledge on reducing greenhouse gasses?
6. Scroll, 17 February 2021, by Navroz K Dubash
7. CAQM: Stronger body, but some gaps remain, Hindustan Times, 30 October 2020, by Navroz K Dubash, Santosh Harish, and Shibani Ghosh
8. Imagining a different, better future, Hindustan Times, 19 August 2020, by Navroz K Dubash.

4. During the year under review Professor, Brahma Chellaney was involved in the following research and allied activities.

Articles in mainstream media

2. China’s Himalayan salami tactics, Japan Times, 21 March 2021, By Brahma Chellaney
3. The Quad: Hype vs Reality, India Today, 21 March 2021, By Brahma Chellaney
4. China’s escalating water war: On top of other asymmetric tactics, Brahmaputra mega-project is a new threat India faces, Times of India, 16 March 2021, By Brahma Chellaney
5. China’s Himalayan Salami Tactics, Project Syndicate, 9 March 2021, By Brahma Chellaney
6. Don’t Isolate Myanmar, Project Syndicate, 5 February 2021, By Brahma Chellaney
7. Free vaccines and India’s humanitarian diplomacy, The Japan Times, 27 January 2021, By Brahma Chellaney
8. Will Biden Seize the Opportunity for an Alliance With India?, World Politics Review, 27 January 2021, By Brahma Chellaney
9. Where Biden Should Be More Like Trump, Project Syndicate, 26 January 2021, By Brahma Chellaney
10. A New Uncertainty, Open Magazine, 22 January 2021, By Brahma Chellaney
11. As Joe Biden becomes president, will the United States’ Indo-Pacific policy flip again?, The Globe and Mail, 19 January 2021, By Brahma Chellaney
12. Wake-up call on Tibet: America’s Tibet law should spur New Delhi to reclaim lost leverage on China, Times of India, 13 January 2021, By Brahma Chellaney
13. Xi Jinping’s Strategic Overreach, Project Syndicate, 12 January 2021, By Brahma Chellaney
14. The Red Dragon’s strategic overreach, Mint, 31 December 2020, By Brahma Chellaney
15. Hydro-hegemony: Will China turn off Asia’s tap?, Japan Times, 27 December 2020, By Brahma Chellaney
16. Will China Turn Off Asia’s Tap?, Project Syndicate, 22 December 2020, By Brahma Chellaney
17. Biden lacks strategic clarity on China, Japan Times, 10 December 2020, By Brahma Chellaney
18. Banking on Biden, Open Magazine, 4 December 2020, By Brahma Chellaney
20. Writing is on the wall for US Indo-Pacific strategy, Nikkei Asia, 17 November 2020, By Brahma Chellaney
21. Biden Can Make an Ally of India, Foreign Affairs, 10 November 2020, By Brahma Chellaney
22. Why do so many Asian nations want to be in China's debt?, Nikkei Asia, 26 October 2020
23. By Brahma Chellaney, The Quad Sharpens Its Edges, Project Syndicate, 16 October 2020, By Brahma Chellaney
24. Chinese anxiety over Tibet fuels rising tensions with India, Nikkei Asia, 5 October 2020, By Brahma Chellaney
25. Tokyo must thwart Beijing's Senkaku strategy, The Japan Times, 30 September 2020, By Brahma Chellaney
26. On China, India is making a mistake, Hindustan Times, 18 September 2020, By Brahma Chellaney
27. The Taliban loves China's money, but can it forget its Muslim gulags?, Nikkei Asian Review, 11 September 2020, By Brahma Chellaney
29. China alone: Will the prospect of isolation thwarts Beijing's imperialist ambitions?, Japan Times, 1 September 2020, By Brahma Chellaney
30. China's expansionism enters dangerous phase, Japan Times, 25 August 2020, By Brahma Chellaney
31. China Alone, Project Syndicate, 21 August 2020, By Brahma Chellaney
32. India must inflict costs on China, Hindustan Times, 20 August 2020, By Brahma Chellaney
33. Japan must curb Chinese aggression surrounding the Senkaku Islands, Nikkei Asian Review, 12 August 2020, By Brahma Chellaney
34. China’s Five-Finger Punch, Project Syndicate, 21 July 2020, By Brahma Chellaney
35. China Is Its Own Worst Enemy, Project Syndicate, 22 May 2020, By Brahma Chellaney
36. China must come clean on Covid-19, Hindustan Times, 5 May 2020, By Brahma Chellaney
37. The Chinese Health Organization?, Project Syndicate, 22 April 2020, By Brahma Chellaney
38. The Threat from the Tablighi Jamaat, Open Magazine, 10 April 2020, By Brahma Chellaney
39. The Threat from the Tablighi Jamaat, Open Magazine, 10 April 2020, By Brahma Chellaney
40. The perils of political and religious extremism, Hindustan Times, 6 April 2020, By Brahma Chellaney
41. The perils of political and religious extremism, Hindustan Times, 6 April 2020, By Brahma Chellaney

5. During the year under review Visiting Professor, Lavanya Rajamani was involved in the following research and allied activities.

Articles in mainstream media

1. Proceed with caution: What to consider before India takes ‘net-zero’ pledge, The Indian Express, 27 March 2021, by Ambuj D Sagar, Lavanya Rajamani, and Navroz K Dubash
2. Countries should make climate pledges that are credible and fair, The Indian Express, 12 December 2020, by Lavanya Rajamani.
6. During the year under review Senior Fellow, Shyam Saran was involved in the following research and allied activities.

**Journal Articles:**

1. Irresistible forces and immovable objects: a debate on contemporary climate politics, by Shyam Saran, Climate Policy, 5 December 2010.

**Briefs and Reports:**


**Articles in mainstream media**

1. Political drama at Anchorage, The Tribune India, 24 March 2021, by Shyam Saran
2. For India, Quad is just one option. US-China meet at Anchorage shows that, ThePrint, 24 March 2021, By Shyam Saran
4. Echo chamber of governance, Tribune India, 10 March 2021, By Shyam Saran
5. Modi govt is on a self-defeating path by blocking public opinion, The Print, 10 March 2021, By Shyam Saran
6. Signposts from China, Business Standard, 8 March 2021, By Shyam Saran
7. Adaptation, not mitigation, should inform India’s climate strategy, The Indian Express, 6 March 2021, By Shyam Saran
8. China changes tack, Tribune India, 24 February 2021, By Shyam Saran
9. As Biden shapes a new US policy, China changes tack on ties with India, The Print, 24 February 2021, By Shyam Saran
10. वैश्विक विरोध की चीन की तलाश, Business Standard, 17 February 2021, By Shyam Saran
11. Has China bitten off more than it can chew?, Hindustan Times, 10 February 2021, By Shyam Saran
12. The guessing game begins, Tribune India, 10 February 2021, By Shyam Saran
13. China's pursuit of global finance, Business Standard, 4 February 2021, By Shyam Saran
14. Will Indo-US Ties Improve under Biden Administration, Times of India, 29 January 2021, By Shyam Saran and Bharat Karnad
15. It is India’s journey that will decide the future of democracy, not US, The Print, 26 January 2021, By Shyam Saran
16. Polarisation of societies, Tribune India, 26 January 2021, by Shyam Saran
17. Trump's New Year Gift to China, India Today, 17 January 2021, By Shyam Saran
19. India’s embrace of modernity is now threatened by social regression, The Print, 13 January 2021, By Shyam Saran
20. Can army and air force tackle climate change, pandemic? This is why diplomacy is needed, The Print, 8 January 2021, By Shyam Saran
22. The climate crisis needs a vaccine too, Hindustan Times, 1 January 2021, By Shyam Saran
24. For India, despite a rising China, this is a favourable geopolitical moment which it must seize, The Indian Express, 23 December 2020, By Shyam Saran
25. Labels undermine diversity, The Tribune, 16 December 2020, By Shyam Saran
26. If Modi really sees India as a democracy, then he must stop the labelling exercise, The Print, 16 December 2020, By Shyam Saran
27. China's past in the present, Business Standard, 10 December 2020, By Shyam Saran
28. National security, religion present new challenges to India's environment, Business Standard, 9 December 2020, By Shyam Saran
30. Tightrope walk in the Gulf, The Tribune, 2 December 2020, By Shyam Saran
31. Kerry: Climate change evangelist or USA’s pragmatic deal maker?, Mint, 29 November 2020, By Shyam Saran
33. With darkness brought by the pandemic, chasing light in the mountains, The Indian Express, 22 November 2020, By Shyam Saran
34. Act East policy at stake, The Tribune, 18 November 2020, By Shyam Saran
35. India’s embrace of the Quad, Business Standard, 10 November 2020, By Shyam Saran
36. Joe Biden victory unlikely to heal deep political wounds afflicting US, Business Standard, 8 November 2020, By Shyam Saran
37. China’s grand dream, Tribune India, 4 November 2020, By Shyam Saran
38. Pakistan Opposition alliance’s political inclusivity is both its strength and weakness, The Indian Express, 27 October 2020, By Shyam Saran
40. An economic Iron Curtain, Business Standard, 21 October 2020, By Shyam Saran
41. The message in the Peace Nobel — multilateralism, The Hindu, 16 October 2020, By Shyam Saran
42. Digital currency: World is learning from China; India must not stay behind, Business Standard, 14 October 2020, By Shyam Saran
43. China looked at India under British rule as a teacher — of what not to be, The Print, 12 October 2020, By Shyam Saran
44. Another step forward by Quad, Tribune India, 7 October 2020, By Shyam Saran
45. The rhythms of Chinese history, Business Standard, 6 October 2020, By Shyam Saran
46. UN must go back to its original mandate, Hindustan Times, 29 September 2020, By Shyam Saran
47. World has become suicidal, The Tribune, 23 September 2020, By Shyam Saran
48. India loses a living treasure, Mumbai Mirror, 18 September 2020, By Shyam Saran
49. Discourse power ‘with Chinese characteristics’, Business Standard, 14 September 2020, By Shyam Saran
50. India waving SFF and Tibet cards won’t scare China. Can’t pull levers you don’t have, The Print, 14 September 2020, By Shyam Saran
51. जापान में: नेतृत्व परिवर्तन और भारत-जापान रिश्ते, Business Standard Hindi, 10 September 2020, By Shyam Saran
52. Time to take the lead, The Tribune, 9 September 2020, By Shyam Saran
53. Abe departs: Will India-Japan relations remain as strong as under him?, Business Standard, 8 September 2020, By Shyam Saran
54. Portents for a future world war, Business Standard, 4 September 2020, By Shyam Saran
55. China’s strategy of economic self-reliance, under label of ‘dual circulation’, has been sharpened by pandemic, The Indian Express, 31 August 2020, By Shyam Saran
56. What Biden may mean for India, The Tribune, 25 August 2020, By Shyam Saran
57. Thinking through the Nepal policy, The Hindu, 24 August 2020, By Shyam Saran
59. Ramayana and Mahabharata in distant lands, Business Standard, 11 August 2020, By Shyam Saran
60. Dealing with ‘Frankenstein’, The Tribune, 28 July 2020, By Shyam Saran
61. How India can counter China, Rediff, 28 July 2020, By Shyam Saran
62. India should monitor ties between China and Iran, but must guard against hasty conclusions, The Indian Express, 23 July 2020, By Shyam Saran
63. Reclaiming the liberal idea, The Tribune, 15 July 2020, By Shyam Saran
64. India’s credibility will be hit if our posture on China doesn’t match new realities at LAC, The Print, 13 July 2020, By Shyam Saran
65. Democratic India has an ideological battle to fight with China, Business Standard, 8 July 2020, By Shyam Saran
66. The underestimated PM Narasimha Rao, The Tribune, 2 July 2020, By Shyam Saran
67. The myopia of 20/20 hindsight, The Hindu, 26 June 2020, By Shyam Saran
68. Don’t give the military total freedom, Hindustan Times, 23 June 2020, By Shyam Saran
70. Shadow over Hong Kong, The Tribune, 3 June 2020, By Shyam Saran
71. As the LAC heats up, reading China’s playbook, Hindustan Times, 2 June 2020, By Shyam Saran
72. China’s aggression against India, Hong Kong, US comes from sense of siege on pandemic origin, The Print, 1 June 2020, By Shyam Saran
73. China’s aggression against India, Hong Kong, US comes from sense of siege on pandemic origin, The Print, 1 June 2020, By Shyam Saran
74. मेहमान का पत्ता: कहीं सरहद न लांघे झड़प, Aaj Tak, 25 May 2020, By Shyam Saran
75. Chinese reaction may be a warning so that India sides with it on Covid, Taiwan, Times of India, 24 May 2020, By Shyam Saran
76. Border Brinkmanship, India Today, 23 May 2020, By Shyam Saran
77. Contradiction in terms, The Tribune, 21 May 2020, by Shyam Saran
78. The fabric of trade, Business Standard, 15 May 2020, By Shyam Saran
79. China's digital currency moves, Business Standard, 13 May 2020, By Shyam Saran
80. Needed, nuanced policy, not knee-jerk reaction, India Today, 25 April 2020, By Shyam Saran
81. Let’s reimagine democracy, The Tribune, 21 April 2020, By Shyam Saran
82. Beijing’s response to Covid underlines that the world needs more democracy, not less, Indian Express, 20 April 2020, By Shyam Saran
83. Reuse, recycle, renew, The Tribune, 8 April 2020, By Shyam Saran
84. India needs a new social compact, Business Standard, 8 April 2020, By Shyam Saran

7. During the year under review Senior Fellow, Shylashri Shankar was involved in the following research and allied activities.

Books:

Articles in mainstream media
1. The Spice Route, Open Magazine, 19 February 2021, by Shylashri Shankar
3. The Indian Masala Magic, Open Magazine, 22 January 2021, By Shylashri Shankar
4. Defining Indian Cuisine, Open Magazine, 11 December 2020, By Shylashri Shankar
5. The Dark Old World, Open Magazine, 30 October 2020, By Shylashri Shankar
6. In Search of Gallic Taste, Open Magazine, 16 October 2020, By Shylashri Shankar
7. The changing palate, Deccan Herald, 27 September 2020, By Shylashri Shankar
9. Lost World of Indian Cookbooks, Live History India, 20 September 2020, By Shylashri Shankar
10. Why Indians of all faiths commemorate the dead with food, Scroll, 18 September 2020, By Shylashri Shankar
11. A majority of Hindus are non-vegetarian, as they have always been, Live Mint, 4 September 2020, By Shylashri Shankar
12. Hands in the Mud, Open Magazine, 4 September 2020, By Shylashri Shankar
8. During the year under review Senior Fellow, Kiran Bhattty was involved in the following research and allied activities.

**Journal Articles:**


**Articles in mainstream media**

2. Budget 2021 May Not Be Able to Fully Heal the Damage to Education Sector, but it Can Try, The Wire, 28 January 2021, by Kiran Bhattty
4. The World Bank's STARS project needs an overhaul, The Hindu, 30 June 2020, by Kiran Bhattty and Martin Haus

9. During the year under review Senior Visiting Fellow, Philippe Cullet was involved in the following research and allied activities.

**Book Chapters:**


**Web based Publications.**


**Presentations at Conferences/Seminars:**

1. Lecture: The Paris Agreement, COP26 and Beyond: Global and Local Climate Change-related Challenges’, International University for Humanities and Development, Ashgabat, 22 May 2020.
2. Open lecture: From Water Scarcity to Water as a Commons: Towards Realising the Right to Water and River Rights, Symbiosis Law School Hyderabad, 26 May 2020
4. Panellist: SOLPO Round Table discussion, India’s water future: Need for a paradigm shift in legal & policy framework, 9 October 2020, Society for Legal and Policy Research (SOLPO Research), New Delhi
5. Virtual SOAS Festival of Ideas: Decolonising Knowledge Climate Change and Global Voices Panel (20 October 2020) – Panellist [Climate change as a social and environmental crisis]

6. University of Bayreuth, Kleines Seminar: Climate Justice in the Global South (5 October 2020) - Panellist


10. During the year under review Senior Fellow, Shubhagato Dasgupta was involved in the following research and allied activities.

Journal Articles:


Briefs and reports


Working Paper:


Articles in mainstream media

1. Rethinking equitable access to water and sanitation, IDR, 18 February 2021, by Shubhagato Dasgupta

3. Generating demand for sanitation infrastructure, India Water Portal, 19 October 2020, by Anju Dwivedi, Shikha Shukla Chhabra, Shubhagato Dasgupta, And Amita Bhaduri


5. Hand washing is a luxury — govt should give soaps to urban poor during the Covid-19 crisis, The Print, 17 April 2020, by Shubhagato Dasgupta, Anindita Mukherjee, And Neha Agarwal.

6. Hand washing to stop coronavirus — 78% of toilets in Mumbai slums lack reliable water supply, The Print, 16 April 2020, by Shubhagato Dasgupta, Anindita Mukherjee, and Neha Agarwal.

11. During the year under review Fellow, Avani Kapur was involved in the following research and allied activities.

Journal Articles:


Briefs and Reports


Articles in mainstream media

1. What the budget means for India’s social sector, Hindustan Times, 3 February 2021, by Avani Kapur.
2. Rural job scheme sidelined; no push for nutrition, health, Deccan Herald, 2 February 2021, by Avani Kapur.
3. Covid needed special attention to health but Modi govt Budget doesn’t give a clear roadmap, The Print, 2 February 2021, by Avani Kapur.
5. Commitment to Action: Ensuring Nutrition Financing in India, Outlook Poshan, 7 December 2020, by Avani Kapur and Ritwik Shukla
6. Indian states are short of money. They need help, Hindustan Times, 17 May 2020, by Avani Kapur and Udit Ranjan
7. Indian states are short of money. They need help, Hindustan Times, 17 May 2020, by Avani Kapur and Udit Ranjan

12. **During the year under review** Fellow, Mukta Naik was involved in the following research and allied activities.

**Journal Articles**


**Briefs and Reports**


**Articles in mainstream media**

1. Saving Bastis, The Indian Express, 12 October 2020, by Mukta Naik and Swati Janu.
3. Messy Does It: The Everyday Politics of Pandemic Response in an Indian City India China Institute, 17 June 2020, by Mukta Naik.
12. During the year under review Fellow, Srinivas Chokkakula was involved in the following research and allied activities.

Articles on mainstream media

1. Centre, states must seize opportunity to come together for water governance, The Indian Express, 19 November 2020, by Srinivas Chokkakula.
2. Andhra Pradesh’s capital conundrums, The Hindu, 17 November 2020, by SRINI VAS CHOKKAKULA.
3. India’s response to Covid-19 reflects the power, problems, potential of federalism, Indian Express, 18 September 2020, by Srinivas Chokkakula.

13. During the year under review Fellow, Shibani Ghosh was involved in the following research and allied activities.

Journal Articles


Briefs and Reports:

1. Pursuing a Clean Air Agenda in India During the COVID Crisis, by Santosh Harish and Shibani Ghosh, Centre for Policy Research, 6 July 2020.

Working paper


Articles in mainstream media

2. Draft EIA notification dilutes environmental protections, is in denial of ecological crises, The Indian Express, 11 August 2020, by Shibani Ghosh.
3. कोविड संकट के दौरान एक स्वच्छ वायु एजेंडा को पूरा करना: अवसर और चुनौतियाँ, Dainik Bhaskar, 30 July 2020, by Santosh Harish and Shibani Ghosh.

The interplay between the pandemic and pollution, Hindustan Times, 16 July 2020, by Santosh Harish and Shibani Ghosh.

14. During the year under review Fellow, Namita Wahi was involved in the following research and allied activities.

Working Papers


Papers Submitted for Presentation at Conferences/Seminars/Workshop

3. Bergen Summer Research School 2020 [Aakansha Jain], Exploring the Intersection Of Land Litigation And Climate Litigation In India, 31 October 2020, Bergen, Norway Centre on Law and Social Transformation, University of Bergen.
4. PhD Course, Bergen Exchanges 2020 [Vrinda Bhardwaj], Epistolary Jurisdiction: Justice Behind Bars of Prisons and Shelter Homes, 2 November 2020, Bergen, Norway, Centre on Law and Social Transformation, University of Bergen.


Presentations at Conferences/Seminars

1. “Samvaad 2020”, Tribal Conclave (Talk), Forest and Land Rights of Adivasis in India, 17 November 2020, Youtube Live, Tata Steel Foundation.

2. India Land Forum 2020 (Panel Discussant), Land as Collateral for Access to Credit in India, 26 November 2020, NCAER.

Presentations at Round Tables any Other Events

1. PRRC Webinar (Discussant), Land Acquisition Litigation in the Subordinate Judiciary, 4 May 2020, Zoom, PRRC webinar featuring a discussion of NIPFP’s paper.


3. Webinar (Lecture), One Thousand Land Laws: Mapping the Maze of Land Regulation in India, 26 June 2020, Trivedi Centre for Political Data, Ashoka University.

4. Webinar (Lecture), The Role of Adivasis in Environmental Regulation: Experiences from the field, 21 August 2020, Cockatoo Green Chats, organised by Harithkram: Environment Society, Shaheed Bhagat Singh College, Delhi University.

5. Webinar (Presentation) One Thousand Land Laws: Mapping the Maze of Land Regulation in India, 8 September 2020, PRRC Webinar featuring presentation of LRI’s research from its Mapping Indian Land Laws (“MILL”) Project.

6. Consultation (Presentation), Forest Rights Act, 9 September 2020, Omidyar Network.


8. Webinar (Discussant), When land comes in the way: India’s connectivity infrastructure in Nepal, 6 November 2020, PRRC’s webinar featuring a discussion of CSEP’s paper.

9. Online lecture International Law in the Context of India, 7 December 2020, Uppsala University, Sweden.

10. Webinar (Presentation) Accessing Justice: Deciphering Decisions through Data Analytics (“DALTON”) 21 December 2020, PRRC Webinar featuring presentation of LRI’s research from its DALTON Project.

11. Webinar (Panelist), Threats to academic freedom and democratic backsliding, 28 January 2021, Centre on Law and Social Transformation, University of Bergen.

15. During the year under review Senior Fellow, D Shyam Babu was involved in the following research and allied activities.

Articles in mainstream media

1. Times Face-off: Is it time to lift the 50% ceiling on total reservation?, Times of India, 26 March 2021, by D Shyam Babu.

2. Times Face-off: Is it time to lift the 50% ceiling on total reservation?, Economic Times, 26 March 2021, by Justice (Retd) D Hariparanthaman and D Shyam Babu.

16. During the year under review Senior Visiting Fellow, Jishnu Das was involved in the following research and allied activities.

Journal Articles


Briefs and Reports:


Working Paper:

1. Quantifying heterogeneity in SARS-CoV-2 transmission during the lockdown in India, By Nimalan Arinaminpathy, Jishnu Das, Tyler McCormick, Partha Mukhopadhyay, and Neelanjan Sircar. MEDRXIV, 15 September 2020.

Articles in mainstream media

2. How can India address big surge for health care after coronavirus lockdown?, Devex, 2 June 2020, by Madhukar Pai and Jishnu Das.

17. During the year under review Senior Fellow, Mekhala Krishnamurthy was involved in the following research and allied activities.

Briefs and Reports:


Articles in mainstream media

6. How can India address big surge for health care after coronavirus lockdown?, Devex, 2 June 2020, by Madhukar Pai and Jishnu Das.
18. During the year under review Senior Fellow, Partha Mukhopadhyay was involved in the following research and allied activities.

Journal Article:


Briefs and Reports:


Articles in mainstream media

1. The Union versus Delhi, Act II, Scene 1, Hindustan Times, 21 March 2021, by Yamini Aiyar and Partha Mukhopadhyay.
5. Is India’s Covid-19 death rate higher than Italy’s?, Hindustan Times, 11 June 2020, by Partha Mukhopadhyay.

18. During the year under review Fellow, Rahul Verma was involved in the following research and allied activities.

Journal Articles:


Articles in mainstream media

1. Who holds key to Bengal? The former Left and now non-committed voter, Times of India, 28 March 2021, by Rahul Verma
2. 3 anxieties brought Modi to Delhi. But his rule has led to 3 contradictions, The Print, 16 March 2021, By Rahul Verma and Asim Ali
3. Explained | What is driving the Dalit-Muslim divide in West Bengal?, India Today, 9 March 2021, by Rahul Verma
5. How women voters are altering India’s electoral politics, in five charts, Mint, 8 March 2021, by Rahul Verma and Ankita Barthwal.

6. India needs a new elite compact, Hindustan Times, 23 February 2021, by Rahul Verma.

7. State of Congress has reached such a low that it’s showing in its Assam, Bengal, Kerala plan, The Print, 1 February 2021, by Rahul Verma and Asim Ali.


9. Most BJP supporters want to take vaccines, Congress supporters not far behind, Mint, 11 January 2021, by Rahul Verma, Ankita Barthwal, and Abdul Najah.

10. Lockdown boosted family life, but India’s young face anxiety, WFH fatigue, Mint, 4 January 2021, by Ankita Barthwal and Rahul Verma.

11. 2021 will keep up BJP’s powerful momentum, as the opposition looks quite rudderless, Times of India, 26 December 2020, by Rahul Verma.


13. Regional parties fail to cross the final poll hurdle, Hindustan Times, 23 November 2020, by Rahul Verma.


15. The singular appeal of Narendra Modi, explained in six charts, Mint, 9 November 2020, by Rahul Verma and Ankita Barthwal.

16. Want to know which way Bihar hawa is blowing? Beware the perils of predictions, Times of India, 1 November 2020, by Rahul Verma.

17. Dalit voters will be the X factor in Bihar election — they vote differently than in UP, The Print, 26 October 2020, By Rahul Verma and Asim Ali.


19. The Congress has four choices now, Hindustan Times, 3 September 2020, by Rahul Verma.


23. Politicians will pose the biggest challenge to NEP, Hindustan Times, 10 August 2020 by Rahul Verma.


27. Is Centre interfering in Covid fight or do states like West Bengal, Kerala need hand-holding?, The Print, 21 April 2020, by The Print Team and Rahul Verma.


29. कोरोना से जंग में आईएएस और पुलिस को ही नहीं, पंचायत के नेताओं को भी जोड़ना जरूरी है, The Print Hindi, 1 April 2020, by Rahul Verma and Pradeep Chhibber.
19. During the year under review Senior Visiting Fellow, Gilles Verniers was involved in the following research and allied activities.

Journal Articles:

1. A new party system or a new political system?, by Christophe Jaffrelot and Gilles Verniers, Contemporary South Asia, 19 June 2020.
3. The reconfiguration of India’s political elite: profiling the 17th Lok Sabha, by Christophe Jaffrelot and Gilles Verniers, Contemporary South Asia, 18 May 2020.
4. The reconfiguration of India’s political elite: profiling the 17th Lok Sabha, by Christophe Jaffrelot and Gilles Verniers, Contemporary South Asia, 18 May 2020.

Articles in mainstream media

1. How Mamata’s Trinamool Broke The Glass Ceiling For Women In Politics, Article 14, 22 March 2021, by Gilles Verniers and Maya Mirchandani
2. BJP’s backward classes strategy starts to pay dividends in South, Hindustan Times, 16 December 2020, by Gilles Verniers, Kiran Kumar Gowd, and Surya Rao Sangem.
3. Decoding the Bihar results in 32 charts: Turnouts, vote shares, victory margins and more, Scroll, 15 November 2020, by Gilles Verniers, Mohit Kumar, and Neelesh Agrawal
4. What does caste profile of MLAs in Bihar tell us about politics?, Hindustan Times, 14 November 2020, by Gilles Verniers and Basim U Nissa.
5. Bihar Assembly Election 2020: More women candidates but fewer winners, Hindustan Times, 12 November 2020, by Gilles Verniers and Samridhi Hooda
7. Bihar elections: In a battle that went down to the wire, BJP saved NDA’s day, RJD 2.0 has entered, The Economic Times, 11 November 2020, by Gilles Verniers.

20. During the year under review Visiting Fellow, Olivier Telle was involved in the following research and allied activities.

Journal Articles:


21. During the year under review Senior Visiting Fellow, Michael Walton was involved in the following research and allied activities.

Journal Articles:

1. Big potential, big risks? Indian capitalism, economic reform and populism in the BJP era, by Rohit Chandra and Michael Walton, India Review, 19 May 2020

22. During the year under review Fellow, Ashwini K Swain was involved in the following research and allied activities.

Briefs and Reports:

1. Powering Through the Pandemic, by Ashwini K Swain, Centre For Policy Research, 23 July 2020
Working Paper:

Articles in mainstream media
2. The politics of power in times of a pandemic, Hindustan Times, 20 April 2020, by Ashwini K Swain

23. During the year under review Senior Visiting Fellow, Neelanjan Sircar was involved in the following research and allied activities.

Journal Articles:
2. The what, why, and how of changing cooling energy consumption in India's urban households, By Radhika Khosla, Anna Agarwal, Neelanjan Sircar, and Deepaboli Chatterji, Environmental Research Letters, 8 March 2021.
4. Understanding the decline of regional party power in the 2019 national election and beyond, by Yamini Aiyar and Neelanjan Sircar, Contemporary South Asia, 29 May 2020.

Briefs and Reports:

Working Paper:
1. Quantifying heterogeneity in SARS-CoV-2 transmission during the lockdown in India, by Nimalan Arinaminpathy, Jishnu Das, Tyler Mccormick, Partha Mukhopadhyay, and Neelanjan Sircar, MEDRXIV, 15 September 2020.

Articles in mainstream media
3. What the battle of Nandigram says about Bengal’s politics, Hindustan Times, 31 March 2021, by Neelanjan Sircar
4. Modi’s centralisation of welfare delivery has a cost that BJP’s state leaders are paying, The Print, 11 March 2021, by Neelanjan Sircar
5. Why the battle of Bengal matters, Hindustan Times, 4 March 2021, by Neelanjan Sircar
6. The political economy driving farm protests, Hindustan Times, 19 January 2021, by Neelanjan Sircar
7. From Hisar, notes on a new, changing India, Hindustan Times, 12 December 2020, by Neelanjan Sircar
8. Modi and the politics of welfare, Hindustan Times, 12 November 2020, by Neelanjan Sircar
10. ‘Bankable’ Nitish’s poll appeal now under cloud, Hindustan Times, 9 November 2020, by Neelanjan Sircar
11. Covid-19: Why do Indians not want to be tested and why are so few reporting symptoms?, Scroll, 25 October 2020, by Yamini Aiyar, Partha Mukhopadhyay, Neelanjan Sircar, and Jishnu Das
13. BJP’s undiluted power at the Centre has weakened the bargaining position of regional parties, The Print, 31 May 2020, by Yamini Aiyar and Neelanjan Sircar

24. During the year under review Fellow, Arkaja Singh was involved in the following research and allied activities.

Briefs and Reports:

Working Paper:
1. Hunger, COVID-19 and The Indian Administrative State, by Arkaja Singh, 8 October 2020

Articles in mainstream media
2. Flaws of India’s welfare system are visible in our fight against Covid-19, The Print, 8 May 2020.

25. During the year under review Senior Fellow, Sushant Singh was involved in the following research and allied activities.

Journal Article:
2. Reading the Local Elections in Kashmir, by Sushant Singh, The India Forum, 31 December 2020

Articles in mainstream media
3. To Get to the Negotiating Table, India and Pakistan Had Help, 4 March 2021, by Sushant Singh
4. Looking ahead after the Ladakh walk back, The Hindu, 17 February 2021, by Sushant Singh
5. India Can’t Say It Wants U.S. Help Against China, Foreign Policy, 25 January 2021, by Sushant Singh
6. Why China Is Winning Against India, Foreign Policy, 1 January 2021, by Sushant Singh
8. The right lessons from Pulwama and Balakot, The Hindu, 18 November 2020, by Sushant Singh.
26. During the year under review Senior Visiting Fellow, Deepak Sanan was involved in the following research and allied activities.

**Briefs and Reports:**

1. The Pandemic and Public Administration: A survey of Indian Administrative Service (IAS) Officers, by Mekhala Krishnamurthy, Deepak Sanan, Karnamadakala Rahul Sharma, and Aditya Unnikrishnan, Centre For Policy Research, 4 February 2021

**Working Paper:**


**Articles in mainstream media**

1. NGOs get thumbs-up from IAS officers, private sector faces distrust: Survey, Mint, 16 March 2021.

27. During the year under review Senior Visiting Fellow, Gautam Mukhopadhaaya was involved in the following research and allied activities.

**Articles in mainstream media**

1. Reimagining cities, The Indian Express, 12 October 2020,
3. In India’s big Covid battle, urban local bodies are frontline warriors but have no money, The Print, 19 May 2020.

28. During the year under review Senior Visiting Fellow, Pushpa Pathak was involved in the following research and allied activities.

**Briefs and Reports:**


**Articles in mainstream media**

1. India’s Myanmar Tightrope, India Today, 13 February 2021, by Gautam Mukhopadhaaya
2. India must take the lead in South Asia, Hindustan Times, 25 August 2020, by Gautam Mukhopadhaaya and Nimmi Kurian.

29. During the year under review Senior Fellow, Manju Menon was involved in the following research and allied activities.

**Books:**


**Articles in mainstream media**

3. Large hydro projects risk Himalayan communities, Hindustan Times, 19 February 2021, by Manju Menon and Kanchi Kohli
6. EIA regulations: Don’t ignore the people it will affect the most, Times of India, 16 August 2020, by Kanchi Kohli and Manju Menon
7. Monsoon rains slow efforts to contain Oil India fire in Assam, Upstream, 2 July 2020, by Amanda Battersby, Nishant Ugal, and Manju Menon
15. The criminality of fly ash management, Gaon Connection, 15 April 2020, by Manju Menon, Debyan Gupta, and Kanchi Kohli

30. During the year under review Senior Visiting Fellow, Sanjay Kathuria was involved in the following research and allied activities.

Journal Articles:

Articles in mainstream media
17. Cementing Bangladesh-India ties through border haats, Hindustan Times, 25 March 2021, by Sanjay Kathuria and Nikita Singla
18. Enhancing women’s employment is key to economic recovery, Hindustan Times, 19 January 2021, by Sanjay Kathuria
19. India and Pakistan should take steps to formalise their informal trade, The Indian Express, 23 December 2020, by Sanjay Kathuria

31. During the year under review Senior Visiting Fellow, Devesh Kapur was involved in the following research and allied activities.

Articles in mainstream media
2. The solution to the farm impasse lies in federalism, Hindustan Times, 21 February 2021.
4. Because of Kamala Harris, more Indian Americans are likely to vote in US polls, survey shows, The Print, 14 October 2020.
32. During the year under review Fellow, Santosh Harish was involved in the following research and allied activities.

**Journal Article:**


**Briefs and Reports:**

1. Pursuing a Clean Air Agenda in India During the COVID Crisis, by Santosh Harish and Shibani Ghosh, 6 July 2020.

**Articles in mainstream media**

22. What Does the 2021 Union Budget Do To Improve Air Quality?, The Wire, February 2021, by Santosh Harish
23. What Ella Kissi-Debrah’s Death Reminds Us About India’s Air Pollution Crisis, The wire, 28 December 2020, by Santosh Harish and Bhargav Krishna
24. Confronting everyday sources of pollution across the country, Hindustan Times, 10 December 2020, by Santosh Harish
25. CAQM: Stronger body, but some gaps remain, Hindustan Times, 30 October 2020, by Navroz K Dubash, Santosh Harish, and Shibani Ghosh
28. कोविड संकट के दौरान एक स्वच्छ वायु एजेंडा की पूरा करना: अवसर और चुनौतियाँ, Dainik Bhaskar, 30 July 2020, by Santosh Harish and Shibani Ghosh
29. The interplay between the pandemic and pollution, Hindustan Times, 16 July 2020, by Santosh Harish and Shibani Ghosh
30. The interplay between the pandemic and pollution, Hindustan Times, 16 July 2020, by Santosh Harish and Shibani Ghosh
31. Post Covid-19, India needs increased focus on air quality, Hindustan Times, 24 April 2020, by Avani Kapur and Santosh Harish
32. Post Covid-19, India needs increased focus on air quality, Hindustan Times, 22 April 2020, by Avani Kapur and Santosh Harish

33. During the year under review Senior Visiting Fellow, Véronique Dupont was involved in the following research and allied activities.

**Book Chapter:**


**Presentations at Conferences/Seminars:**


34. During the year under review Fellow, Anna Agarwal was involved in the following research and allied activities.

Journal article:

1. The what, why, and how of changing cooling energy consumption in India’s urban households, by Radhika Khosla, Anna Agarwal, Neelanjan Sircar, and Deepaboli Chatterji.

35. During the year under review Visiting Fellow, Rohit Chandra was involved in the following research and allied activities.

Journal article:


Articles in mainstream media

1. The Abandoned, Open Magazine, 26 February 2021,
2. Cheering a lap-win in an unfinished race, Financial Express, 1 December 2020
3. CFOs to bankers to SME owners, what India’s business class says about Modi govt, The Print, 1 October 2020
4. There is a crisis in the coal industry, Hindustan Times, 7 June 2020
5. We need legislative and institutional reforms to avoid a repeat of panic in debt mutual funds, Economic Times, 29 April 2020

36. During the year under review Senior Visiting Fellow, Rajshree Chandra was involved in the following research and allied activities.

Articles in mainstream media

2. Has India Descended Into a Constitutional Theocracy?, The Wire, 17 December 2020, by Rajshree Chandra
3. Free speech is a basic right that empowers marginalised lives, The Indian Express, 4 November 2020, by Rajshree Chandra
LIBRARY AND INFORMATION & DISSEMINATION SERVICES

During the year 2020-21, 07 books were added to the library of the Centre. The acquisition mainly related to books of subjects such as Policy Sciences, Economic Policy, Urbanisation, Political Science, Futurology, Social Indicators, Foreign Policy, Defence and other fields of relevance to Research Programmes of the Centre.

The CPR library has a collection of a total of 10942 books after weeding a few old books. The library subscribed to 40 journals and received gratis 60 periodicals. These cover major policy fields of concern to scholars at CPR. In addition to these, 18 daily newspapers are being received in the library. [13 newspapers received as hardcopy and remaining 5 newspapers received as digital version only]

The library continued to be a member of the Developing Library Network (DELNET), New Delhi. One Samsung SCX 4521F multifunctional fax machine and e-mail service are being used extensively for communication and information retrieval purposes. One HP Elite 8300 is being used by CPR faculty/researchers.

With the help of CANON IR ADV 4545 Digital Plain Paper Copier with Reverse Automatic Document Feeder, Duplexing for Automatic Back to Back copying, Set making, Sorting, Rotate sorting, 25%-400% Zoom with A-3 Size Network Laser Printer and Scanner, and 250 GB Hard Disc + 2 GB RAM for document server, better and efficient reprographic facilities were provided to researchers and other staff of the Centre.

For other material and publications, the CPR library depends upon the services of 20 libraries of various academic and other research institutions in Delhi which have been generous enough to lend their books and journals for the Centre’s use on the principle of reciprocity.
Computer Unit’s Activity

During the year under report, following activities were undertaken by the Computer Centre.

1. Services and Apps hosted at cprindia.org domain on Google Suite were configured and maintained as per user’s requirement.
2. Sonicwall Firewall, the CPR’s unified threat management system was configured to safeguard Centre’s local area network. Policies were realigned for distribution of bandwidth among various user groups.
3. Hardware & software procured;
   a. Audio/Video System comprising of an Android TV, eight Tannoy ceiling mount speakers, two tower connect & Floor boxes were purchased & installed in the Conference hall.
   b. Two network switches were purchased and installed at newly added work area at fourth floor to meet internet and other network requirements of the users occupying that area.
   c. Eight Access Points were purchased and installed at different floors for providing better Wi-fi services at the Centre.
   d. Thirty laptops including two macbooks, three desktop PC’s, seven laser jet printers, three monitors, six cameras, five external hard disks, nine UPS were purchased, configured and installed as per requirements of the users.
   e. Licenses of MS Office 2019 for Mac (01 no.), MS windows 10 pro OEM pack (09 nos), Adobe master collection for creative cloud team (02 nos.), Upgrade of ArcGis Desktop standard with special analyst extension for desktop were purchased and installed.
4. Administrative services for development and maintenance of Websites for following projects were provided.
   • cprindia.org (CPR)
   • Accountability Initiative
   • Accountability Initiative’s Hum Aur Hamari Sarkar
   • Trans boundary Rivers, Ecologies, and Development Studies (TREADS)
   • SciFi Team (scifi.cprindia.org)
   • Urban Team (Housing in India)
   • Urban Team (Tacit Knowledge Urban Research Network – TURN website)
   • Land Right Initiative

1. Zoom Services for Video conferencing were purchased and implemented.
2. Maintenance and Configuration of Centre’s Local Area and Wi-Fi Network, Hardware and software were carried out as per requirement. IT support services were provided to all users of the Centre by attending their hardware & software issues. Support services related to seminars and conferences held at the Centre during the year were also provided.
GRANTS

The CPR received the following grants from the ICSSR during the financial year 2019-20 (in lakhs):

1. Recurring grant OH (36)  Rs. 67.00 Lakh
2. Recurring grant OH (31)  Rs. 10.00 Lakh

Total Rs. 77.00 Lakh

The CPR gross corpus fund now stands at Rs. 1013.82 lakh. CPR's gross receipts (including specific project receipts) during the year was Rs. 2839.39 lakh. ICSSR recurring grant is 2.71% of CPR’s gross receipts during the year.

A number of agencies and Government departments as named below continued their support to the Centre during the year:

List of Major Grantors

1. Indian Council Of Social Science Research, New Delhi
2. Bill Melinda Gates Foundation, USA
3. William & Flora Hewlett Foundation, USA
4. Mac Arthur Foundation, USA
5. Namati Inc, USA
6. Foreign Common Wealth Development Office
7. Omidyar Network Foundation, USA
8. Children Investment Fund Foundation, USA
9. Lirnesia, Srilnka
10. Oak Foundation
11. Ministry Of Water Resources, Delhi
12. UNICEF
13. Govt Of Meghalaya
14. Sir Dorabji Tata Trust
15. World Bank
16. Nxtra Data Ltd.

CPR received a corpus of Rs.50 lakh from the Department of Economic Affairs, Ministry of Finance, Government of India in the year 1994-95. An interest of Rs. 3.78 Lakh was earned during the year 2020-21 on the investment of the said corpus, of which a sum of Rs. 3.78 Lakh has been utilized during the year towards maintenance and development of the Centre leaving a balance of Rs.0.08 Lakh at the end of the year (including previous balances).

TAX EXEMPTION FOR DONATIONS TO CPR

CPR has been approved u/s 35(1)(iii) of the Income Tax Act 1961 w.e.f. April 1, 2005 which entitles the Donor under the present Income Tax Laws a weighted deduction @ 125% of the amount of donation. CPR has also been approved u/s 80G(5)(vi) of the Income Tax Act, 1961 for the period from April 1, 2011 onwards which entitles the donor 50% tax deduction of the net qualifying amount.
CPR FACULTY AND STAFF
(As on 31st March 2021)

President and Chief Executive
1. Yamini Aiyar

Professors
2. Brahma Chellaney, Professor, PhD
3. Navroz Dubash, Professor, PhD
4. Nimmi Kurian, Professor, PhD

Professor Emeritus
5. Charan Wadhva (Ph.D)
6. Bharat Karnad

Honorary Research/Visiting Professors
7. Subhash C Kashyap
8. Ved Marwah (Retd. IPS)
9. K R G Nair
10. R. Rangachari
11. B N Saxena
12. Sanjib Baruah
13. Sanjoy Hazarika
14. G Parthasarathy

Senior Fellows
15. Shyam Saran
16. Shyam Babu Dasari
17. Partha Mukhopadhyay
18. Sushant Kumar Singh
19. Shylashri Shankar
20. Mekhala Krishnamurthy
21. Shubhagato Dasgupta
22. Manju Menon
23. Kiran Bhatti
24. Ramesh Chandran

Senior Visiting Fellow
25. Philippe Cullet
26. Jishnu Das
27. Rani Mullen
28. Marie-Helene Zerah
29. Neelanjan Sircar
30. E Somanathan
31. Gilles Verniers
32. Gautam Mukhopadhyay
33. Veronique Dupont
34. Rajshree Chandra
35. Sabina Dewan
36. Deepak Sanan
37. Michael Walton
38. Pushpa Pathak
39. Pradeep Chhibber
40. Devesh Kapur
41. Sanjay Kathuria
42. Lant Pritchett
43. Rathin Roy

Fellow

44. Arkaja Singh
45. Avani Kapur
46. Chokkakula Srinivas
47. Priyadarshini Singh
48. Mukta Naik
49. Ashwini Kumar Swain
50. Shibani Ghosh
51. Santosh Maddur Harish
52. Anna Agarwal
53. Namita Wahi
54. Rahul Verma

Visiting Fellow

55. Kaustuv Kanti De Biswas
56. Radhika Khosla
57. Ananth Padmanabhan
58. Olivier Telle
59. Shahana Chattaraj
60. Shoumitro Chatterjee
61. Rohit Chandra

Senior Researchers

62. Anindita Mukherjee
63. Kanhu Charan Pradhan
64. Hrudananda Mohanty
65. Antarin Chakrabarty
66. Mridusmita Bardoloi
67. Shamindra Nath Roy
68. Kanchi Kohli
69. Anju Dwivedi
70. Ashwini Parulkar
71. Snehal Shah
Senior Research Associates

72. Abhinav Sharma
73. Archana Sivasubramanian
74. Udit Ranjan
75. Bharti Singh
76. Aditya Bhol
77. Tania Devaiah M

Research Associates

78. Sonakshi Sharma
79. Arushi Gupta
80. Ritwik Shukla
81. Jatin Rajani
82. Sharon Mathew
83. Mohammad Hamza Farooqui
84. Shubhangi Karia
85. Asim Ali
86. Sampada Nayak
87. Nancy D'Cruz
88. Pankaj Kumar Gope
89. Neha Agarwal
90. Sharad Pandey
91. Aastha Jain
92. Baisakhi Sarkar Dhar
93. Manish
94. Annam Jitendra Sri Vishnu Kanth
95. Arunesh Karkun
96. Sanjana Malhotra
97. Jenny Susan John
98. Amaresh Belagal
99. Abhinav Kumar
100. Debarshee Dasgupta
101. Sunil Kumar Singh
102. Vrinda Bhardwaj
103. Rakshita Goyal
104. Nrusingh Charan Dhal
105. Asaf Ali Lone
106. Aditya Unnikrishnan
107. Debayan Gupta
108. Gokulnath Govindan
109. Tripti Singh
110. Ram Kumar Dan
111. Tanvi Tomar
112. Kush Tanvani
113. Meghana Paul
114. Mohd. Talha Rashid
115. Deepti Raj
116. Varun Pandey
117. Nikhila S
118. Aakansha Jain
119. Prakriti Prajapati
120. Kshitij Jaiswal
121. Sanjana Sethi
122. Ankita Barthwal
123. Tenzin Yangki
124. Sharonee Dasgupta
125. Ira Sharma
126. Ruchi Junnarkar
127. Sandeep Bhardwaj
128. Stanzin Yumchen
129. Sama Khan
130. Ankit Bhatia
131. Vastav Irava
132. Anupriya Singh
133. Vidisha Mehta
134. Nona Uppal
135. Sanaya Sinha
136. Sparsh Agarwal

Research Assistants
137. Ilika Trivedi
138. Mandakini Akella Chandra
139. Abdul Najah
140. Aman Roy

Program Staff
141. Prakash Chhotubhai Patel
142. Rajika Seth
143. Anup Roy
144. Bharat Patel
145. Aamna Ahmad
146. Gurkaran Singh Bakshi
147. Rakesh Swami
148. Sunil Kumar Mishra
149. Prerna Seth
150. Vastav Irava
151. Anupriya Singh
152. Nona Uppal
153. Sanaya Sinha
154. Sparsh Agarwal
155. Mahabaleshwar Ramachandra Hegde
156. B.Santosh Rao Dora
157. Vidya Viswanathan
158. Jayendrasinh Banesang Ker
159. Hasmukh Vallabhbjhai Dhumadiya
160. Vinod Gananpati Patgar
161. Maruti Ashok Gouda
162. Vijay Kumar Khimabhai Rathod
163. Bharat bhai hari bhai dodiya
164. Hasmukh Vallabh Dhumadiya
165. Ram Ratan Jat
166. Poonam
167. Swapna Bhimrao Ramteke
168. Premchand Kumar
169. Seema Muskan
170. Anil Bajrang Babar
171. Uday Shankar Kumar
172. Tajuddin Khan
173. Indresh Sharma
174. Dinesh Kumar
175. Vinod Verma
176. Kaushal Pathak
177. Sushant Anand

Administration, Accounts, IT, Communications & Other Services
178. Ramesh Kumar, Accounts Assistant
179. Ritu Gupta, Accounts Officer
180. M C Bhatt, Accounts Officer
181. Arun Gopinath, Admin Assistant
182. Praveen Dsouza, Admin Assistant, Central Comms
183. Indu Pal, Administrative Assistant
184. Rekha Aswal, Administrative Executive
185. Rupendra Chahar, Administrative Officer
186. Ravi Rounak Robin, Assistant Administrative Officer
187. Avantika Shrivastava, Senior Communications Officer
188. Yash Gopal Singh, Assistant Librarian
189. Sunil Kumar, Associate To President
190. Pramod Kumar Malik, Associate To President
191. L Ravi, Chief Administrative Services
192. Pooja Gupta, Chief Accounts Officer
193. Prakriti Singh, Communications Associate
194. Dhruv Bhasin, Communications Manager
195. Pooja Gupta, Communication Officer
196. Vinod Kumar, Deputy Supervisor
197. Sristi Bhatt, Design Head
198. Satnam Kaur, Finance And Administration Manager
199. Alaknanda Jain, Finance Officer
200. Hemali Sodhi, Head of Communications
201. Poona Ram, Messenger
202. Rohan Kashyap, Messenger
203. Ranjeet Singh, Messenger
204. Pankaj Kumar Mishra, Network Assistant
205. Sonia Gulati, P R Associate
206. Ajay Kumar Nayyar, Sr. Systems Analyst
INDEPENDENT AUDITOR’S REPORT
TO THE MEMBERS OF CENTRE FOR POLICY RESEARCH

OPINION
We have audited the accompanying financial statements of CENTRE FOR POLICY RESEARCH (the Society), which comprise the Balance Sheet as at 31st March 2021 and the Income and Expenditure Account for the year then ended and a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the financial statements, read with other notes given thereto, give a true and fair view in conformity with the accounting principles generally accepted in India:

a) In the case of the Balance Sheet, of the state of affairs of the Society as at 31st March 2021; and
b) in the case of the Income and Expenditure Account, of the deficit for the year ended on that date;

Management’s Responsibility for the Financial Statements
Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position and financial performance of the Society in accordance with the Generally Accepted Accounting Practices in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the organization and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility
Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Society’s preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on whether the company has in place an adequate internal financial controls system over financial reporting and the operating effectiveness of such controls. An audit also includes evaluating the appropriateness of the accounting principles used and the reasonableness of the accounting estimates made by the Society’s Governing Board, as well as evaluating the overall presentation of the financial statements.
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other Matters

a) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit.

b) In our opinion, proper books of account have been kept by the Society so far as appears from our examination of the books of accounts.

c) The Balance Sheet, and the Income and Expenditure Account dealt with by this report are in agreement with the books of account

For V. Sankar Aiyar & Co.
Chartered Accountants
(Firm Regn. No.: 109208W)

Place: NEW DELHI
Dated: __________

UDIN: 21024282AAAA__________________

M.S. BALACHANDRAN
Partner (M. No: 024282)
## CENTRE FOR POLICY RESEARCH
### BALANCE SHEET AS AT 31ST MARCH, 2021

**Funds and Liabilities**

<table>
<thead>
<tr>
<th>Description</th>
<th>Sch</th>
<th>As on 31.03.2021</th>
<th>As on 31.03.2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corpus Fund (Specific)</td>
<td>1</td>
<td>3,79,59,000</td>
<td>3,79,59,000</td>
</tr>
<tr>
<td>Corpus Fund (General)</td>
<td>1</td>
<td>6,27,23,405</td>
<td>6,27,23,405</td>
</tr>
<tr>
<td>Capital Fund (Assets)</td>
<td>2</td>
<td>1,59,24,087</td>
<td>1,53,05,131</td>
</tr>
<tr>
<td>Capital Reserve</td>
<td>3</td>
<td>11,130</td>
<td>11,130</td>
</tr>
<tr>
<td>Endowment Fund</td>
<td>4</td>
<td>7,00,000</td>
<td>7,00,000</td>
</tr>
<tr>
<td>Reserve for Contingencies</td>
<td>5</td>
<td>62,57,401</td>
<td>62,57,401</td>
</tr>
<tr>
<td>Unspent Balances in Specified Purposes/Projects</td>
<td>6</td>
<td>35,91,82,491</td>
<td>37,42,02,147</td>
</tr>
<tr>
<td>Provisions</td>
<td>7</td>
<td>1,50,00,000</td>
<td>1,50,00,000</td>
</tr>
<tr>
<td>Income and Expenditure Account</td>
<td></td>
<td>4,23,23,101</td>
<td>4,33,81,917</td>
</tr>
<tr>
<td>Liability (Advance Income) Against Bill &amp; Melinda Gates Foundation</td>
<td>12.12</td>
<td>8,12,70,000</td>
<td>8,12,70,000</td>
</tr>
<tr>
<td>Current Liabilities</td>
<td>11</td>
<td>26,55,828</td>
<td>35,79,862</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>62,40,06,443</td>
<td>64,03,89,993</td>
</tr>
</tbody>
</table>

**Property & Assets**

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed Assets</td>
<td>8</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gross Block</td>
<td></td>
<td>5,13,52,581</td>
<td>4,66,59,735</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td></td>
<td>3,54,28,494</td>
<td>1,59,24,087</td>
</tr>
<tr>
<td>Investments</td>
<td>9</td>
<td>56,24,10,752</td>
<td>55,52,36,662</td>
</tr>
</tbody>
</table>

(including Corpus Fund Investments)

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Assets, Loans and Advances:</td>
<td>10</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Bank Balances</td>
<td>10(a)</td>
<td>2,63,67,449</td>
<td>4,55,84,510</td>
</tr>
<tr>
<td>Advances recoverable/ Adjustable</td>
<td>10(b)</td>
<td>1,93,04,155</td>
<td>2,42,63,690</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>62,40,06,443</td>
<td>64,03,89,993</td>
</tr>
</tbody>
</table>

**Accounting Policies and Notes on Accounts**

For and on behalf of CENTRE FOR POLICY RESEARCH

**As per our Report of Even Date, FOR V. SANKAR AIYAR & CO.**

Chartered Accountants (Firm's Registration No. 109208W)

(YAMINI MRINALIKA AIYAR) President

(M.S. BALACHANDRAN) Partner (M.No. 024282)

Place: New Delhi Dated:

(POOJA GUPTA) Chief Accounts Officer

60
<table>
<thead>
<tr>
<th>INCOME</th>
<th>2020-21</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grant-in-Aid from ICSSR</td>
<td>77,00,000</td>
<td>1,38,37,000</td>
</tr>
<tr>
<td>Donation Received</td>
<td>60,000</td>
<td>5,000,000</td>
</tr>
<tr>
<td><strong>Interest on Investments:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Endowment and Corpus Interest</td>
<td>51,18,300</td>
<td>57,10,806</td>
</tr>
<tr>
<td>Dividend Income on Corpus</td>
<td>1,28,374</td>
<td>47,256</td>
</tr>
<tr>
<td>Interest on Income Tax Refunds</td>
<td>2,83,446</td>
<td>2,52,469</td>
</tr>
<tr>
<td>Other Interest Income</td>
<td>32,07,799</td>
<td>38,69,840</td>
</tr>
<tr>
<td>Transfer from Domestic Grants</td>
<td>6,94,794</td>
<td>13,15,005</td>
</tr>
<tr>
<td>Transfer from Foreign Grants</td>
<td>2,58,75,522</td>
<td>3,01,77,946</td>
</tr>
<tr>
<td>Completed Projects - Balances written back (Net)</td>
<td>1,027</td>
<td>2,50,484</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>1,37,060</td>
<td>1,49,473</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>4,32,80,128</td>
<td>5,61,43,508</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENDITURE</th>
<th>2020-21</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and wages</td>
<td>2,52,57,658</td>
<td>2,69,86,577</td>
</tr>
<tr>
<td>Contribution to Provident Fund</td>
<td>16,63,960</td>
<td>19,21,499</td>
</tr>
<tr>
<td>Contribution to Gratuity Fund (LIC)</td>
<td>20,00,000</td>
<td>10,00,000</td>
</tr>
<tr>
<td>Contribution to / payment of Leave Encashment Benefits</td>
<td>20,10,268</td>
<td>10,09,773</td>
</tr>
<tr>
<td>Medical Insurance &amp; Other Staff Benefits</td>
<td>3,00,796</td>
<td>3,12,36,046</td>
</tr>
<tr>
<td>Security and Allied Services</td>
<td>42,32,119</td>
<td>33,82,780</td>
</tr>
<tr>
<td>Travel and conveyance</td>
<td>3,09,443</td>
<td>2,76,797</td>
</tr>
<tr>
<td>Rates and taxes</td>
<td>56,100</td>
<td>6,42,315</td>
</tr>
<tr>
<td>Printing, stationery, office supplies</td>
<td>1,65,256</td>
<td>6,95,453</td>
</tr>
<tr>
<td>Communication expenses</td>
<td>6,71,262</td>
<td>1,32,340</td>
</tr>
<tr>
<td>Electricity and water</td>
<td>5,32,950</td>
<td>5,87,870</td>
</tr>
<tr>
<td>Office maintenance and repairs</td>
<td>12,93,816</td>
<td>1,80,14,035</td>
</tr>
<tr>
<td>Less: Met from Provision for Repairs &amp; Maintenance</td>
<td>-</td>
<td>1,29,18,644</td>
</tr>
<tr>
<td>Less: Met from Reserve for Contingencies</td>
<td>-</td>
<td>12,93,816</td>
</tr>
<tr>
<td>Hospitality and Staff Welfare</td>
<td>2,79,940</td>
<td>1,40,352</td>
</tr>
<tr>
<td>Insurance</td>
<td>91,091</td>
<td>68,569</td>
</tr>
<tr>
<td>Library books, newspapers and periodicals</td>
<td>4,14,642</td>
<td>4,27,512</td>
</tr>
<tr>
<td>Audit and other fee</td>
<td>4,54,050</td>
<td>4,50,000</td>
</tr>
<tr>
<td>Miscellaneous expenses</td>
<td>34,861</td>
<td>24,617</td>
</tr>
<tr>
<td>Membership and Subscriptions</td>
<td>84,764</td>
<td>11,500</td>
</tr>
<tr>
<td>Bank charges and Interest</td>
<td>7,155</td>
<td>9,080</td>
</tr>
<tr>
<td>Conference and Programmes</td>
<td>1,97,013</td>
<td>8,52,896</td>
</tr>
<tr>
<td>Advertisement</td>
<td>4,130</td>
<td>11,000</td>
</tr>
<tr>
<td>Vehicle maintenance</td>
<td>1,03,784</td>
<td>1,42,762</td>
</tr>
<tr>
<td>IT Support</td>
<td>7,36,895</td>
<td>43,813</td>
</tr>
<tr>
<td>Legal and professional</td>
<td>19,75,259</td>
<td>15,79,932</td>
</tr>
<tr>
<td>Depreciation</td>
<td>40,93,554</td>
<td>35,94,390</td>
</tr>
<tr>
<td>Less: Met from Capital Fund</td>
<td>40,93,554</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL C.O.</strong></td>
<td>4,28,77,202</td>
<td>4,18,68,426</td>
</tr>
</tbody>
</table>
### EXPENDITURE

<table>
<thead>
<tr>
<th></th>
<th>2020-21</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total B.F.</td>
<td>4,28,77,202</td>
<td>4,18,68,426</td>
</tr>
<tr>
<td><strong>Provisions/ Appropriations:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transfer to Capital Fund - Amount for addition to assets</td>
<td>14,61,742</td>
<td>11,95,685</td>
</tr>
<tr>
<td>Transfer to Provision Against Expected liability in future years for :-</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- 7th CPC Arrears</td>
<td>-</td>
<td>40,00,000</td>
</tr>
<tr>
<td>- HR &amp; Communication Infrastructure Fund</td>
<td>-</td>
<td>30,00,000</td>
</tr>
<tr>
<td>- Building Maintenance &amp; Infrastructure Fund</td>
<td>-</td>
<td>20,00,000</td>
</tr>
<tr>
<td>- Leave Encashment Liability (refer Schedule 12(5))</td>
<td>-</td>
<td>20,00,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1,10,00,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>4,43,38,944</td>
<td>5,40,64,111</td>
</tr>
<tr>
<td>Surplus for the year after appropriations</td>
<td>(10,58,816)</td>
<td>20,79,397</td>
</tr>
<tr>
<td>Surplus brought forward</td>
<td>4,33,81,917</td>
<td>4,13,02,520</td>
</tr>
<tr>
<td>Accumulated surplus carried to Balance sheet</td>
<td>4,23,23,101</td>
<td>4,33,81,917</td>
</tr>
</tbody>
</table>

For and on behalf of

**CENTRE FOR POLICY RESEARCH**

**FOR V. SANKAR AIYAR & CO.**

CHARTERED ACCOUNTANTS

(Firm’s Registration No. 109208W)

**YAMINI MRINALIKA AIYAR**

PRESIDENT

**M.S.BALACHANDRAN**

PARTNER (M.No. 024282)

**POOJA GUPTA**

CHIEF ACCOUNTS OFFICER

PLACE: NEW DELHI

DATED:
## CENTRE FOR POLICY RESEARCH

**SCHEDULES TO STATEMENT OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH, 2021**

**PARTICULARS** | As on 31.03.2021 | As on 31.03.2020 | *Amount in Rs.*
--- | --- | --- | ---

### CORPUS FUNDS

**Schedule - 1**

**CORPUS FUNDS (SPECIFIC)**

As per last Balance Sheet
- The Ford Foundation- Foreign Currency Corpus 30,58,000 30,58,000
- The Ford Foundation Perpetuity Chair -PP RAG Unit 1,30,01,250 1,30,01,250
- The Ford Foundation Track-2 Dialogue 84,49,750 84,49,750
- GOI, Minister of External Affairs Track-2 Dialogue 9,50,000 9,50,000
- National Commission on Population - PPRAG 1,25,00,000 3,79,59,000

**CORPUS FUNDS (GENERAL)**

As per last Balance Sheet 6,27,23,405 6,27,23,405

| Total | 10,06,82,405 | 10,06,82,405 |

### CAPITAL FUND (ASSETS)

**Schedule - 2**

As per last Balance Sheet 1,53,05,131 97,48,421

Add: Assets purchased out of Specific purpose/ Project Fund 32,70,322 36,10,338

Add: Transfer from Income and Expenditure 14,61,742 11,95,685

Add: Transfer from Capital Reserve 43,96,895

Less: Depreciation met from Capital Fund 40,93,554 35,94,390

Less: WDV of assets written off/ discarded/ sold 19,554 51,818

| Total | 1,59,24,087 | 1,53,05,131 |

### CAPITAL RESERVE

**Schedule - 3**

As per last Balance Sheet 11,130 44,08,025

Less: Utilised during the year for Capital Expenditure - 11,130 43,96,895 11,130

| Total | 11,130 | 11,130 |

### ENDOWMENT FUND

**Schedule - 4**

As per last Balance Sheet 7,00,000 7,00,000

Total 7,00,000 7,00,000

### RESERVE FOR CONTINGENCIES

**Schedule - 5**

As per last Balance Sheet 62,57,401 1,02,00,000

Less: Utilised during the year for Major Repairs & Maintenance - 62,57,401 39,42,599 62,57,401

Total 62,57,401 62,57,401
**CENTRE FOR POLICY RESEARCH**

**SCHEDULES TO STATEMENT OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH, 2021**

<table>
<thead>
<tr>
<th>PARTICULARS</th>
<th>As on 31.03.2021</th>
<th>As on 31.03.2020</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PROVISIONS</strong></td>
<td>Schedule - 7</td>
<td></td>
</tr>
<tr>
<td>Provision for Repairs and Maintenance</td>
<td></td>
<td></td>
</tr>
<tr>
<td>As per last Balance Sheet</td>
<td>-</td>
<td>1,29,18,644</td>
</tr>
<tr>
<td>Less: Utilised during the year</td>
<td>-</td>
<td>1,29,18,644</td>
</tr>
<tr>
<td>Provision for 7th CPC Arrears</td>
<td></td>
<td></td>
</tr>
<tr>
<td>As per last Balance Sheet</td>
<td>80,00,000</td>
<td>40,00,000</td>
</tr>
<tr>
<td>Less: Transfer from Income &amp; Expenditure Account</td>
<td>-</td>
<td>40,00,000</td>
</tr>
<tr>
<td>Less: Utilised for Payment</td>
<td>-</td>
<td>80,00,000</td>
</tr>
<tr>
<td>Provision for HR &amp; Communication Infrastructure Fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td>As per last Balance Sheet</td>
<td>30,00,000</td>
<td>-</td>
</tr>
<tr>
<td>Transfer from Income &amp; Expenditure Account</td>
<td>-</td>
<td>30,00,000</td>
</tr>
<tr>
<td>Less: Utilised during the year</td>
<td>-</td>
<td>30,00,000</td>
</tr>
<tr>
<td>Provision for Building Maintenance &amp; Infrastructure Fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td>As per last Balance Sheet</td>
<td>20,00,000</td>
<td>-</td>
</tr>
<tr>
<td>Transfer from Income &amp; Expenditure Account</td>
<td>-</td>
<td>20,00,000</td>
</tr>
<tr>
<td>Less: Utilised during the year</td>
<td>-</td>
<td>20,00,000</td>
</tr>
<tr>
<td>Provision for Leave Encashment Liability</td>
<td></td>
<td></td>
</tr>
<tr>
<td>As per last Balance Sheet</td>
<td>20,00,000</td>
<td>-</td>
</tr>
<tr>
<td>Transfer from Income &amp; Expenditure Account</td>
<td>-</td>
<td>20,00,000</td>
</tr>
<tr>
<td>Less: Utilised during the year</td>
<td>-</td>
<td>20,00,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>1,50,00,000</td>
<td>1,50,00,000</td>
</tr>
</tbody>
</table>
## CENTRE FOR POLICY RESEARCH
### SCHEDULES TO STATEMENT OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH, 2021

<table>
<thead>
<tr>
<th>PARTICULARS</th>
<th>As on 31.03.2021</th>
<th>As on 31.03.2020</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INVESTMENTS (At cost)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><em>(including Corpus Fund Investments)</em></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GOI 8% Savings (Taxable) Bonds</td>
<td>2,07,20,000</td>
<td>2,07,20,000</td>
</tr>
<tr>
<td>Fixed Deposits with Banks</td>
<td>33,58,28,040</td>
<td>29,18,74,268</td>
</tr>
<tr>
<td>Fixed Deposits with ICICI Home Finance Ltd.</td>
<td>21,75,000</td>
<td>-</td>
</tr>
<tr>
<td>Fixed Deposits with HDFC Ltd.</td>
<td>7,03,19,323</td>
<td>7,01,84,005</td>
</tr>
<tr>
<td>Fixed Deposits with PNB Housing Finance Ltd.</td>
<td>4,54,34,499</td>
<td>6,40,74,499</td>
</tr>
<tr>
<td>Fixed Deposits with LIC Housing Finance Ltd.</td>
<td>8,38,37,000</td>
<td>8,42,87,000</td>
</tr>
<tr>
<td>Fixed Deposits with HUDCO</td>
<td>15,00,000</td>
<td>2,15,00,000</td>
</tr>
<tr>
<td><strong>Units of Mutual Fund</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- UTI Regular Saving Fund- Regular Flexi Dividend Plan (72,969 Units) (PY: 72,969 Units)</td>
<td>20,45,217</td>
<td>20,45,217</td>
</tr>
<tr>
<td>- UTI Regular Saving Fund (Segregated-17022020)- Regular Flexi Dividend Plan (72,969 Units) (PY: 72,969 Units) (#)</td>
<td>51,673</td>
<td>51,673</td>
</tr>
<tr>
<td>- GBOE- Canara Robeco Equity Hybrid Fund- Regular Growth (50,000 Units) (PY: 50,000 Units)</td>
<td>5,00,000</td>
<td>25,96,890</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>56,24,10,752</td>
<td>55,52,36,662</td>
</tr>
</tbody>
</table>

# During the previous year, additional 72,969 Units has been allotted on account of Segregation of Fund by UTI.

Market Value of Mutual Funds | 1,32,49,940 | 95,13,434 |

### a) CASH AND BANK BALANCES

<table>
<thead>
<tr>
<th>In Bank Accounts with:</th>
<th>Schedule - 10</th>
</tr>
</thead>
<tbody>
<tr>
<td>Canara Bank - C/A NO-0157201000348 - FC</td>
<td>77,61,091</td>
</tr>
<tr>
<td>SBI - Saving A/C NO-40074102929 - Foreign Currency Designated Bank Account</td>
<td>-</td>
</tr>
<tr>
<td>Canara Bank - C/A NO-0157201004775</td>
<td>3,39,150</td>
</tr>
<tr>
<td>Canara Bank - Saving A/C NO-015710131459</td>
<td>1,82,03,229</td>
</tr>
<tr>
<td>Canara Bank - C/A 0157201005222</td>
<td>8,275</td>
</tr>
<tr>
<td>Canara Bank - C/A 0157201005827 (NKC)</td>
<td>55,704</td>
</tr>
<tr>
<td>Cash in hand - FC</td>
<td>-</td>
</tr>
<tr>
<td>Cash in hand - Non-FC</td>
<td>2,63,67,449</td>
</tr>
</tbody>
</table>

**Sub-total** | 2,63,67,449 | 4,55,84,510 |

### b) ADVANCES RECOVERABLE/ ADJUSTABLE

(Unsecured - considered good and recoverable)

| Advances Recoverable in Cash or Kind | 13,11,479 | 8,60,551 |
| Security Deposits | 1,18,745 | 1,44,745 |
| Tax Deducted at Source | 36,29,120 | 49,94,342 |
| Onwards Grant awaiting settlement | - | 1,21,73,508 |
| Debit balances in Specified Grants/ Projects | 1,42,44,811 | 60,90,544 |

(excess spent in anticipation of Grant) (Refer Schedule - 3)

**Sub-total** | 1,93,04,155 | 2,42,63,690 |

**Total** | 4,56,71,604 | 6,98,48,200 |

### CURRENT LIABILITIES

| Outstanding Liabilities | 26,55,828 | 27,66,601 |
| Retention Money Payable to Contractor | - | 8,13,251 |
| Interunit Balance | - | - |

**Total** | 26,55,828 | 35,79,862 |
<table>
<thead>
<tr>
<th>CENTRE FOR POLICY RESEARCH</th>
<th>Schedule - 12</th>
</tr>
</thead>
<tbody>
<tr>
<td>Significant Accounting Policies and Notes on Accounts</td>
<td></td>
</tr>
</tbody>
</table>

1 **BASIS OF ACCOUNTING**

The financial statements have been prepared under historical cost convention and on a going concern basis. For recognition of Income and Expenses, the Centre follows cash basis of accounting. However, in the case of specified projects the amount incurred by the project staff/consultants is accounted through individual imprest account, as to exhibit correct utilisation of project funds.

The primary objects and activities of the Society are in the field of Research and education. The Society has not carried on any activity this year in the nature of commercial, industrial and business and consequently the Accounting Standards issued by the Institute of Chartered Accountants of India are not mandatory. However, the Standards are followed to the extent relevant and practical.

2 **FIXED ASSETS**

Fixed Assets are recorded at cost less depreciation. Fixed Assets purchased out of specific grants, an equal amount is transferred to capital fund. Fixed assets acquired out of non-projects fund (i.e., own funds), an equivalent amount is transferred from current year income and expenditure account. Depreciation though debited to Income and Expenditure Account, is met out of Capital Fund. Capital Fund shows the amount funds (own or projects) utilised for acquisition of assets, net of depreciation to date.

3 **DEPRECIATION**

Depreciation is charged on written down value method. In respect of additions, depreciation is charged for the full year. It is ignored on the deletion of assets.

4 **INVESTMENTS**

Investments are valued at cost.

5 **EMPLOYEE BENEFITS**

The Centre makes regular contributions to duly constituted fund in respect of Provident, Gratuity and Leave Encashment. The Centre has taken up policies under the Group Gratuity and Leave Encashment Schemes of LIC for meeting the liability. The Centre makes adhoc contributions to the funds and the same is accounted for, as and when paid. The accruing liability for future payment is not ascertained.

The Fund balance with the LIC as on 31.03.2021, (including interest credit on funded balances) for Gratuity Fund and Leave Encashment Policy are Rs. 166.77 lakhs and Rs. 90.38 lakhs respectively against the liability of Rs. 131.66 lakhs and Rs. 98.51 lakhs for Gratuity and Leave Encashment respectively. Society has reserves/provision of Rs. 20.00 lakhs for shortfall of assets over liability.

6 **FOREIGN CURRENCY TRANSACTIONS**

Foreign currency transactions are generally recorded at the exchange rate prevailing on the date of transaction.

7 **Income Tax:**

(i) CPR is registered u/s 12 A (a) of the Income Tax Act, 1961 bearing registration No. DLI (C) (i – 682) dt. 15.04.1976.

(ii) The Permanent Account No. (PAN) allotted under the Act is **AAATC0180H**.

(iii) CPR is regular in filing the income tax returns, the last one filed being for the Assessment year 2020–21 (relating to FY 2019–20). There are no demands in respect of income tax.

(iv) CPR is also approved u/s 80G of the Act covering the period A.Y. 2012-13 and onwards vide letter of the Office of Director of Income Tax (Exemption) dt. 15.09.2011.

8 CPR is registered under the Foreign Contribution (Regulation) Act, 1976 bearing Registration No. 231650007 and is regular in filing the annual return, the last one filed being for the financial year 2019-20. The Registration has been renewed by the Ministry of Home Affairs for a period of five years, i.e., till 30th November, 2021, under the Foreign Contribution (Regulation) Act, 2010 and Rules made thereunder. The Society has filed application with Ministry of Home Affairs for renewal of FC Registration.

9 The Planning Commission [as a nodal agency for providing services to the National Knowledge Commission (NKC)] had issued an order dt. 3.10.2005, which provided for CPR to act as a secretariat of NKC. The Order further stated that CPR shall maintain a separate account of the expenses of the Secretariat, to be met out of the grant in aid to NKC and would furnish an audited statement of accounts to the Planning Commission. Accordingly, the balance and the corresponding investment thereon are reflected separately.
10 Claims against the society, not acknowledged as debts:- Subsequent to 31st March, 2016, counter-claim towards damages alleging deficiencies in examination conducting service, which the Society has not accepted - Rs. 19.32 crores.

11 Estimated amount of outstanding Capital Contracts - Nil.

12 During the year ended 31st March 2019, the Society had received a sum of Rs. 12,19,05,000 from Bill Melinda Gates Foundation for the Project “Strengthening the Capability of State in India - Capacity Support Fund”. The Grant has been obtained for a period of fifteen years split into three blocks of five years. In accordance with the accounting practice followed by the Society, grant receipt relating to first block of five years amounting to Rs.4,06,35,000 has been considered as receipt in specified purposes funds and taken as income of the year 2018-19 for the purposes of section 11 and unspent money accumulated under section 11(2). The Balance moneys are reflected as a liability item as Advance Income, to be treated as income of the respective block of five years.

13 The Office of the Director General of Audit, Central Revenues, New Delhi, carried out inspection of the accounts of CPR for the period 2004-2005 to 2006-2007. In their observations they have expressed their view that as per the terms and conditions stipulated in the sanction letters for grant issued by the ICSSR, the CPR has received excess grant of Rs. 110.75 lakhs during the years 2005-06 and 2006-07, which is refundable. CPR has not accepted the conclusion reached by the government audit. Their report is under examination.

---

**SIGNATURES TO SCHEDULES 1 TO 13**

For and on behalf of

CENTRE FOR POLICY RESEARCH

FOR V. SANKAR AIYAR & CO.

CHARTERED ACCOUNTANTS

(Firm's Registration No. 109208W)

(YAMINI MRINALIKA AIYAR)

PRESIDENT

(M.S.BALACHANDRAN)

PARTNER (M.No. 024282)

(POOJA GUPTA)

CHIEF ACCOUNTS OFFICER

PLACE: NEW DELHI

DATED:
<table>
<thead>
<tr>
<th>S. No.</th>
<th>NAME OF SPONSOR AND PROJECT</th>
<th>DR.</th>
<th>CR.</th>
<th>DR.</th>
<th>CR.</th>
<th>Inter-Project Transfer</th>
<th>Inter-Project Transfer</th>
<th>Disbursements / Interest/ Dividend</th>
<th>Inter-Project Transfer</th>
<th>Disbursements / Interest/ Dividend</th>
<th>Closing Balance (31.03.2021)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>1</td>
<td>3,72,573</td>
<td>-</td>
<td>-</td>
<td>14,24,792</td>
<td>-</td>
<td>16,00,400</td>
<td>-</td>
<td>18,45,446</td>
<td>2,75,11,092</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2</td>
<td>30,20,118</td>
<td>-</td>
<td>-</td>
<td>1,82,522</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,80,241</td>
<td>2,16,99,444</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3</td>
<td>-</td>
<td>2,16,99,444</td>
<td>-</td>
<td>-</td>
<td>1,91,82,171</td>
<td>31,01,139</td>
<td>-</td>
<td>-</td>
<td>1,78,424</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>137,975</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,87,59,465</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>74,02,278</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>6</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,37,876</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
</tr>
<tr>
<td></td>
<td></td>
<td>7</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>8</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,37,876</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
</tr>
<tr>
<td></td>
<td></td>
<td>9</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>10</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,37,876</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
</tr>
<tr>
<td></td>
<td></td>
<td>11</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>12</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>13</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>14</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>15</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>16</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>17</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>18</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>19</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>20</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>21</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>22</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>23</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>24</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>25</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>26</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>27</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>28</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>29</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>30</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>31</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>32</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>33</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td></td>
<td></td>
<td>34</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,16,99,444</td>
<td>2,85,876</td>
<td>-</td>
<td>-</td>
<td>1,41,03,438</td>
</tr>
<tr>
<td>S.No</td>
<td>NAME OF SPONSOR AND PROJECT</td>
<td>DR.</td>
<td>CR.</td>
<td>DR.</td>
<td>CR.</td>
<td>Exp A/c during the year</td>
<td>Interest/Disbursements during the year</td>
<td>Completed projects back (NET)</td>
<td>Inter-Project Transfer</td>
<td>Receipts during the year</td>
<td>Out of which Direct Grant</td>
</tr>
<tr>
<td>------</td>
<td>---------------------------------------------------------------------------------------------</td>
<td>-----</td>
<td>-----</td>
<td>-----</td>
<td>-----</td>
<td>--------------------------</td>
<td>----------------------------------------</td>
<td>-------------------------------</td>
<td>------------------------</td>
<td>------------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>S.No.</td>
<td>NAME OF SPONSOR AND PROJECT</td>
<td>Opening Balance (01.04.2020)</td>
<td>Closing Balance (31.03.2021)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------</td>
<td>-----------------------------</td>
<td>------------------------------</td>
<td>-----------------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>S.R.</td>
<td>CR.</td>
<td>Transfer</td>
<td>Receipts during the year</td>
<td>Interest/ Dividend</td>
<td>Transfer to Income and Exp A/c</td>
<td>Disbursements during the year</td>
<td>Completed projects balances written off/back (NET)</td>
<td>S.R.</td>
<td>CR.</td>
<td>Transfer</td>
</tr>
<tr>
<td>17</td>
<td>ICSSR- LAND RIGHTS DEVELOPMENT AND THE CONSTITUTION-MAPPING LAND LEGISLATION IN INDIA</td>
<td>4,26,047</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>4,26,047</td>
<td></td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>ICSSR ORIENTATION PROGRAMME - FOR RESEARCH SCHOLARS AND FACULTY MEMBERS BELONGING TO SC ST AND OTHER MARGINALISED GROUPS UNDER SC COMPONENT</td>
<td>-</td>
<td>19,51,906</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>19,51,906</td>
<td></td>
<td></td>
</tr>
<tr>
<td>19</td>
<td>JRF GLOBAL - SUPPORT ENERGY TRANSFORMATION IN INDIA</td>
<td>-</td>
<td>60,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>60,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>20</td>
<td>INTERNATIONAL INNOVATION UCHICAGO - UNDERSTANDING STATE CAPABILITIES</td>
<td>-</td>
<td>1,96,859</td>
<td>-</td>
<td>1,08,250</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>3,05,109</td>
<td></td>
<td></td>
</tr>
<tr>
<td>21</td>
<td>JSOM - DEVELOPMENT MANAGEMENT FOUNDATION</td>
<td>-</td>
<td>2,09,864</td>
<td>-</td>
<td>80,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,89,864</td>
<td></td>
<td></td>
</tr>
<tr>
<td>22</td>
<td>JMRANAL BAJAJ FOUNDATION - GOVERNANCE IN PUBLIC POLICY INITIATIVE</td>
<td>-</td>
<td>12,64,770</td>
<td>-</td>
<td>85,940</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,32,882</td>
<td></td>
<td></td>
</tr>
<tr>
<td>23</td>
<td>INSTITUTE FOR FINANCIAL MANAGEMENT AND SEARCH (IFMR) - CHENNAI - CONDUCT A QUALITATIVE STUDY OF THE IMPLEMENTATION OF CHUNAUTI THE INITIATIVE OF GOVERNMENT OF NCT DELHI</td>
<td>3,62,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>3,62,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>24</td>
<td>MINISTRY OF EXTERNAL AFFAIRS- BCM 10TH DIALOGUE 18-19 FEB 12 AND BCM 11TH DIALOGUE 23-24 FEB 2013</td>
<td>-</td>
<td>1,12,699</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,12,699</td>
<td></td>
<td></td>
</tr>
<tr>
<td>25</td>
<td>MINISTRY OF EXTERNAL AFFAIRS, GOVERNMENT OF INDIA-CORPUS INCOME FOR TRACK II DIALOGUES</td>
<td>-</td>
<td>8,907</td>
<td>-</td>
<td>4,16,131</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>4,25,038</td>
<td></td>
<td></td>
</tr>
<tr>
<td>26</td>
<td>HIGHLAND GOVT.</td>
<td>33,291</td>
<td>-</td>
<td>63,13,500</td>
<td>-</td>
<td>29,80,142</td>
<td>-</td>
<td>-</td>
<td>33,00,667</td>
<td></td>
<td></td>
</tr>
<tr>
<td>27</td>
<td>MINISTRY OF FINANCE - GOVERNMENT OF INDIA-CORPUS INCOME</td>
<td>-</td>
<td>8,335</td>
<td>-</td>
<td>3,77,698</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>8,305</td>
<td></td>
<td></td>
</tr>
<tr>
<td>28</td>
<td>MINISTRY OF COMMERCE &amp; INDUSTRY</td>
<td>-</td>
<td>5,50,000</td>
<td>-</td>
<td>8,30,008</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>29</td>
<td>MINISTRY OF WATER RESOURCES</td>
<td>-</td>
<td>4,33,746</td>
<td>-</td>
<td>46,37,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>47,44,424</td>
<td></td>
<td></td>
</tr>
<tr>
<td>30</td>
<td>NATIONAL COMMISSION ON POPULATION (NCP) - CORPUS INCOME</td>
<td>-</td>
<td>2,15,01,547</td>
<td>-</td>
<td>27,26,670</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,42,28,217</td>
<td></td>
<td></td>
</tr>
<tr>
<td>31</td>
<td>NETI AKTIV - METAMORPHOSIS TECH TALK SERIES</td>
<td>-</td>
<td>1,08,414</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,08,414</td>
<td></td>
<td></td>
</tr>
<tr>
<td>32</td>
<td>NATIONAL INSTITUTE OF URBAN AFFAIRS</td>
<td>-</td>
<td>4,72,348</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>4,72,348</td>
<td></td>
<td></td>
</tr>
<tr>
<td>33</td>
<td>ONFAM INDIA PNN</td>
<td>-</td>
<td>3,96,612</td>
<td>-</td>
<td>10,37,288</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>8,33,900</td>
<td></td>
<td></td>
</tr>
<tr>
<td>34</td>
<td>TATA TRUST C1</td>
<td>-</td>
<td>20,00,000</td>
<td>-</td>
<td>51,23,231</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6,07,947</td>
<td></td>
<td></td>
</tr>
<tr>
<td>35</td>
<td>TATA TRUST</td>
<td>4,94,499</td>
<td>-</td>
<td>5,00,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>5,01</td>
<td></td>
<td></td>
</tr>
<tr>
<td>36</td>
<td>TATA INSTITUTE OF SOCIAL SCIENCES-URBAN RELATED (TISS)</td>
<td>1,43,473</td>
<td>-</td>
<td>-</td>
<td>4,38,754</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>4,68,703</td>
<td></td>
<td></td>
</tr>
<tr>
<td>37</td>
<td>UNDERSTANDING STATE CAPABILITIES</td>
<td>-</td>
<td>5,99,109</td>
<td>-</td>
<td>3,54,458</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>9,47,504</td>
<td></td>
<td></td>
</tr>
<tr>
<td>38</td>
<td>UNIVERSITY OF CALIFORNIA SAN FRANCISCO</td>
<td>-</td>
<td>6,79,456</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6,79,456</td>
<td></td>
<td></td>
</tr>
<tr>
<td>39</td>
<td>UNICEF - ROBUST LEARNING &amp; INNOVATIVE SOLUTIONS</td>
<td>-</td>
<td>35,169</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>35,169</td>
<td></td>
<td></td>
</tr>
<tr>
<td>40</td>
<td>UNICEF ACCOUNTABILITY INITIATIVE UNDER THE PROGRAMME MAHASARDA</td>
<td>-</td>
<td>16,32,737</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7,66,217</td>
<td></td>
<td></td>
</tr>
<tr>
<td>41</td>
<td>UNICEF COVID 19 SC/TFI</td>
<td>-</td>
<td>23,80,468</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>23,80,468</td>
<td></td>
<td></td>
</tr>
<tr>
<td>42</td>
<td>UNICEF - DHENANAL PILOT PROJECT FOR SOLID LIQUID WASTE MANAGEMENT IN INDIA</td>
<td>-</td>
<td>15,82,420</td>
<td>-</td>
<td>32,99,518</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>26,51,266</td>
<td></td>
<td></td>
</tr>
<tr>
<td>43</td>
<td>UNICEF - SUPPORTING PREPARATION OF THE ODISHA RURAL SANITATION POLICY</td>
<td>10,92,317</td>
<td>-</td>
<td>10,25,000</td>
<td>-</td>
<td>24,774</td>
<td>-</td>
<td>-</td>
<td>94,091</td>
<td></td>
<td></td>
</tr>
<tr>
<td>44</td>
<td>UNICEF URBAN</td>
<td>-</td>
<td>8,06,206</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>8,06,206</td>
<td></td>
<td></td>
</tr>
<tr>
<td>45</td>
<td>WORLD BANK - WATER FEDERALISM</td>
<td>4,30,347</td>
<td>-</td>
<td>30,60,448</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>20,71,124</td>
<td></td>
<td></td>
</tr>
<tr>
<td>46</td>
<td>WORLD BANK - STATE CAPACITY-7885929</td>
<td>-</td>
<td>10,615</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>10,615</td>
<td></td>
<td></td>
</tr>
<tr>
<td>47</td>
<td>WORLD BANK - DISTRIBUTIONAL ANALYSIS OF FISCAL POLICY ON HEALTH AND EDUCATION (GRANT NO. 718776)</td>
<td>-</td>
<td>33,901</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>33,901</td>
<td></td>
<td></td>
</tr>
<tr>
<td>48</td>
<td>WORLD BANK - DM PROJECT - MAPPING STATE CAPACITY (497758)</td>
<td>-</td>
<td>6,07,075</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>5,48,985</td>
<td></td>
<td></td>
</tr>
<tr>
<td>49</td>
<td>WORLD BANK - URBAN &amp; REGIONAL DEVELOPMENT</td>
<td>-</td>
<td>2,20,022</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,20,022</td>
<td></td>
<td></td>
</tr>
<tr>
<td>50</td>
<td>WORLD BANK - SHAREHOLDER ENGAGEMENT FOR TAMILNADU HOUSING &amp; HABITAT DEVELOPMENT PROJECT (719463)</td>
<td>-</td>
<td>2,28,789</td>
<td>-</td>
<td>20,39,193</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>3,29,909</td>
<td></td>
<td></td>
</tr>
<tr>
<td>51</td>
<td>WORLD BANK - ACCOUNTABILITY INITIATIVE UNDER THE PROGRAMME MAHASARDA</td>
<td>-</td>
<td>2,28,073</td>
<td>-</td>
<td>20,52,653</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,56,085</td>
<td></td>
<td></td>
</tr>
<tr>
<td>52</td>
<td>WORLD BANK - ACCOUNTABILITY INITIATIVE UNDER THE PROGRAMME MAHASARDA</td>
<td>-</td>
<td>2,28,073</td>
<td>-</td>
<td>20,52,653</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,56,085</td>
<td></td>
<td></td>
</tr>
<tr>
<td>53</td>
<td>WORLD BANK - INDIA FEDERAL SET UP - EVOLUTION OF PLANNING IN INDIA (1500288)</td>
<td>-</td>
<td>3,40,100</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>3,35,091</td>
<td></td>
<td></td>
</tr>
<tr>
<td>S.No.</td>
<td>NAME OF SPONSOR AND PROJECT</td>
<td>Opening Balance (01.04.2020)</td>
<td>Inter-Project Transfer</td>
<td>Receipts during the year</td>
<td>Interest/Dividend</td>
<td>Transfer to Income and Exp A/c</td>
<td>Disbursements during the year</td>
<td>Completed projects balances written off/ back (NET)</td>
<td>Closing Balance (31.03.2021)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------</td>
<td>---------------------------------------------------------------</td>
<td>-------------------------------</td>
<td>------------------------</td>
<td>--------------------------</td>
<td>------------------</td>
<td>-------------------------------</td>
<td>-------------------------------</td>
<td>--------------------------------------------------</td>
<td>-----------------------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>DR.</td>
<td>CR.</td>
<td>DR.</td>
<td>CR.</td>
<td>DR.</td>
<td>CR.</td>
<td>DR.</td>
<td>CR.</td>
<td>DR.</td>
<td>CR.</td>
</tr>
<tr>
<td>54</td>
<td>WORLD VISION INDIA - UNDERSTANDING &amp; NAVIGATING PUBLIC POLICY</td>
<td>-</td>
<td>99,644</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>55</td>
<td>NATIONAL ACADEMY OF AUDIT &amp; ACCOUNTS</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>10,170</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>56</td>
<td>THE WORLD BANK CI NO. 7197779</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>5,70,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>57</td>
<td>NATIONAL KNOWLEDGE COMMISSION (Ref Note (a) below)</td>
<td>-</td>
<td>16,22,898</td>
<td>-</td>
<td>-</td>
<td>7,250</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>SUB TOTAL</td>
<td>48,86,141</td>
<td>4,08,21,909</td>
<td>-</td>
<td>3,89,23,778</td>
<td>36,13,689</td>
<td>10,72,492</td>
<td>3,21,59,107</td>
<td>1,027</td>
<td>53,36,630</td>
<td>5,05,77,239</td>
</tr>
<tr>
<td></td>
<td>GRAND TOTAL</td>
<td>60,90,544</td>
<td>37,42,02,147</td>
<td>-</td>
<td>20,64,90,985</td>
<td>345,53,548</td>
<td>2,69,48,014</td>
<td>23,72,69,415</td>
<td>1,027</td>
<td>1,42,44,811</td>
<td>35,91,82,491</td>
</tr>
</tbody>
</table>

**Note:**
(a) The Balance of National Knowledge Commission represented by:

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As on 31-03-2020</th>
<th>As on 31-03-2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed Deposit with Canara Bank</td>
<td>15,56,545</td>
<td>15,56,545</td>
</tr>
<tr>
<td>Canara Bank - C/A 015720005827 (NKC)</td>
<td>11,010</td>
<td>55,704</td>
</tr>
<tr>
<td>TDS Recoverable</td>
<td>55,343</td>
<td>17,899</td>
</tr>
<tr>
<td>Total</td>
<td>16,22,898</td>
<td>16,30,148</td>
</tr>
</tbody>
</table>

**Note:**
Transactions transferred to Income and Expenditure Account:

- Fixed Deposit with Canara Bank
- Canara Bank - C/A 015720005827 (NKC)
- TDS Recoverable

As on 31-03-2020: 15,56,545
As on 31-03-2021: 16,30,148
### CENTRE FOR POLICY RESEARCH

**SCHEDULE OF FIXED ASSETS AS ON 31.03.2021**

<table>
<thead>
<tr>
<th>PARTICULARS</th>
<th>RATE OF DEP</th>
<th>COST</th>
<th>DEPRECIATION</th>
<th>WRITTEN DOWN VALUE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>As on 01.04.2020</td>
<td>Upto 01.04.2020</td>
<td>As on 31.03.2020</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Additions</td>
<td>Deletions</td>
<td>Additions</td>
</tr>
<tr>
<td>LEASEHOLD LAND</td>
<td>85,221</td>
<td>-</td>
<td>-</td>
<td>85,221</td>
</tr>
<tr>
<td>BUILDING</td>
<td>96,43,471</td>
<td>-</td>
<td>-</td>
<td>96,43,471</td>
</tr>
<tr>
<td>FURNITURE &amp; FIXTURES</td>
<td>75,17,911</td>
<td>29,482</td>
<td>75,47,393</td>
<td>34,38,239</td>
</tr>
<tr>
<td>OFFICE EQUIPMENTS</td>
<td>82,16,582</td>
<td>17,77,752</td>
<td>99,65,116</td>
<td>51,79,845</td>
</tr>
<tr>
<td>ELECTRIC INSTALLATIONS</td>
<td>7,200</td>
<td>29,24,830</td>
<td>7,200</td>
<td>2,77,752</td>
</tr>
<tr>
<td>VEHICLES</td>
<td>7,64,469</td>
<td>10,000</td>
<td>7,64,649</td>
<td>6,03,213</td>
</tr>
<tr>
<td>AIR COOLING SYSTEM</td>
<td>23,78,086</td>
<td>3,56,713</td>
<td>3,03,206</td>
<td>-</td>
</tr>
<tr>
<td>OFFICE MACHINERY</td>
<td>1,41,84,702</td>
<td>29,24,830</td>
<td>1,70,99,532</td>
<td>21,43,875</td>
</tr>
<tr>
<td>LIFT</td>
<td>18,05,413</td>
<td>10,96,232</td>
<td>10,46,32</td>
<td>1,06,378</td>
</tr>
<tr>
<td>FIRE FIGHTING EQUIPMENTS</td>
<td>15,10,369</td>
<td>14,14,289</td>
<td>14,14,289</td>
<td>14,14,289</td>
</tr>
<tr>
<td>INTANGIBLE ASSETS</td>
<td>5,46,311</td>
<td>4,31,502</td>
<td>28,702</td>
<td>-</td>
</tr>
<tr>
<td>TOTAL</td>
<td>4,66,59,735</td>
<td>39,218</td>
<td>2,13,52,581</td>
<td>20,93,554</td>
</tr>
<tr>
<td>PREVIOUS YEAR</td>
<td>3,77,75,560</td>
<td>47,32,064</td>
<td>4,66,59,735</td>
<td>2,80,27,139</td>
</tr>
</tbody>
</table>