

Annual Report 2011-2012



प्रणीति अनुसंधान केन्द्र
CENTRE FOR POLICY RESEARCH

Annual Report

2011 - 2012



CENTRE FOR POLICY RESEARCH
Dharma Marg, Chanakyapuri
New Delhi 110021 (INDIA)



VISION STATEMENT

*** VISION** To be a leader among the influential national and international think tanks engaged in the activities of undertaking public policy research and education for moulding public opinion.

*** OBJECTIVES** The main objectives of the Centre for Policy Research are:

1. to promote and conduct research in matters pertaining to
 - a) developing substantive policy options;
 - b) building appropriate theoretical frameworks to guide policy;
 - c) forecasting future scenarios through rigorous policy analyses;
 - d) building a knowledge base in all the disciplines relevant to policy formulation;
2. to plan, promote and provide for education and training in policy planning and management areas, and to organise and facilitate Conferences, Seminars, Study Courses, Lectures and similar activities for the purpose;
3. to provide advisory services to Government, public bodies, private sector or any other institutions including international agencies on matters having a bearing on performance, optimum use of national resources for social and economic betterment;
4. to disseminate information on policy issues and knowhow on policy making and related areas by undertaking and providing for the publication of journals, reports, pamphlets and other literature and research papers and books;
5. to engage the public sphere in policy debates; produce policy briefs to liaise with legislatures; and
6. to create a community of researchers.

*** LIST OF ACTIVITIES/SUBJECTS PURSUED**

1. Political Issues and Governance;
2. International Relations and Foreign Policy/Diplomacy;
3. Economic Policy Issues, National, Bilateral, Regional, and Global;
4. Security - Internal and External;
5. Public Services Delivery Policies;
6. Institutional Design;
7. Civil Society;
8. Regulation of Capitalism;
9. Population, Public Welfare Services, and Sustainable Development;
10. Constitutional and Legal Theory;
11. Institutional and Administrative Capacity Building for delivering Macro- Management of Reforms;
12. Educational Testing and Personnel Policy Research;
13. Dialogues with Strategic Partner Countries for Enhancing Engagement with Focus on South Asian and other Asian Countries;
14. Sectoral Policies for Infrastructural Development (Energy including Electric Power, Telecommunications, Roads, Ports, Airports etc.); and
15. Regional Development among States with Special Reference to Northeast India and Kashmir.

For general enquiries, please contact:

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CONTENTS

1.	Vision Statement	Inside front cover
2.	CPR Governing Board	5-6
3.	List of Executive Committee Members of CPR Society	7
4.	Introduction	8-10
5.	Research Publications	11
6.	Discussions, Meetings and Seminars/Workshops	12-18
7.	CPR's Initiatives	19-34
8.	Research Projects	35-43
9.	Faculty News	44-71
10.	Book Launch/Book Discussion	72-73
11.	Library and Information & Dissemination Services	74
12.	Computer Unit's Activities	75
13.	Research and Advisory Services	76
14.	Grants	76
15.	Institutional and Non-Institutional Donors	77
16.	Tax Exemption for Donations to CPR	77
17.	CPR Faculty and Staff	78-86

CPR GOVERNING BOARD
(As on 31 March 2012)

1. Prof. K C Sivaramakrishnan, IAS (Retd.)
Former Secretary, Government of India and
Senior Advisor, World Bank
24, Aradhana Enclave
Sector 13, R K Puram
New Delhi - 110 066
Chairman
2. Dr. Sanjaya Baru
Director for Geo-economics and Strategy
The International Institute for Strategic Studies
D-44, 3rd Floor Panchsheel Enclave
New Delhi - 110 017
Member
3. Dr. (Mrs) Sneh Bhargava
Former Director,
All India Institute of Medical Sciences
A-103 New Friends Colony,
New Delhi - 110 065
Member
4. Mr. Subodh Bhargava
Chairman, VSNL, A-15/1, DLF City Phase-1
Gurgaon - 122 001
Member
5. Mr. Eric Gonsalves
Former Secretary, Government of India
C-52, IFS Coop. Group Housing Society
Mayur Vihar, Phase - I,
Delhi - 110 091
Member
6. Dr. (Ms.) Meenakshi Gopinath
Principal
Lady Shri Ram College for Women
Lajpat Nagar,
New Delhi - 110 024
Member
7. Prof. P V Indiresan, *Padma Bhushan*
Former Director, IIT Madras
B-57, Hillview Apartments
Vasant Vihar,
New Delhi - 110 057
Member

CENTRE FOR POLICY RESEARCH

- | | | |
|-----|---|------------------|
| 8 | Mr. Nimesh Kampani
Chairman & Managing Director
JM Financial 141, Maker Chambers III
Nariman Point,
Mumbai - 400 021 | Member |
| 9. | Mr. Nasser Munjee
Chairman
Development Credit Bank Ltd Corporate Office, 301, Trade Plaza
414, Veer Sawarkar Marg, Prabhadevi
Mumbai - 400 025 | Member |
| 10. | Mr. D A Prasanna
Executive Chairman
Manipal AcuNova Ltd.
Mobius Towers, SJRI-Park
EPIP, Whitefield,
Bangalore 560037 | Member |
| 11. | Mr. R K P Shankardass
Senior Advocate
Supreme Court of India
B-12 , Maharani Bagh
New Delhi 110065 | Member |
| 12. | Mrs. Krishna Singh, IAS (Retd.)
Former Member-Secretary
National Commission on Population
Farm No. 17, Avenue Amaltas
West End Greens, Rajokri
New Delhi - 110 038 | Member |
| 13. | Dr. Ranjit Sinha
Member-Secretary
Indian Council of Social Science Research
Aruna Asaf Ali Marg
New Delhi 110 067 | Member |
| 14. | Dr. Arvind Virmani
Executive Director
OEDIN, Rm # 13-502
International Monetary Fund
700, 19th Street NW
Washington DC 20431 | Member |
| 15. | Dr Pratap Bhanu Mehta
President and Chief Executive
Centre for Policy Research
Dharma Marg, Chanakyapuri
New Delhi - 110 021 | Member-Secretary |

CPR EXECUTIVE COMMITTEE
AS ON 31 MARCH 2012

1. Prof. K.C. Sivaramakrishnan, IAS (Retd.) Chairman
Former Secretary to Government of India and
Senior Advisor, World Bank
24, Aradhana Enclave
Sector - 13, R. K. Puram
New Delhi - 110 066
2. Mr. Eric Gonsalves Member
Former Secretary to Government of India
C-52, IFS Coop. Group Housing Society
Mayur Vihar, Phase - I
New Delhi - 110 091
3. Prof. P.V. Indiresan, *Padma Bhushan* Member
Former Director, IIT, Madras
B-57, Hillview Apartments
Vasant Vihar
New Delhi - 110 057
4. Dr. Pratap Bhanu Mehta Member-Secretary
President and Chief Executive
Centre for Policy Research
Dharma Marg, Chanakyapuri
New Delhi- 110 021

INTRODUCTION

The year 2011-12 continued to be a vibrant year at CPR. CPR faculty continued to be enormously productive and provocative, publishing across a range of genres. Several important book projects on issues ranging from corruption to NREGA, regulation to energy, health to water, were completed; several important papers were published in major internationally referred journals in law and political science; and literally hundreds of op-eds and other articles contributed a great deal to public debate. CPR was also a major contributor to several important Reports that were widely consequential and widely discussed. These include, the Chawla Committee Report on the Allocation of Natural Resources; *Non-Alignment 2.0*; the Telangana Commission Report etc. In short, CPR faculty continued to fulfil their core mandate of being productive scholars and engaged policy analysts. The details of these publications are listed under several headings in the enclosed Report. CPR also had a vibrant year in terms of conferences and seminars, organising close to seventy events.

In terms of thematic areas, Environmental Law and Governance continued to go from strength to strength. It has become a model of what a well focused thematic area can achieve. It has achieved academic depth. Last year saw the publication of several landmark books: The Handbook on Climate Change; a book on compliance issues in international climate law that will become the standard reference work in the subject; and a book on energy governance. This is in addition to an outpouring of scholarly articles. In addition to academic depth, this program is now engaged with policy at several levels. Our faculty played critical roles in international organisations like the IPCC, and the UNFCCC; they were also called on to draft various papers and submissions by the Ministry of Environment and Forest, and they are members of several important committees. Faculty in this area also remained engaged with the public sphere. But in addition, the program acquired more depth and breadth in a way that complements its core skills. We were fortunate enough to receive the NAMATI project, that explores accountability and compliance in environmental regulation. This program neatly complements both the Accountability Initiative and our strength in Environmental Law. This program has brought enormous talent to CPR. It vindicates our strategy of building on core strengths.

ANNUAL REPORT 2011-12

International Relations continues to a vibrant area. There has been a steady stream of books ranging from the interstate dimensions of Water to maritime strategy. The fact that we could not hold onto C. Raja Mohan was a little disappointing. CPR continued to remain active in the Track-II space, with Bangladesh, BIMSTEC, and in an innovative trilateral with China and the U.S. We published several important papers and were centrally involved in the discussions around several important documents including *Non Alignment 2.0*, that has received wide discussion. In this particular field we have done well in terms of productivity and impact. But perhaps we could do a little bit more by way of coherence and producing our own flagship product.

Urbanization also remained a vibrant area with an incredible array of activity. The monthly urban seminar has become the “go to” place for urban discussions. We have commissioned some serious and innovative empirical research on urban politics whose results have started coming in. Our faculty published an important assessments of JNNURM, and some path breaking papers on the formal and informal in Indian urbanization. There are three book length projects on the verge of completion and have been accepted by reputed publishers. In addition the Mega-City project Report is underway and is likely to be completed in the current year. In this area our strengths are productivity, wide networks, deep policy engagement. But at the senior level, we are a bit overstretched and we would need to find a couple of faculty at the right level who can leverage the riches we have to offer in more publication.

Economic Policy and Analysis probably remains our weakest program. Our economists are highly productive, but now largely in interdisciplinary spaces, like energy and urbanization. Our work on the Committee for the Allocation of Natural Resources was painstaking and is likely to be influential. But as a result, conventional economic analysis and planning are a little weaker than they should be. It has not been easy for us to recruit economists. This is an area that will require great attention.

In the area of Law, Regulation and the State, our output continued to be strong. One of our Research Associates finished a landmark short book on the Constitution that is being widely praised, and there was a steady stream of papers on the state and accountability issues. Our engagement with law and legal issues continues to be deep. The Accountability Initiative went from strength to strength, with its accountability tools now gaining more traction. This is also an area of great strength, but is somewhat diffuse at the moment. It will also require some attention.

The year was also marked by several achievements. Several of our faculty were honoured by prestigious awards. We are also a hub for several major international collaborations.

CENTRE FOR POLICY RESEARCH

It was also heartening to see that our research associates are starting to come into their own as intellectuals, publishing in their own right. The fact that our research associates are now being placed in the top institutions in the world, from Harvard to Penn is a testament to how attractive we have become for young people and how much capacity enhancement we are providing.

I would also like to take this opportunity to thank the extraordinary staff of CPR, led by Mr. L Ravi, who go beyond the call of duty to keep the organisation going. I must also thank the Chairman, K.C Sivaramakrishnan, for his dedication to the organisation and the care with which he has shepherded us through challenging times.

RESEARCH PUBLICATIONS

A. Books

- i. **India's Health Insurance Scheme for the Poor : Evidence from the Early Experience of the Rashtriya Swasthya Bima Yojana**

Edited By Robert Palacios, Jishnu Das, and Changqing Sun
New Delhi; Centre for Policy Research, 2011
280p.

B. CPR Working Paper Series

- i. **South Asia Rural Innovation Capacity Benchmarking Workshop - A Report**
August 19-20, 2009
By The Workshop Team
New Delhi; Centre for Policy Research, 2011
(CPR Working Paper no. 24)
45p.
- ii. **Contribution of Different Tests in Selection**
By K P Garg
New Delhi; Centre for Policy Research, 2012
(CPR Working Paper no. 25)
42p.

C. CPR Policy Briefs

- i. **Rainfed Agriculture: Enabling New Rules of the Game**
By Rajeswari S. Raina and P. S Vijay Shankar
(SIID Policy Options- No. 1, Dec 2011 under the SIID Project, CPR)
New Delhi; Centre for Policy Research, 2011
8p.

D. Articles Published by CPR Faculty

About 300 articles were also published by CPR Faculty Members in major national/international dailies and popular journals during the year.

DISCUSSIONS, MEETINGS AND SEMINARS/WORKSHOPS

(Organised by CPR)

During the year under review, the CPR organised several seminars and special discussion meetings in addition to weekly faculty meetings with distinguished experts as also some Workshops-cum-Conferences. These are listed below:

Economic Policy Analysis

- i. Talk on “Do They Work?: Assessing the Impact of Transparency and Accountability Initiatives in Service Delivery” by Anuradha Joshi, Fellow in Governance and Public Policy, Institute of Development Studies, Sussex on 19 July 2011 at CPR.
- ii. Workshop on “Rashtriya Swasthya Bima Yojana (RSBY)” on 20 October 2011 at CPR.
- iii. Roundtable Workshop on “Democracy and Inclusive Growth: Architectures of Inclusion” on 17 November 2011 at CPR. This workshop was organised under the auspices of INCLUDE - A Consortium of three think tanks : Centre for Development and Enterprise (CSE), South Africa, Centre for Policy Research (CPR), India and Instituto Fernando Henrique Cardoso (IFHC), Brazil.
- iv. Talk on “Effect of Monetary Incentives on Institutional Deliveries: Evidence from the Janani Suraksha Yojna in India” by Ambrish Dongre, Senior Researcher at the CPR on 5 December 2011 at CPR.
- v. Talk on “What Money Can’t Buy: The Moral Limits of Markets” to be delivered by Michael J. Sandel of Harvard University, jointly hosted by CPR in association with India International Centre and Infosys Science Foundation on 14 March 2012 at India International Centre, New Delhi.

Environmental Law and Governance

- i. Talk on “Decentralisation, Local Governance, and Social Wellbeing in India: Do Local Governments Matter?” by Rani D. Mullen, Assistant Professor of Government at the College of William & Mary in Virginia, USA and currently a Visiting Fellow at the CPR on 16 May 2011 at CPR.
- ii. Talk on “Rebuilding the Social: The Environmental Movement and Civil Society Development in Contemporary China” by Lo Sze Ping, ICI Fellow and Campaign and Communications Director, Greenpeace China on 11 July 2011 at CPR.
- iii. Discussion on “How should climate finance be allocated among countries?” led by Benito Müller, Director (Energy & Environment) at the Oxford Institute for Energy Studies as a part of CPR’s ongoing International Law Seminar Series on 25 July 2011 at CPR.
- iv. Talk on the “Nagoya Protocol under the Convention on Biological Diversity” by Anuradha R.V., Partner, Clarus Law Associates as a part of CPR’s ongoing International Law Seminar Series on 26 August 2011 at CPR.
- v. Talk on “Ungovernable” by Ann Florini, Professor at the Lee Kuan Yew School of Public Policy at the National University of Singapore on 26 September 2011 at CPR.
- vi. Roundtable Discussion on “Global Energy Governance” on 27 September 2011 at CPR. This discussion was chaired by Dr. Pratap Bhanu Mehta, President - Centre for Policy Research, and introduced by Dr. Ann Florini and Dr. Navroz K. Dubash, editors of the Special Issue.
- vii. Discussion on “India and Equity: What Now?” led by Benito Müller, Director (Energy & Environment) at the Oxford Institute for Energy Studies as a part of CPR’s ongoing Climate Initiative Seminar Series on 17 February 2012 at CPR.

Law, Regulation and the State

- i. Discussion on “Coalition in the Air, Rebellion on the Ground, Sovereignty in the Balance: Where is International Law in the Libyan conflict?” led by Vivek (Vik) Kanwar, Assistant Professor, Jindal Global Law School (JGLS). O.P. Jindal Global University, Sonapat, as a part of CPR’s ongoing International Law Seminar Series on 8 April 2011 at CPR.

CENTRE FOR POLICY RESEARCH

- ii. Discussion on “Indian Courts and International Law” led by V.G. Hegde, Associate Professor, Centre for International Legal Studies, School of International Studies, JNU as a part of CPR’s ongoing International Law Seminar Series on 6 May 2011 at CPR.
- iii. Talk on “Workfare in Low Income Countries: An Effective Way to Fight Poverty? The Case of India’s NREGS” by Shamika Ravi, Assistant Professor of Economics at Indian School of Business, Hyderabad and a Fellow at the Microfinance Management Institute of the Open Society Institute, Washington on 9 May 2011 at CPR.
- iv. Two-day Conference on “Higher Education: New Trends and Challenges”, jointly hosted by Centre for Policy Research and Center for the Advanced Study of India (CASI), University of Pennsylvania, Philadelphia on 28-29 July 2011 at CPR.
- v. Discussion on “The EU Aviation Scheme & International Law” by Lavanya Rajamani, Professor, chaired by Navroz Dubash, Senior Fellow, both at CPR as a part of CPR’s ongoing International Law Seminar Series on 5 August 2011 at CPR.
- vi. Talk on “International Law relating to Watercourses” by Philippe Cullet, Senior Visiting Fellow at CPR and Professor of International and Environmental Law at the School of Oriental and African Studies (SOAS), as a part of CPR’s ongoing International Law Seminar Series on 23 September 2011 at CPR.
- vii. Conference on “Globalisation, Lawyers and Emerging Economies”, jointly hosted by the Centre for Policy Research and Harvard Law School on 8 October 2011 at Hotel Taj Mahal, New Delhi.
- viii. Conference on “The Indian Legal Profession in the Age of Globalisation”, jointly hosted by the CPR and Harvard Law School on 10 October 2011 at Hotel Taj Mahal, New Delhi.
- ix. Talk on “Palestine and International Law” by Ran Chakrabarti, a dual qualified lawyer in England and India, as a part of CPR’s ongoing International Law Seminar Series on 21 October 2011 at CPR.

ANNUAL REPORT 2011-12

- x. Discussion on “A Durban Deal or Deal-Breaker? - ‘Legal Form’ of the Climate Deal & the Future of the Kyoto Protocol” as a part of CPR’s ongoing International Law Seminar Series on 23 November 2011 at CPR.
- xi. Panel discussion on “Decoding the Durban Platform and Looking Beyond” as a part of CPR’s ongoing International Law Seminar Series on 16 December 2011 at CPR. The panelists included:

Lavanya Rajamani, Professor, Centre for Policy Research
D. Raghunandan, President, All India People’s Science Network
Navroz K. Dubash, Senior Fellow, Centre For Policy Research
Chair: Pratap Bhanu Mehta

Urbanisation

- i. Workshop on “Urban Transformations and ‘Unclean’ Occupations: An Ethnography of Delhi’s Muslim Butchers” by Zarin Ahmad, Research Fellow at Centre de Sciences Humaines, New Delhi as a part of CPR’s ongoing Urban Workshop Series on 26 April 2011 at CPR.
- ii. Workshop on “Urban Growth and Rural Poverty in India: Evidence from National Sample Survey and Poverty Map Data” by Peter Lanjouw, the Research Manager of the Poverty Group in the Development Economics Research Group of the World Bank as a part of CPR’s ongoing Urban Workshop Series on 24 May 2011 at CPR.
- iii. Workshop on “Robust, Contingent and Complementary Plans: A Framework for Resilient Urban Development” by Arnab Chakraborty, Assistant Professor of Urban and Regional Planning at the University of Illinois on 31 May 2011 at CPR.
- iv. Workshop on “Realising Ambitions of the RAY: A Statutory Slum Planning Framework for Assigning Tenure” by Bimal Patel, a consultant, researcher and teacher as a part of CPR’s ongoing Urban Workshop Series on 28 June 2011 at CPR.
- v. Workshop on “Urbanisation beyond Municipalities” by Somik Lall, Senior Economic Counselor to the National Transport Policy Development Committee (joint with Tara Vishwanath, Nancy Lozano, Siddharth Sharma and Hyoung

- Wang) as a part of CPR's ongoing Urban Workshop Series on 25 July 2011 at CPR.
- vi. Workshop on "Fragmentation, Obfuscation, Contestation: The Emerging Urban Policy Landscape" by Vinay Baindur and Lalitha Kamath, Independent Researcher and Assistant Professor at Tata Institute of Social Sciences as a part of CPR's ongoing Urban Workshop Series on 30 August 2011 at CPR.
 - vii. Workshop on "Politics and Protesting Publics in Urban India: Reflections from the 2006 Sealing Drive and the World of New Delhi's Traders" by Diya Mehra of Centre de Sciences Humaines, New Delhi as a part of CPR's ongoing Urban Workshop Series on 27 September 2011 at CPR.
 - viii. Workshop on "Public Infrastructure Projects and Real Estate Development: Access to Land and Housing for Slum Dwellers in Delhi" by Veronique Dupont, Senior Research Fellow, Institute of Research for Development, (IRD), Paris as a part of CPR's ongoing Urban Workshop Series on 25 October 2011 at CPR.
 - ix. Workshop on "Planning versus Reality: Politics of Land-use Change along the River Yamuna in Delhi" by Alex Follmann, human geographer at the Institute of Geography, University of Cologne, Germany as a part of CPR's ongoing Urban Workshop Series on 29 November 2011 at CPR.
 - x. Workshop on "Urban Regeneration, Participation and Sustainable Development" organised by CPR in association with the LabPSM, University of Florence on 12 December 2011 at CPR.
 - xi. Workshop on "Land Markets and Land Acquisition" by Sanjoy Chakravorty, Department of Geography and Urban Studies, Temple University, Philadelphia as a part of CPR's ongoing Urban Workshop Series on 27 December 2011 at CPR.
 - xii. Brainstorming Session on "Towards a Network Approach to Highway: New Policy Imperatives" on 18 January 2012 at CPR.
 - xiii. Workshop on "Mandi Moods in Adolescent Town" by Mekhala Krishnamurthy, Postdoctoral Research Fellow at the Center for the Advanced Study of India (CASI), University of Pennsylvania, Philadelphia as a part of CPR's ongoing Urban Workshop Series on 31 January 2012 at CPR.

ANNUAL REPORT 2011-12

- xiv. National Consultation on “Rajiv Awas Yojana (RAY) and JNNURM” jointly organised by the theindiancity.net initiative of the CPR alongwith Action Aid, Indo-Global Service Society and People’s Group of Delhi on 3 February 2012 at Jawaharlal Nehru National Youth Centre, New Delhi.
- xv. Talk on “Urban Water Conflicts” by Bernard O. Barraqué of CNRS, Paris on 13 February 2012 at CPR.
- xvi. Workshop on “Participatory Planning and Informality in Indonesian Cities” by Michael Haggerty, an urban planner and designer based in New York City as a part of CPR’s ongoing Urban Workshop Series on 28 February 2012 at CPR.
- xvii. Workshop on “Constructed Ecologies, Imagined Communities: The Politics of Adyar Poonga in Chennai” by Pushpa Arabindoo, Lecturer in Geography and Urban Design, Department of Geography, University College London as a part of CPR’s ongoing Urban Workshop Series on 27 March 2012 at CPR.

International Relations and Security

- i. Discussion on “From Cairo to Casablanca: Perspectives on the Jasmine Protests” jointly hosted by the Centre for Policy Research, New Delhi and Asia Society (India Centre) on 15 May 2011 at CPR. The Panelists included were:

Amin Tarzi, Director, Middle East Studies, Marine Corps University, Quantico, Virginia, USA
Ambassador KC Singh, Former Indian Ambassador to UAE and Iran, Former Secretary, Economic Relations, Ministry of External Affairs
Brigadier Rumel Dahiya, Advisor, Net Assessment and Defense Studies, Institute of Defence Studies and Analyses, Former Defence Attaché to Turkey, Syria, and Lebanon
Moderator: Bharat Karnad, Professor, Centre for Policy Research
- ii. Talk on “Veterans and Ethnic Cleansing in the Partition of India” by Steven Wilkinson, Nilekani Professor of India and South Asian Studies at Yale University on 30 May 2011 at CPR.
- iii. Talk on “A Chronicle of Corruption and Transparency in Brazil” by Eduardo Graeff, a Political Scientist of Brazil on 31 May 2011 at CPR.

CENTRE FOR POLICY RESEARCH

- iv. Talk on “A Future without Nuclear Weapons” by Hon’ble Douglas Roche, O.C. on 6 June 2011 at CPR.
- v. Closed-door Roundtable Discussion with the US Assistant Secretary of State for South and Central Asia Affairs, Amb. Robert Blake on 21 June 2012 at CPR.
- vi. One-day Workshop on “Managing Instability on China’s Periphery” on 14 October 2011 at CPR.
- vii. First “National Level International Relations (IR) Conference”, jointly organised by the Public Policy Division, Ministry of External Affairs, GoI and Centre for Policy Research on 22-23 October 2011 at India Habitat Centre, New Delhi.
- viii. Emerging Scholars Symposium of China jointly organised by the India China Institute, The New School, New York, Centre for Policy Research, and the East Asia Studies Departments of the University of Delhi and the Jawaharlal Nehru University on 31 October 2011 at School of International Studies, Jawaharlal Nehru University.
- ix. Talk on “Japan: In Decline or Recovery?” to be delivered by Sheila A Smith, Senior Fellow for Japan Studies, Council on Foreign Relations on 11 November 2011 at CPR.
- x. Interaction Session with a visiting delegation from China Institute of International Studies, a think tank of China’s Ministry of Foreign Affairs on 16 November 2011 at CPR.
- xi. Presentations made by Amb. Shyam Saran on “India-China Relations and other Challenges” and Pitman Potter, Professor of Law, University of British Columbia on “Law, Policy and Practice in China, Governance of its Border Areas” on 12 December 2011 at CPR.
- xii. Talk on “Techno-nationalism and Techno-globalism in the Rise of China and India” by Andrew Kennedy of Australian National University on 6 February 2012 at CPR.
- xiii. Workshop on “India and Multilateralism”, jointly organised by the Center on International Cooperation, New York University and Centre for Policy Research on 24 February 2012 at CPR.

CPR's INITIATIVES

1. PRS LEGISLATIVE RESEARCH

Engagement with MPs and Parliament

- i The core activity of PRS is to provide non-partisan legislative support to legislators. PRS continues to interact with Members of Parliament, providing them with timely research inputs on various legislative and policy matters that have come up for debate in Parliament. Over the last one year, PRS has interacted with over 300 MPs from 20 political parties and from both Houses of Parliament. These interactions include briefings on legislation and policy matters, as well as events such as the 12th Plan Consultation with members of the Planning Commission. MPs also regularly request research inputs from PRS. These requests pertain to data and analysis on various policy issues and matters of national importance that come up for debate in Parliament. These have covered wide-ranging topics such as price rise, the European financial crisis, the UID Bill, the Union Budget and Demands for Grants, black money, and FDI in retail, among others. PRS has also extensively briefed MPs on budget-related matters and demands for grants of various ministries. Even as parliamentary business was disrupted on a number of occasions, MPs approached PRS for research on various non-legislative matters.

- ii PRS continues with its core mandate of providing Legislative Briefs to all Members of Parliament. Legislative Briefs provide a 4-6 page analysis of key Bills. This year, PRS sent the following Legislative Briefs to all Members of Parliament:
 - The Protection of Women against Sexual Harassment at the Work Place Bill, 2010
 - The National Identification Authority of India Bill, 2010
 - The Enemy Property (Amendment and Validation) Second Bill, 2010

- The Pension Fund Regulatory and Development Authority Bill, 2011
 - The Lokpal Bill, 2011
 - Additionally, PRS published Rules and Regulations Reviews on the following: The Information Technology Rules, 2011 and The Civil Liability for Nuclear Damage Rules, 2011
- iii PRS holds **MP Policy Dialogue** series, designed exclusively as a forum for MPs to discuss topical policy-related issues with experts during parliamentary sessions. The weekly forum is held at Constitution Club of India, given its proximity to Parliament. This year PRS organised several interactive meetings on issues including discussions on the following:
- **Current Challenges Facing India's Power Sector: the Way Forward** (led by Mr. R.V. Shahi, former Secretary to the Government of India, Ministry of Power, and former Chairman and Managing Director of Bombay Suburban Electric Supply (BSES) Ltd.)
 - **Developments in India's Counter-Terrorism Initiatives** (led by Mr. B. Raman, former head of the counter-terrorism division of the Research & Analysis Wing (RAW))
 - **Issues facing the Economy: Challenges for the Union Budget 2012** (led by Dr. Indira Rajaraman, currently Professor at the Indian Statistical Institute)
 - **Status of Public Health Care in India: Issues in Access and Financing** (led by Dr. A. K. Shiva Kumar, Member, Steering Group of the National Rural Health Mission (NRHM))
 - **Current State of the Economy: Policy Responses to Price Rise and GDP Growth** (led by Dr. Laveesh Bhandari, Founder Director, Indicus Analytics)
 - **Urban Governance in India: Issues and Challenges** (led by Mr. K C Sivaramakrishnan, Chairperson, Centre for Policy Research, and Former Secretary, Ministry of Urban Development)
 - **Recent Developments in Strategic Ties between India and Bangladesh** (led by Dr. Srinath Raghavan, Senior Fellow at Centre for Policy Research)

ANNUAL REPORT 2011-12

- **Issues in Agricultural Productivity: the Way Forward** (led by Dr. Ashok Gulati, Chairman of Commission for Agricultural Costs and Prices (CACAP), Government of India)
- **Public Procurement Policy of India** (led by Mr. Vinod Dhall, Chairman of the Committee on Public Procurement Standards and Policy)
- **Recent Developments in India's Intelligence and Security Capabilities** (led by Mr. Jayadeva Ranade an Intelligence and Security Expert and former Additional Secretary, Cabinet Secretariat, Government of India)
- **How to get Bureaucrats to Deliver Results** (led by Dr. Prajapati Trivedi, Secretary, Performance Management, Cabinet Secretariat, Government of India)

A number of MPs, across parties and from both Houses of Parliament, participated in these discussions. The feedback from the Members indicates that this programme is greatly valued and appreciated.

- iv PRS was invited to testify to various Departmentally Related Standing Committees on key Bills that were being examined by them. These included presentations to Standing Committees in relation to the **Land Acquisition, Rehabilitation and Resettlement Bill, 2011; The Citizens' Charter Bill, 2011; the Nuclear Safety Regulatory Authority Bill, 2011; and the Lokpal Bill, 2011.**
- v On increasing demand from MPs for briefings on various bills, the Constitution Club invited PRS to be its knowledge partner for a new initiative called the '**Thursday Morning Bill Briefings**' that was initiated in July 2010. A special session is held at the Constitution Club every Thursday during the session where PRS staff brief MPs on bills that are likely to come up for debate. Some included:
 1. The Constitution (111th) Amendment Bill, 2009
 2. The Pesticide Management Bill, 2008
 3. The Copyright (Amendment) Bill 2010
 4. The Whistleblower's Protection Bill, 2011
 5. The Lokpal Bill, 2011
 6. The Information Technology Rules, 2011
 7. The Judicial Standards and Accountability Bill, 2010

Engagement with MLAs and State Assemblies

- i. To expand its engagement with legislators in the states, PRS has initiated a series of research notes targeted at Members of Legislative Assemblies (MLAs) across all states. The **Policy Guide** series for MLAs this year focused on issues that are relevant for policymakers across states. PRS has sent 10 Policy Guides to MLAs this year. Some of the topics included: **The National Food Security Bill, 2011, Delivery of Healthcare, Mahatma Gandhi National Rural Employment Guarantee Act (NREGA) and UID (Aadhar)**. Published in both Hindi and English, the Policy Guides have attempted to contextualise recent debates on these subjects in a succinct and easy-to-understand format. MLAs from various states have been contacting PRS with positive feedback and requests for further information.
- ii. In partnership with the Indian Institute of Management—Bangalore, PRS conducted the India Policy Workshop in April 2011. The workshop brought together a diverse group of MLAs to debate and discuss policy ideas. The workshop was attended by 23 MLAs from 10 states.
- iii. PRS continued its **India Leadership Workshop Series for MLAs** at the Indian School of Business, Hyderabad. This year, PRS held two workshops at ISB, one in September 2011, and the other in February 2012. The programme brought together dynamic MLAs from different states to exchange ideas on best practice and challenges to their functioning. The programme was led by distinguished faculty from renowned international institutions such as Harvard, IIT and IIM. We received an enthusiastic response from MLAs across the country. The September workshop was attended by 23 MLAs representing 11 states, and the February workshop by 25 MLAs from 11 states.
- iv. In December 2011, PRS partnered with the National Institute of Public Finance and Policy (NIPFP) to hold a 3-day workshop in New Delhi. The “Mastering the Budget” workshop was designed for state legislators seeking to understand the ecosystem that affects state finances. The workshop brought together distinguished economists and experts with extensive experience to provide the participants with a practical hands-on approach to state finance. Fifty three MLAs from 15 states attended the workshop.
- v. PRS conducted a workshop for MLAs of the Gujarat Assembly at the invitation of the Gujarat Unit of the Congress Party. The workshop was attended by 75 MLAs.

The Legislative Assistants to Members of Parliament (LAMP) Fellowship

- i The **Legislative Assistants to Members of Parliament (LAMP)** Fellowship is an initiative conceptualised by PRS Legislative Research to bolster individualised research support to MPs. It was started in 2010 on a pilot basis in collaboration with the Constitution Club of India. The LAMP Fellowship also provides a unique avenue for the Indian youth who are seeking opportunities to widen their understanding of the nature of politics and policy making in India. This year, 46 LAMP Fellows worked with their MPs for an eleven-month period and also interacted with various opinion leaders and policy experts through their tenure as legislative assistants.
- ii Applications were invited for the LAMP Fellowship 2012-13 starting January 2012. PRS received over 1200 applications for the fellowship and conducted over 300 interviews, after which 84 candidates were identified for the Fellowship. The applicants hail from diverse regions across the country and academic backgrounds including Science, Law, Mass communication, Commerce, and the Humanities.

Tracking Parliament

- i. PRS continues to publish timely parliamentary updates to serve as ready reckoners highlighting the work of Parliament. The **PRS Session Alert** published at the beginning of each parliamentary session provides a broad-spectrum update of the business to be transacted during the session. The **PRS Session Wrap** published at the end of the session illustrates the business that was actually transacted during the session. In addition, PRS publishes a **Plan vs. Performance**, which provides a comparative analysis of the legislative agenda announced before the session and the business conducted during the session. These documents are widely circulated and used by many Parliament observers including individuals, journalists, civil society organisations and MPs.
- ii. The **Vital Stats** series has been a popular document, frequently downloaded from the PRS website and used by journalists and other analysts working on Parliament. This year the PRS **Vital Stats** documents highlighted: **Communal Violence in India, Pendency of Cases in Indian Courts, Working of State Assemblies, Assembly Elections 2012, Parliament in Budget Session 2011, and Parliament in Monsoon Session 2011.**

- iii. The PRS **website** is updated on a daily basis. It provides a single window resource for daily updates on the parliamentary business for the day (when Parliament is in session) along with updated parliamentary activity of individual MPs in the **MP Track Section**. The MP Track section currently contains data on activity of MPs in the 15th Lok Sabha until the end of the Budget Session. The MP Track module records details of all debates and questions, and enables a search therein.
- iv. PRS has provided a new gadget, **Parliament Track**, to enable users to search for specific debates, questions or Bills they want to track. This gadget provides a more refined search tool to track Parliamentary activity.

Media and Citizen Engagement

- i. The PRS Blog is updated frequently. It covers the latest topical issues on Government policies and legislation. Some of the more recent posts include: **Summary of the President's Address to Parliament, 2012, The Budget – What's in store for the Railways this year?, Scenarios for upcoming Rajya Sabha, Presidential and VP elections, Two Law Commission Notes on Khap and Dowry Cases, The Arms Act – Mandatory death penalty declared unconstitutional**, etc. The Blog posts have generated significant debate around the issues addressed. These posts can be accessed at www.prsindia.org/theprsblog.
- ii. PRS continues to provide **Bill Alerts**, which are aimed at creating greater public debate on legislation. The PRS Bill Alert gives the gist of the law, the option to dig deeper, and forums to raise opinion related to the law. Users can subscribe to the Bill Alert from our Website - <http://www.prsindia.org/register.php>.
- iii. The **PRS Annual Conference on Effective Legislatures** provides a forum to highlight issues pertaining to the functioning of Parliament and to identify ways in which Parliament may be strengthened. This year the conference was held on 7 December 2011 and explored two important themes related to Parliament – Strengthening Parliamentary Committees, moderated by M.K. Venu, Editor-in-Chief, *Financial Express* with panelists being Mr. Kirti Azad, MP Lok Sabha (Bharatiya Janata Party), Mr. P.C. Chacko, MP, Lok Sabha (Indian National Congress), and Mr. B. Mahtab, MP, Lok Sabha (Biju Janata Dal); and Public Engagement with the Legislative Process, moderated by Ms. Neerja Chowdhury, Senior journalist, with panelists being Ms. Shobhana Bhartia, MP Rajya

ANNUAL REPORT 2011-12

- Sabha(Nominated), Mr. P.D. Rai, MP Lok Sabha (Sikkim Democratic Front), Dr. Anurag Thakur, MP Lok Sabha (Bharatiya Janata Party) and Mr. Shashi Tharoor, MP, Lok Sabha (Indian National Congress). The conference was attended by people from varied fields including politicians, journalists, civil society organisations, and eminent scholars, and was well appreciated by them.
- iv PRS continues to be approached by journalists for data inputs and analysis related to legislation and legislative activity. PRS conducts frequent briefings for journalists in collaboration with the Indian Women’s Press Corps, New Delhi (IWPC), and various press clubs around the country. This year, PRS had over 1300 citations and authored articles in the press on parliamentary data and legislative inputs. These were in various international and national media publications including *Wall Street Journal*, *Washington Post*, *BBC*, *Financial Times*, *Bloomberg*, *Times of India*, *Hindustan Times*, *Indian Express*, *Mint*, *India Today*, *Indo-Asian News Service*, *Open*, *Outlook Business*, *Dainik Jagran*, *Naobharat Times* and *Deccan Herald*.
- v Members of the PRS team were invited to participate in several TV news debates on topics related to parliament on channels such as NDTV, Times Now, CNBC-TV18, Lok Sabha TV, Rajya Sabha TV, among others.
- vi PRS continues to engage with the public on social media networks. The PRS **Facebook** and **Twitter** pages now have over 10,000 persons listed as fans/followers. These pages provide quick updates on the latest in parliamentary and legislative news and analysis. People regularly use this forum to give their views on various topics. During parliamentary sessions, the PRS Twitter feed provides real-time updates on speeches and legislative business in the House.
- vii PRS continues to be approached by Civil Society Organisations to get information on the institution of Parliament and Parliamentarians. Members of the PRS participated in several conferences and events:
- C. V. Madhukar was invited to attend a workshop organised jointly by the Commonwealth Secretariat and the Commonwealth Parliamentary Association (CPA) in June 2011
 - Mandira Kala participated in a discussion on RTI Rules organised by NCPRI, in July 2011

CENTRE FOR POLICY RESEARCH

- M.R. Madhavan attended a Cabinet Secretariat meeting on the Draft Electronic Service Delivery Bill on in July, 2011
- Sana Gangwani and Pallavi Bedi attended a round table on Land Acquisition organised by the World Bank in October, 2011
- Chakshu Roy participated in a discussion on the parliamentary committee system organised by Takshashila Conference in November 2011
- Pallavi Bedi participated as a panelist on a discussion organised by the Observer Research Foundation on the Citizen Charter in November 2011
- C.V. Madhukar and M.R. Madhavan spoke to an audience at the Young Presidents' Organisation (YPO) on the work and activities of PRS in February, 2012
- M. R. Madhavan was invited to give a talk about Parliament at the Takshashila Institute in February 2012
- Devika Malik and Chakshu Roy conducted a workshop on "Tracking Parliament", organised by Edelman Public Affairs, in March 2012

Mr. C V Madhukar, Senior Fellow, is incharge of this project.

2. ACCOUNTABILITY INITIATIVE

The Accountability Initiative (AI) was set up in May 2008 with the objective of improving the quality of India's public service delivery by promoting informed and accountable governance. Accountability Initiative is supported by google.org, Hewlett Foundation and Ford Foundation.

Accountability Research

During the year under review, AI initiated and completed a number of research studies. Key amongst these were:

1. Study on the Effects of Social Audits in the MGNREGA in Andhra Pradesh

This study tracks the effects of repeated regular social audits (one of the country's most successful accountability experiments) in Andhra Pradesh. Based on this research a set of working papers has been published on AI's website. In May 2011, a paper based on this research was presented at the first international global transparency conference at Rutgers University. In addition, AI initiated a set of ethnographic studies in 10 villages to develop a deeper analysis of the effectiveness of the audit on addressing citizen grievances. The field work was completed in February 2012 and the data is now being analysed. The study will be ready for public dissemination by October 2012.

2. Grievance Redressal Laws

Over the last two years as many as 8 State governments across India have legislated for a citizens 'Right to Time Bound Service Delivery'. These acts require public officials to provide citizens designated services within a set time period or face a monetary penalty. More recently, fuelled by the recent anti-corruption agitation, a grievance redressal bill has also been introduced in Parliament and is currently under debate in the Parliamentary standing committee. Taken together, these Acts (and the proposed bill) represent a new effort by government to build internal checks and balances through effective grievance redressal mechanisms and thus have the potential to transform the accountability landscape. To understand the implications of this, in 2011, AI launched a new series on grievance redressal. The first step has been to unpack and analyse these new legislations. AI has prepared two policy briefs to this effect and another two briefs will be prepared by June 2012. In addition, AI has launched a study to track the implementation of these laws in two states: Bihar and Madhya Pradesh. The study will be ready for dissemination in October 2012.

PAISA Programme

Key activities under the PAISA programme included

- 1. Budget Briefs:** AI published 8 budget briefs as part of our annual budget brief series in February 2012. These briefs present a macro analysis of budgetary allocations and expenditures in key social sector programmes. To disseminate these briefs AI collaborated with MINT and ran a 4 part series based on AI's data in the run up to the annual budget. Data from the briefs were also quoted in several other national newspapers.

2. **PAISA District Studies:** This was the primary focus of AI's activities in 2011. The district studies report based on data collected through school surveys (undertaken between May- August 2011) and secondary data analysis was completed in December 2011. Between January and May 2012 AI has initiated a series of dissemination workshops with district officials in all PAISA districts. In total 9 district workshops with district level education officers have been completed since January. The findings from the report have been well received by district officers.
3. **PAISA National Report:** The third PAISA national report was launched in March 2012. The country's Comptroller and Auditor General was the chief guest at the launch. The formal launch was followed by a panel discussion moderated by noted political scientist Dr. YogendraYadav. The report and discussions were widely reported in the Indian mainstream press.
4. **PAISA course:** In July 2011, AI initiated a mid-term evaluation of the PAISA course. The evaluation led us to restructure the course. Since then AI has administered 4 modules of the restructured course.
5. **Institutional Studies:** In addition to tracking fund flows through PAISA AI also initiated a set of district focused studies on accountability in education. In 2011, AI launched a study on teacher monitoring systems in 2 districts. This study has now been completed and will be available for public dissemination in July 2012.

Communication and Dissemination

1. **Launch of data portal:** In 2011 AI restructured our website and launched a data portal based on data collected through the budget briefs exercise. This portal has been well received and has resulted in some improvement in our website traffic.
2. **Bar camps:** To initiate a discussion on the use of technology in accountability, in June 2011, AI organised a 'bar camp' (a meeting where several technologists came together to share their work and explore links between technology interventions and accountability), in collaboration with google.com. The bar camp was attended by over 80 people.

- 3. Workshops and seminars:** To strengthen public debate on accountability, AI organised regular meetings and workshops with experts. Significant amongst these was a seminar AI organised on the effectiveness of accountability experiments with Anuradha Joshi of the University of Sussex and a seminar on accountability experiments in Tanzania with Rakesh Rajani of TWAEZA.

Ms. Yamini Aiyar, Senior Fellow, is incharge of this study.

3. CLIMATE INITIATIVE

During the year, Climate Initiative undertook several activities to inform academic and policy debate on climate change in the areas of development, politics and governance.

Consolidating indigenous writing on climate change and India: The team's work on the handbook on climate change and India published in November 2011 helped bring together prominent voices from India, including policymakers, politicians, business leaders, civil society activists and academics, to build a composite picture of contemporary Indian climate politics and policy. The Handbook was released at events in Delhi and at the climate negotiations in Durban, and has since been widely cited.

Climate Diplomacy: With the crucial UN led climate meeting being held in Durban in December 2011, the team's seminars and publications were also aimed at interpreting and analysing the international negotiating text as well as engaging formally and informally with negotiators and attending negotiating sessions of the United National Framework Convention on Climate Change. Publications included articles in international journals and in *Economic and Political Weekly*. Seminars featured CPR faculty and distinguished visiting speakers to provide a base of analysis and debate.

Research and Dissemination: Some of the Climate Initiative's work was also focussed on global energy governance. In collaboration with the LKY School of Public Policy, National University of Singapore, a special issue of the journal *Global Policy* on "Global Energy Governance" including country case studies of India and other Asian countries and analysis of specific international governance mechanisms was released . A final workshop was held in November 2011 at CPR, at which high level Indian policymakers, media and academics discussed the findings of the project.

Dr. Navroz Dubash, Senior Fellow, is coordinating the Climate Initiative at CPR. Dr Lavanya Rajamani, Research Professor, is also part of this initiative.

4. THE URBAN FUTURES INITIATIVE

The Urban Futures project is now proceeding in two complementary directions. At one level, it is engaged in developing an urban network - <http://www.theindiancity.net> which is to be a multi-disciplinary network of scholars engaged in urban studies. This project envisages a web library, regular meetings among researchers and support for research ideas generated by network members. The second level is specific studies that are being conducted by CPR in areas such as urban economy, demographics, urban transport, water supply and sanitation, environment and urban society.

Although this platform is still in its fledgling stages, our vision is that participation will soon reach a critical mass which will enable us to provide not only access to resources, but also organise seminars and workshops that address core urbanisation issues. This activity will evolve into a more central research community, which can reinforce some of the analytical work that has already been done on urban issues. This confluence of research, data and archives will help local actors provide better feedback to current projects and will also help bridge the gap that often exists between monitoring systems and evaluative realities.

It is our expectation that out of this initiative will emerge a self-regenerative and interlocking community of institutions, researchers, policymakers, practitioners and concerned citizens; a womb that would give birth to a broader conversation of what self-governing cities, in charge of their destiny, could do to craft a new urban India.

Prof. Partha Mukhopadhyay, Senior Fellow and Mr. K C Sivaramakrishnan, Honorary Visiting Professor are coordinating this initiative.

i. **Policy Issues of Urbanisation, in Particular, those relating to Land, Water, Migration, Energy and Governance and How far these Issues are being addressed in the Jawaharlal Nehru National Urban Renewal Mission**

The JNNURM project, at CPR, moves in two directions. First, to make the JNNURM information easily accessible to the public domain which consolidates

information from different official sources into a user-friendly database format, with documentation. Second, a series of ongoing studies on JNNURM which evaluates the performances of JNNURM against its stated objectives.

Two databases, one Project based and the other Reform based, have been prepared. They are being uploaded on the newly designed website exclusively dedicated to Indian cities viz. <http://www.theindiancity.net>. This website is regularly updated with the recent database on JNNURM which is cleaned and organised in a common spreadsheet format. The database on projects covers both submissions of JNNURM i.e. Urban Infrastructure and Governance (UIG) and Basic Services to Urban Poor (BSUP). The database on Reforms refers to the analysis of various reform progress reports at State and Urban Local Bodies Levels. These databases are for public access.

The study on JNNURM has since been completed, published and released as a book in August 2011 by Sage under the title “Re-visioning Indian Cities – the Urban Renewal Mission” with Mr. K C Sivaramakrishnan as the Author.

ii. Urban Electoral Geography

Related to the Urban Future Initiatives, two other research activities are also being pursued. One relates to the electoral geography in urban areas. Pursuant to the country wide delimitation of Parliament and Assembly constituencies in the country on the basis of the 2001 Census, the number of urban constituencies has increased significantly. This is particularly evident in large metropolitan cities. Some of the cities have also expanded their boundaries substantially such as Hyderabad and Bangalore. The research study seeks to obtain information on the constituencies, electorate characteristics, candidate characteristics, voting outcomes such as turnout, margins of victory etc. The patterns, if any, emerging from the recently held assembly elections will be related to City Corporation and municipal elections in selected places. It is expected that this study will help us understand the nature of the urban political leadership emerging.

As part of the Urban Electoral Geography, two comparative studies were carried out. One was on the electorate and candidate characteristics as well as the outcomes in the urban constituencies of the State Assembly elections held in Andhra, Karnataka, West Bengal and Haryana. Another was a comparison of the elections held in urban local bodies in West Bengal including Kolkata, Hyderabad, Bangalore, Navi Mumbai and a few other cities in Maharashtra and

Rajasthan. Suitable updating to cover the more recent elections in Mumbai, Chennai, Delhi etc have also been done. A summary of the findings was presented under the title Democracy in Urban India as part of the national lecture series organised by the Centre for Media Studies as well as a joint workshop on delimitation in the Centre for the Study of Developing Societies.

The research study is being coordinated by Mr K C Sivaramakrishnan, Honorary Visiting Professor and Dr. Partha Mukhopadhyay, Senior Fellow.

5. PROSPECTS OF REGIONAL COOPERATION IN SOUTH ASIA

In the third and last year of the MacArthur Foundation's Asian Security Initiative (ASI), CPR undertook several academic, policy-relevant and outreach activities. In February 2012, CPR hosted a major workshop that brought together fifteen International Relations scholars and practitioners to present working papers on India's approach to a range of multilateral institutions. Organised in association with the Center on International Cooperation, New York University, the workshop discussed new approaches to understanding India and its international engagements. The topics discussed included the debate on India's emerging role, its domestic and regional drivers, and India's multilateral policy in practice. These papers are being revised for publication as an edited volume.

Papers presented at an earlier workshop organised by CPR as part of the ASI (in November 2010) were also published by Taylor and Francis in a special issue of its journal *India Review* (Vol 11 Issue 2) on "Domestic and Foreign Policy." The issue, guest edited by Srinath Raghavan, carried three papers:

- i. Vipin Narang of Massachusetts Institute of Technology and Paul Staniland from the University of Chicago co-authored a paper on "Institutions and Worldviews in Indian Foreign Security Policy."
- ii. Rudra Chaudhary, King's College, London, contributed a paper on "The Limits of Executive Power: Domestic Politics and Alliance Behavior in Nehru's India."
- iii. Srinath Raghavan from CPR authored the paper entitled "Soldiers, Statesmen, and India's Security Policy." The special issue was well-received in academic circles in India and abroad.

On 22-23 October 2011, CPR and the Public Policy Division, Ministry of External Affairs organised the first national academic conference on International Relations in New Delhi. Inaugurated by the Hon'ble Vice President, Sh. Hamid Ansari, the conference brought together over 300 faculty members and students from across the country. Apart from a series of panel discussions comprising leading academics and practitioners, the conference included a set of smaller discussion groups that brought together serving officials from the Ministry of External Affairs and academics and analysts.

Three faculty members of CPR—Pratap Bhanu Mehta, Shyam Saran and Srinath Raghavan—also participated in the preparation of a document titled *NonAlignment 2.0: A Foreign and Strategic Policy for India in the Twenty First Century*. The document was the product of collective deliberation by a group of eight authors in a series of meetings held over 15 months. It was released by the National Security Advisor, Sh. Shivshankar Menon, and his two distinguished predecessors, Sh. M.K. Narayanan and Sh. Brajesh Mishra in a function organised by CPR in February 2012. *NonAlignment 2.0* has attracted a great degree of attention at the public and official levels, and has jump-started a much-needed debate on India's foreign policy and grand strategy.

6. INDIA CHINA INSTITUTE

As the India academic partner of the India China Institute (ICI), The New School, New York, CPR continued anchoring the India China Fellowship programme, an innovative initiative that brings together scholars from India, China and The New School to work on collaborative comparative research projects. Dr Nimmi Kurian, Associate Professor, CPR and India Representative of the ICI, worked with the ICI team in New York and Beijing to organise and participate in the following academic events during the year 2011-12

i. ICI Residency in Beijing and Chifeng, Inner Mongolia, China, 9-15 August 2011

The present round of India China Fellowship Program (2010-2012) focuses on *Social Innovation for Sustainable Environments*. India and China face unprecedented environmental challenges and opportunities in their intertwined futures. Both countries are increasingly conscious of the negative consequences of their current rapid development, such as ecological

degradation and global warming. In practice, however, ecological concerns, including water contamination, greenhouse gases, poor urban air quality, and industrial waste dumping have been sidelined due to urbanisation pressures, industrialisation, and the current economic downturn. Although the past few years have brought positive experimentation in environmental governance in both countries, much remains to be done to bring attention and action to these pressing issues.

During the residency, a symposium on “Debates on Sustainable Environments in India” was organised at the Beijing Normal University, Beijing, 10 August 2011. This was followed by a four-day field trip to Chifeng in Inner Mongolia to gain a better understanding of processes of grassland degradation and recovery in the steppes as well as challenges to pastoral livelihoods.

ii. **Emerging Scholars Symposium on China Studies, 31 October 2011**

The ICI and CPR collaborated with the East Asia Studies Departments of DU and JNU to organise the Emerging Scholars Symposium on China Studies, 31 October 2011. This is a unique initiative designed to provide a platform for researchers at an advanced stage of their MPhil/PhD including young scholars who received their PhD within the last five years to present their ongoing research, discuss recent advances and new trends in research on China.

The India symposium is the first part of a three part series; the second symposium was held in Beijing for emerging Chinese scholars in China who are conducting research on India, and the third one was held for American scholars in New York City at The New School. The top Indian, Chinese, and American scholars were then invited to a special International Symposium at The New School, New York City in the spring of 2012.

RESEARCH PROJECTS

1. **Alternative Approaches to Governance in India's Mega Cities**

The study focuses on the demographic, economic and political primacy of these cities and their linkages nationally and globally. After reviewing the characteristics which these mega cities share, the study seeks to raise some issues which are to be addressed at the level of the metropolitan region as a whole rather than the Constituent Units. The arrangements available at present to address these metropolitan level issues are highly inadequate. The study hopes to present some alternative Proposals. The study covers Mumbai, Bangalore, Chennai, Hyderabad and Kolkata and is funded by the Ministry of Urban Development.

This research study is being coordinated by Mr. K C Sivaramakrishnan along with Dr. Partha Mukhopadhyay, Senior Fellow and Mr. Srinivas Chokkakula, Senior Research Associate.

2. **Systems of Innovation for Inclusive Development: Lessons from Rural China and India (2009-2012), Sponsored by IDRC, Canada (In collaboration with Centre for Development Studies, Trivandrum, Gujarat Institute of Development Research, Ahmedabad, and the Central University of Hyderabad, and Chinese collaborators headed by Zhejiang University, Hangzhou).**

This third year (2011-12) of the SIID project saw further research on institutional reform for decentralised innovation capacities. The project also engaged in some important research communication, policy research and policy support activities.

Institutional reform to enable new norms or ways of working in the innovation system components was the focus during the year. Empirical evidence of inclusive development due to changes in the innovation system components were collected and analysed from different parts of rural India. Evidence from backward districts in Kerala, Andhra Pradesh, Madhya Pradesh, Rajasthan, Arunachal Pradesh, on research and intermediary components like credit, local government, community based organisations, and private and co-operative sector

organisations involved in dryland agriculture, plantation agriculture, natural resource management, and rural MSME clusters were analysed. The key findings were that decentralised innovation capacities played the most critical role in enabling innovation for inclusive development, and that these innovation capacities were difficult to achieve because of the entrenched nature of the institutions that govern these innovation system components.

Even in the current context of jobless growth in India, innovation is framed within the overarching institutions or norms of (i) international trade and high-technology production for the global market, and (ii) sequential development involving the transfer of surplus labour and capital from agriculture to industry. The (Schumpeterian) development motto that countries with a high share of technology-intensive production systems in their economies are more developed and capable of greater global market integration and the Mellor-Johnston norms of rural transformation by enabling rapid agricultural growth through technological advances, inform these overarching institutions that govern economic decisions. The SIID findings point to how current investments in production and technological capacities to enable innovation subscribe to the same institutional frameworks. It is unlikely that these investments will generate the innovation capacities to resolve the development paradox of an economy incapable of a much desired structural change. In the case of rainfed agriculture, the SIID finding is that block level decentralised agricultural administration and responsive research support have to be enabled simultaneously to ensure innovation and development in the excluded rainfed lands.

During the year, SIID research results on dryland agriculture were used for the Planning Commission's Report of the XII Five Year Plan Working Group on Natural Resource Management and Rainfed Farming, the Five Year Plan on Agricultural Biotechnology of the Planning Board, Government of Kerala. In addition, three SIID team members contributed to the International Seminar on Innovation, Sustainability and Development 28-30 June 2011, organised in NISTADS, New Delhi, in collaboration with STEPS centre, U.K., and CDS, Trivandrum. Two members presented and discussed research papers at the GLOBELICS 2011 in Argentina, 15-17 November 2011; one member presented a paper at the Atlanta Conference on Science and Innovation Policy, 15-17 September 2011. A seminar was held at the STS group, Kennedy School of Government, Harvard University on 19th September 2011. A paper was presented at the second Emerging Economies Research Dialogue organised by ICRIER, New Delhi and School of Public Policy and Management, Tsinghua University, Beijing,

14-15 November 2011; contributions were made to different sections of the rural S&T chapters in the S&T and Innovation Report 2010-11 produced by CSIR-NISTADS; three project workshops were organised (August and October 2011 at CPR, New Delhi and February 2012 at CDS Trivandrum), the latter one mapping and analysing the conscious and reflexive learning enabled within and by the SIID project team organised for the IDRC- proposed IID programme area. The convergence and crucial research linkages with the nation-wide RRA-network (Revitalization of Rainfed Agriculture Network) established during the year, led to increasing work with the RRA research group, Re-searching Rainfed Agriculture. Four research projects were initiated from the SIID work, focusing on policy and practice changes for innovation and inclusive development (sponsored by DST-EPSRC (UK), NCAP-ICAR (NAIP project component), SSRC (Canada) and Department of Agriculture and Co-operation (Ministry of Agriculture, Government of India).

The SIID project began in the year 2011-12 with the realisation that the project would need more time. A request for extension from March 2012 to July 2012 was made to the donor (IDRC, Canada) which was granted. The project workshop presenting some of the key findings and articulating concepts, criteria and parameters of inclusion with key stakeholders, will be held at the IIC, New Delhi (23-24 July 2012).

Dr. Rajeswari S Raina, Senior Fellow is the project coordinator.

3. NREGA Study

Dr. Shylashri Shankar, Senior Fellow, has completed the above research project resulting in a book entitled *Battling Corruption: Has NREGA Reached India's Rural Poor?* (Oxford University Press, *forthcoming*).

The book is co-authored with Dr. Raghav Gaiha. It is based on a four year household and ethnographic study of five states (AP, Rajasthan, MP, Karnataka and Tamil Nadu) in India and focuses on the effectiveness of mechanisms that governments and communities adopt to battle corruption. It assesses and tests theories on formal and informal mechanisms - political decentralisation, community social audits, access to information, membership in networks - that have enabled a national rural employment guarantee scheme to reach its intended beneficiaries.

4. Creating Systemic Change: The Creation and Implementation of the Right to Information in India

Dr. Shylashri Shankar, Senior Fellow, Completed the survey and finished writing up the results on the implementation of the Right to Information in Madhya Pradesh and Tamil Nadu. This Chapter is a part of a six country (India, Brazil, South Africa, Uganda, Bolivia and Bangladesh) study coordinated by Alnoor Ebrahim (Harvard Business School). The scholars from six countries – had two meetings in Boston and Brazil to discuss the comparative framework. The paper will be a chapter in an edited book whose provisional title is *Creating Systemic Change* forthcoming in 2012.

5. Global Administrative Law and Governance project

The 'Rise of the Regulatory State in the South' Project, a part of a larger Global Administrative Law and Governance project, was started at CPR in January 2010. It is supported by the International Development Research Council (Canada).

This project explores the evolution of the 'regulatory state' in developing countries. The project will result in a special issue of the journal *Regulation and Governance* and an edited book.

Dr. Navroz Dubash is the co-Project Leader of this project

6. Global Energy Governance

The St. Lee Project on Global Energy Governance was started by the Lee Kuan Yew School of Public Policy, NUS in 2009.

The three-year project brings together top scholars from Asia and the West to investigate and analyse changing concepts of global governance across these two regions and to explore the realities and potential of global governance in key issue areas. He also authored the case study on India.

Papers commissioned under this project were published in a special issue of the international journal *Global Policy*. The project was completed in November 2011 with a final workshop held in New Delhi at CPR.

Dr. Navroz Dubash is co-chair of this project

7. The MAQARI Project: Putting Quality of Health and Education on the Map Health

The Medical Advice, Quality and Availability in Rural India (MAQARI) project is a multi-year study that measures the quality and availability of public and private health care providers in rural India. Between 2009 and 2010, detailed surveys with health care providers and households were conducted in a representative sample of over 1600 villages across the 19 most populous states in India.

The MAQARI project provides updates on the 2003 health worker absence study, which highlighted high levels of absenteeism in public clinics with high interstate variation¹. This project also expands upon previous work on quality of care in Delhi, which showed low competence among both public and private providers and gaps between providers' competence (what they know) and practice (what they do)².

For the all India component, we are actively engaged in examining three specific aspects of the health landscape:

- i. The availability of different types of primary care providers in both the public and private sectors in a average village. The sample includes providers with a M.B.B.S degree, with another degree (B.A.M.S, B.I.M.S, B.U.M.S, etc.), and with no degree. Current literature focuses primarily on the public sector despite studies showing that nearly 80% of household visits are to providers in the private sector³. This study includes a focus on the private sector and provides detailed information on private providers practicing without a medical degree.

¹ Chaudhury, Nazmul and Jeffrey Hammer, Michael Kremer, Karthik Muralidharan, Halsey Rogers. 2006. Missing in Action: Teacher and Health Worker Absence in Developing Countries. *Journal of Economic Perspectives*, Winter Issue, pp 91-116.

² Das, Jishnu & Hammer, Jeffrey. 2007. Money for Nothing: The Dire Straits of Medical Practice in Delhi, India. *Journal of Development Economics*, Elsevier, vol. 83(1), pp 1-36.

³ Health Accounts of India 2004-2005. National Health Accounts Cell, Ministry of Health and Family Welfare, Government of India.

- ii. The quality of care measured through medical vignettes on Tuberculosis, Pre-Eclampsia, Diarrhea, and Dysentery. In medical vignettes, enumerators present hypothetical cases of patients with typical symptoms to the provider and record history and examination questions, diagnosis, and treatment. We are examining mechanisms of peer and customer accountability in the public and private sectors respectively, which may be driving the variation in quality across the sectors.
- iii. The current absence rates in public clinics. To measure absence rates, enumerators made three unannounced visits and recorded whether providers were absent. Enumerators also conducted detailed interviews with all providers to determine correlates of absence. These are updates of the previous estimates for PHCs and CHCs but also include sub-centres to provide more reliable estimates of provider availability at multiple tiers in the public health system. Since we sampled the same districts as the 2003 study, we are able to examine how NRHM has made an impact on provider availability over the past seven years.

To better understand health care markets in rural areas, the MAQARI project also includes a detailed set of studies in Delhi and Madhya Pradesh. For 100 villages in 5 districts in MP, the village health market was expanded beyond the sample village boundaries to include adjacent villages where households also seek care. Preliminary results show that one in three household visits is to providers outside the village, so including these providers should give us a more accurate description of a village's health market.

In MP, we are engaged in examining four aspects of health markets:

- i. The availability of care by different types of providers in an average health market.
- ii. The quality of care measured using direct provider observation and medical vignettes on Tuberculosis, Pre-Eclampsia, Diarrhea, Dysentery, Unstable Angina, and Asthma. This will allow us to estimate both provider competence and provider practice.
- iii. In 3 of these districts, Standardised Patients (SP) were introduced as a new measure of quality. Working with a team of international experts, enumerators were carefully trained to pose as patients suffering from Unstable

Angina, Asthma, or having a child at home with Dysentery. Since we conducted both medical vignettes and SPs with providers, we can more accurately estimate the difference between provider competence and provider practice. Furthermore, we conducted SPs with the same provider in both their public and private clinic to more accurately compare quality in the public and private sectors.

- iv. In each of the 100 villages, a detailed household census asking households about their preferred medical providers in the health market was conducted. Thus, demand for a particular provider can be correlated with at least 3 different metrics of provider quality.

We have created a website, www.healthandeducationinindia.org, which provides details of the study and has all survey instruments and manuals. We will eventually upload data and all publications onto the website. A journal article on the standardised patient work has been submitted to Health Affairs recently, and we are expecting it to be published in the coming months.

Education

The education component of the MAQARI project seeks to measure the availability of teachers, and subsequently, the quality of education. Between 2009 and 2010, detailed surveys with headmasters, teachers, and education officials were conducted in the same 1,600 villages across the 19 most populous states. These surveys estimate the absence rates of teachers and the quality of education measured through standardised learning tests.

This project provides updates on the 2003 teacher absence study that showed that a quarter of government primary school teachers were absent from school during unannounced visits⁴. The project also measures the quality of education through standardised student learning tests. One previously suggested method to decrease absence rates is to increase local control such as allowing Village Education Committees (VECs) to monitor teacher absence. Thus, this project also studies local, district level, and state level governance and the effects of increased decentralisation.

⁴ Chaudhury, Nazmul and Jeffrey Hammer, Michael Kremer, Karthik Muralidharan, Halsey Rogers. 2006. Missing in Action: Teacher and Health Worker Absence in Developing Countries. *Journal of Economic Perspectives*, Winter Issue, pp 91-116.

For the all India component, we are engaged in examining three aspects of the education landscape:

- i. The availability of teachers in public and private schools. Enumerators made three unannounced visits to schools to check whether teachers were absent. Enumerators also conduct detailed interviews with the headmaster and all primary grade teachers to determine correlates of absence. We are currently examining whether the school's facilities, infrastructure, and financing or inspection affect absence. We sampled the same villages as the 2003 study, allowing us to examine whether SSA has made an impact on teacher absence over the past 7 years.
- ii. The quality of education measured by standardised Math and Language Tests for 4th standard students (developed by Education Initiatives, India).
- iii. Governance, including the interaction between schools and the Village Education Committee, the Gram Panchayat, and District and State level Education Departments.

In the next year, papers on the availability of teachers in rural India, the quality of education measured through standardised student learning tests, and on governance of schools will be completed.

The principal investigators on the project are Jishnu Das (CPR and World Bank), Karthik Muralidharan (University of California, San Diego), Alaka Holla (World Bank), Michael Kremer (Harvard University) and Manoj Mohanan (Duke University).

The research associates on the project are Anvesha Khandelwal, Monisha Ashok, Aakash Mohpal, Anand Shukla, and Perna Mukharya.

8. Urban Governance and Inequalities in Urban India

Prof. Michael Walton, Senior Visiting Fellow, has completed the above mentioned project.

9. Citizens and the State in Urban India: an Indepth Investigation on Emergent Citizenship and Public Goods Provision

This inter-disciplinary project involves an in-depth analysis of well-being and citizenship in four slums in Delhi and Noida, using a mixture of quantitative surveys of households, ethnographic work and analysis of the behaviour of state actors in their interactions with slum-dwellers. Information collected covers many dimensions of living conditions, economic activities, migration histories, aspirations, social networks, and the variety of interactions with state actors to solve problems of service delivery, conflict or crime.

This was the second year of the project: the bulk of survey work was completed in the four research areas (this is being implemented by the partner institution, ISERDD). Ongoing work includes the interviews and analysis of the behaviour of the variety of state actors and agencies, ethnographic work in slums – especially on the role of leaders in intermediating interactions with state actors – in legal questions, and resettlement. Quantitative analysis is underway, and we anticipate a range of reports and public discussion in the coming year.

The research is supported by a grant from the UK's Economic and Social Research Council, under a programme financed by DFID.

Partha Mukhophadhay, Senior Fellow, and Michael Walton, Senior Visiting Fellow are leading the work on this project from CPR, along with Professor Veena Das from the University of Johns Hopkins .

10. International Environmental Law in Indian Courts: The Vanishing Line Between Rhetoric and Law

Dr. Lavanya Rajamani, Research Professor is working on this project and the manuscript is scheduled to be submitted to Oxford University Press, New Delhi in December 2013 .

FACULTY NEWS

1. During the year under review, the President, **Dr. Pratap Bhanu Mehta** was involved in the following research and allied activities:

Conferences/Seminars/Talks/Presentations

- i. Delivered a lecture on “Conception of Inequality” at Brown University / Yale University during his visit from 9-21 April 2011.
- ii. Presented a paper on “The Basic Structure Doctrine in Indian Law” at the New School’s Conference on Constitutional Revolutions and Counter Revolutions from 5-7 May 2011 at the New School, New York.
- iii. Delivered a talk on “The Basic Structure Doctrine in Indian Law” during his visit to Kolkata from 3-9 June 2011.
- iv. Attended and participated in the First meeting of the Chief Economist Advisory Council Kathmandu (World Bank) in Nepal on 16-17 June 2011.
- v. Acted as Panelist in a “Policy Roundtable: From Price Distortions to Subsidies that Work for the Poor” in India Policy Forum 2011 on 12-13 July 2011 at India Habitat Centre, New Delhi organised by the National Council for Applied Economic Research, New Delhi.
- vi. Attended and participated in the “Strategic Group Meeting” on 15-16 July 2011 in Coimbatore.
- vii. Attended a Panel Discussion on Mr. Arun Shourie’s book entitled *Does he know a mother’s heart* on 22 July 2011 at India Habitat Centre, New Delhi.
- viii. Delivered a Lecture on “India’s Governance Deficit” at Lal Bahadur Shastri National Academy of Administration (LBSNAA), Mussoorie on 24 August 2011.
- ix. Delivered a lecture on “Corruption in India in Comparative Perspective” at St. Stephens College, University of Delhi on 8 September 2011.

ANNUAL REPORT 2011-12

- x. Delivered a talk on “Have Reforms Lost Legitimacy” at Mahratta Chamber of Commerce Industries and Agriculture, Pune on 17 September 2011.
- xi. Attended a Discussion on Lokpal Bill 2011 at Parliament House on 24 September 2011.
- xii. Delivered a talk on “The Dilemmas of Toleration” during his visit to Paris (France) from 17-19 October 2011.
- xiii. Presented a Paper on “India’s Strategic Autonomy” in a Think Tanks Festivals in Goa on 5 November 2011.
- xiv. Acted as a Panelist in the session on “Governance, Politics, Political Economy” at a Symposium of the Research School of Asia and the Pacific, Australian National University, 21-22 November 2011 in Canberra.
- xv. Delivered a keynote address on the theme “Peace and Democracy in South Asia: Prospects & Challenges” at the Ninth Annual WISCOMP Conflict Transformation
- xvi. Workshop on Gender, Democracy and Peace Building in South Asia on 1 December 2011 at India International Centre, New Delhi.
- xvii. Delivered a Keynote address on the theme Enhancing Human Resources for Growth, Employment and Welfare (Education) at Indian Economic Service Association Conference 2011 in Pune on 27 December 2011.
- xviii. Presented a paper on “Future of Affirmative Action” at Dalit Conference organised by Shri Ram Vilas Paswan on 29 December 2011.
- xix. Acted as a Panelist in Goenka Awards for Journalism on 10 January 2012 in New Delhi.
- xx. Delivered a talk on “Conflict in India” at IB Central Training School on 18 January 2012.
- xxi. Acted as a Panelist in the Panel discussion on “Global Crisis: Whither India” organised by the Orient Blackswsan Pvt. Ltd. at India International Centre on 20 January 2012.

CENTRE FOR POLICY RESEARCH

- xxii. Acted as a Moderator in a session on “Access to Higher Education Across South Asia” at the South Asia Initiative Symposium on the theme Higher Education in South Asia: Enhancing Quality and Access through Innovative Solutions at India Habitat Centre, organised by Tarun Khanna on 23 January 2012.
- xxiii. Keynote speaker at the HSBC 2nd Annual India Investor Conference on Champions of Growth on 2 February 2012.
- xxiv. Delivered a talk on “India’s Domestic Policy: An Overview and Transformation” at National Defence College on 7 February 2012
- xxv. Presented a paper on “Models of Democratic Contestation” at the Session on “The Future of Democracy” in the 40th World Congress of the International Institute of Sociology (IIS) on the theme After Western Hegemony: Social Science and its Public, on 18 February 2012 at India Habitat Centre, New Delhi.
- xxvi. Delivered a talk on “Challenges of Environment and Governance” at World Bank, Washington, USA during his visit to USA from 19 – 24 February 2012.
- xxvii. Attended and participated in a Two-day Think Tank Initiative Meeting in Mysore from 4-6 March 2012 organised by Center for Study of Science, Technology & Policy (CSTEP), Bangalore.
- xxviii. Presented a paper on “Corruption: Comparative Dimensions” in the 18th Annual Conference of Economic Research Forum on the theme Workshop on The Political Economy of Arab Awakening in Cairo – Egypt from, 24-27 March 2012.

Papers in a book

- i. “Sovereignty Tradeoffs and Regional Integration: Theoretical and Comparative Reflections” in a book entitled *International Relations Theory and South Asian Regional Cooperation* Edited by E. Sridharan, April 2011.
- ii. “Empire and Representation” in Jacob Levy (ed.) *The Legacy of Empire: Essays in Honor of Iris Marion Young* (New York: Lexington Books, 2011).

ANNUAL REPORT 2011-12

- iii. "The Politics of Social Justice" in *Business Standard: India 2011*, Business Standard Book

Report

- i. Co-author of Report on *NonAlignment 2.0: A Foreign and Strategic Policy for India in the Twenty First Century*, 2011.

Articles

- i. "The Roots of India's Antigraft Churn", *The Wall Street Journal*, 7 September 2011.
- ii. "Reluctant India: Do New Democracies Support Democracies?", *Journal of Democracy*, October, 2011, Volume 22, Number 4

Interview:

- i. *Business Standard*, 6 January 2012
- ii. "Lunch with BS: Pratap Bhanu Mehta", *Business Standard*, 21 February 2012
- iii. "Government has to restore confidence", *The Asian Age*, 13 March 2012

Honored

2011 Infosys Prize for Social Sciences - Political Science

2. **Dr. Sanjaya Baru** joined CPR as a Honorary Senior Visiting Fellow in January 2012. During the period under review, he was involved in the following research and allied activities:

Seminars, Conferences, Meetings

Papers Presented

- i. "The Geo-economics of Financial Stability" at the Asian Security Conference, IDSA, New Delhi, March 2012.

- ii. “Understanding Geo-economics” at the Third Geo-economics Conference on A New Era of Geo-economics: Assessing the Interplay of Economic and Political Risk, IISS, Bahrain, March 2012.

Talks Delivered

March 2012

- i. Delivered a Lecture on “The geo-economics of the Global Financial Crisis” at National Defence College, New Delhi,
3. During the year under review, **Mr Philippe Cullet**, Senior Visiting Fellow, was involved in the following research and allied activities:

Publications

Book

- i. P. Cullet & S. Koonan eds, *Water Law in India – An Introduction to Legal Instruments* (New Delhi: Oxford University Press, 2011), 356p.

Chapter in book

- i. P. Cullet, ‘Evolving Regulatory Framework for Rural Drinking Water – Need for Further Reforms’, in Infrastructure Development Finance Company ed., *India Infrastructure Report 2011 – Water: Policy and Performance for Sustainable Development* (New Delhi: Oxford University Press, 2011), p. 151-61.

Articles

- i. ‘Water Law in a Globalised World – The Need for a New Conceptual Framework’, *23/2 Journal of Environmental Law* (2011), p. 233-54.
- ii. ‘Realisation of the Fundamental Right to Water in Rural Areas – Implications of the Evolving Policy Framework for Drinking Water’, *46/12 Economic and Political Weekly* (2011), p. 56-62.
- iii. ‘Is Water Policy the New Water Law? – Rethinking the Place of Law in Water Sector Reforms’, *43/2 IDS Bulletin* (2012), p. 69-78.

Policy Briefs / Discussion Paper

- i. P. Cullet et al., *Water Conflicts in India – Towards a New Legal and Institutional Framework* (Pune: Forum for Policy Dialogue on Water Conflicts in India, 2012).

Honours / Distinctions

- i. Member, Working group on water governance for the twelfth Five Year Plan, Planning Commission
 - ii. Convenor, Sub-group on legal issues related to groundwater management and regulation, Planning Commission
 - iii. Member, Sub-group on national water framework law, Planning Commission
4. During the year under review, **Dr. Bibek Debroy**, Research Professor was involved in the following research and allied activities:

Books

- i. *Economic Freedom of the States of India 2011*, Academic Foundation, 2011, jointly with Swaminathan Aiyar and Laveesh Bhandari
- ii. *The Mahabharata*, Vol.III, translated from the Sanskrit, Penguin, 2011.
- iii. *Transforming Jharkhand, The Agenda for Action*, jointly with Laveesh Bhandari and Vishal Singh, Government of Jharkhand, April 2011.
- iv. *The Mahabharata*, Vol.IV, translated from the Sanskrit, Penguin, 2011.
- v. *Corruption in India – The DNA and the RNA*, jointly with Laveesh Bhandari, Konark Publishers, 2011.

Chapters in edited volumes

- i. “China’s Economic Rise, From Hindi-Chini *Bhai-Bhai* to Hindi-Chini Buy-Buy,” in Harsh Pant edited, *The Rise of China, Implications for India*, Foundation Books, Cambridge University Press, 2012.

CENTRE FOR POLICY RESEARCH

- ii "Law and Legal System," in Kaushik Basu and Annemie Maertens edited, *The New Oxford Companion to Economics in India*, Oxford University Press, 2012.
- iii "China and India: Growth Outcomes and Economic Exchanges," jointly with Amitendu Palit, in S.D. Muni and Tan Tai Yong edited, *A Resurgent China, South Asian Perspective*, Routledge, 2012.

Articles in journals

- i "Competition and Commodity Price Volatility," OECD, Paris, DAF/COMP/GF(2012)3, January 2012.
- ii "Immunization and Economic Development in India," *Seminar*, No. 631, March 2012.
- iii "Corruption in India," jointly with Laveesh Bhandari, *World Financial Review*, March-April 2012.

Committees

- i Chairman of Committee for the Development of Jharkhand
 - ii Member of Committee for Human Development Report of Assam
 - iii Member of Committee for Restructuring Syllabus for Jharkhand Public Service Commission
5. During the year under review, **Dr Navroz Dubash**, Senior Fellow, was involved in the following research and allied activities:

Meetings, Seminars, Conferences

- i Lecture at Faculty of Architecture Alumni Association Lecture Series, Centre for Environmental Planning and Technology, 10th March, Ahmedabad on "Climate Change and India: Development, Politics and Governance."
- ii Keynote speaker, 'Scene setting' session at DFID British High Commission Climate Change and Energy Unit (CCEU) team strategy day, 6th March 2012.

ANNUAL REPORT 2011-12

- iii Paper presented at Nehru Memorial Museum and Library's weekly seminar, 'From Norm-Taker to Norm-Maker: Indian Energy Governance in Global Context', 6th March 2012.
- iv Delivered a lecture on 'Mainstreaming Climate Change: Understanding Global Negotiations and National Actions.' at the 'Bucerius - ORF Governance Talks: Governance, Development and Security in India', March 1 to 3, 2012, The "Connaught", Oberoi Hotel, Zakir Hussain Marg, New Delhi.
- v Paper presented on the 'Durban Outcome' at the Delhi Consultation on Climate Change, organised by TISS and Delhi Science Forum, at IIC, New Delhi on 20 December 2011
- vi Participated in Roundtable Discussion on Global Climate Change Negotiations organised by Indo-American Friendship Association, on 12 Dec 2011, IIC, New Delhi.
- vii Undertook training of media professionals organised by BBC World Trust at Heritage Village Resort at Manesar, 17 November 2011.
- viii Lecture on 'Regulatory Institutions and Principles of Regulation' at the Phase IV Mid Career Training Programme, Lal Bahadur Shastri National Academy of Administration, 8th September 2011.
- ix Paper presented on 'Cancun and the climate trilemma: What lies ahead for climate negotiations', at a Workshop entitled 'Asian Climate Change And Variability: Trends And Policy Workshop' organised by Divecha Centre for Climate Change, Indian Institute of Science, Malaysian Commonwealth Studies Centre, University of Cambridge, UK, Grantham Institute for Climate Change, Imperial College, London, UK, Advisory Committee on the Protection of the Sea, Cambridge, UK, 20 to 22 July 2011.

Book

In 2011 Dr. Navroz Dubash edited a volume on climate change entitled *Handbook on Climate Change and India: Development, Governance and Politics* published by Oxford University Press in South Asia, and Earthscan in the rest of the world.

Chapters in edited volumes

- i. Navroz K. Dubash. "The World Commission on Dams." In David Held and Thomas Hale (eds.) *Handbook of Transnational Governance: New Institutions and Innovation*. London: Polity Press, 2011.
- ii. Navroz K. Dubash (ed.) *Handbook of Climate Change and India: Development, Politics and Governance*, OUP: New Delhi and Earthscan: London, 2011.
- iii. Navroz K. Dubash. "Climate politics in India: three narratives" in Navroz K. Dubash (ed.) *Handbook of Climate Change and India: Development, Politics and Governance*, OUP: New Delhi and Earthscan: London, 2011.

Articles in Journals

- i. Navroz K. Dubash. Looking beyond Durban: Where to from here?, *Economic and Political Weekly*, January 21, 2012 vol xlvii no 3, 2012.
- ii. Navroz K. Dubash. "From Norm-Taker to Norm-Maker? Indian Energy Governance in Global Context". *Global Policy* (2), pp 66-79, 2011.
- iii. Navroz K. Dubash and Ann Florini. "Governing Energy in a Fragmented World". *Global Policy* (2), 2011.
- iv. Navroz K. Dubash and Ann Florini. "Mapping Global Energy Governance", *Global Policy* (2), 2011.

Interviews

Dr. Navroz Dubash Interview with INECC at COP17, Durban

Regulatory Institutions and Accountability - NavrozDubash

<http://www.youtube.com/watch?v=2ejSkpbvovA>

Honours/Distinctions:

- i. Dr. Navroz Dubash has been appointed Lead Author to the 5th Assessment Report of the IPCC.

- ii. He has been serving as a member of the Expert Group on Low Carbon Economy initiated by the Planning Commission.
 - iii. He has also been appointed to serve as a member of the Expert Group on Power initiated by the Union Ministry of Power for the 12th Five Year Plan.
 - iv. He was invited to serve on the editorial board of the Journal *Global Environmental Politics*.
 - v. He serves as a Member of a sub-Group on 'Model Bill for State Level Water Regulatory Authority Act' under the Planning Commission's Working Group on Water Governance for the 12th Five Year Plan (2012-2017).
6. During the year under review, **Mr Bharat Karnad** , Research Professor in National Security Studies was involved in the following research and allied activities:
- i. Conducted research for his forthcoming book entitled 'India's Rise, to be published by Potomac Books, Washington, DC.
 - ii. Presented a paper on "The strategic and security environment in the Asia-Pacific region in The Nuclear Security Context", at the Annual National Security Seminar on "Peace and stability in Asia-Pacific region: An assessment of the security architecture", United Service Institution of India, New Delhi, 17-18 November

Professor Karnad participated in

- i the Annual Symposium of the Center for International Security Studies, Princeton University, USA, on "India and America: The future of a strategic partnership", 9-10 November
- ii the Conference on "India as a Global Power: Contending Views from India", Emerging Powers Programme, Sigur Center, George Washington University, Washington, DC, 23-24 January
- iii Defense Policy Group working lunch with US Under-Secretary of Defense-designate Stuart Miller and US Assistant Secretary of Defense Robert Scher, in New Delhi, 22 February
- iv Workshop on "India as new nuclear supplier", New Delhi, 23-24 February

CENTRE FOR POLICY RESEARCH

- v A debate on “India-US strategic relations with focus on the nuclear deal” with Professor Jeffrey Legro, hosted by the US Consulate General at the Administrative Staff College, Hyderabad, 6 March
- vi As a discussant at the Trilateral Seminar on “the Chinese anti-ship ballistic missile system” by DRDO, National Institute of Advanced Studies, and the National Maritime Foundation, 9 March
- vii a Indo-US security cooperation conference hosted by the Long Term Strategy Group and INSS, New Delhi, 19-20 March

Professor Karnad gave talks on

- i “The importance of Tibet in Sino-Indian Relationship: Past, Present and Future” at the Tibet Festival, Jawaharlal Nehru University, New Delhi, 8 April
- ii “Indian nuclear strategy”, at the Strategy Workshop for 2010 Batch of IFS Probationers, 27 April
- iii “Chinese military challenges and the Indian Armed Forces” at the conference of senior commanders of Mountain Divisions attended by the Chief of Army Staff General V.K. Singh, hosted by 7 Mountain Division in Nainital, 3 June
- iv “Energy security and the Indo-US nuclear deal”, Phase-IV programme, IAS Academy, Mussoorie, 7 June
- v “Nuclear security”, Joint Civil-Military Programme, IAS Academy, Mussoorie, 7 June
- vi “Global defence industry and arms trade”, National Defence College, New Delhi, 1 July
- vii “Nuclear weapons and non-proliferation: An Indian viewpoint”, Defence Services Staff College, Wellington (Nilgiris), 19 July
- viii “Nuclear bombs and nuclear energy in India”, Prastutha, Indian Institute of Science, Bangalore, 30 August

ANNUAL REPORT 2011-12

- ix “India’s nuclear options in the context of the Indo-US nuclear deal”, Phase-IV programme, IAS Academy, Mussoorie, 10 October
- x “Strategic praxis” at the International Relations Conference jointly held by the Ministry of External Affairs and CPR, 23 October
- xi “India’s security” at the NRI ‘Jirga’ in Princeton, USA, 12 November
- xii “Rethinking India’s policies towards Pakistan”, jointly hosted by the Institute of National Strategic Studies, National Defense University and the South Asia Center at the Atlantic Council, Washington, DC, 14 November
- xiii “Way forward for the India-US strategic partnership”, Heritage Foundation, Washington, DC, 14 November
- xiv “India’s nuclear doctrine and strategy”, 24th Higher Command Course, College of Naval Warfare, Goa, 30 March

He discussed

- i “Indian Security Challenges” with a team from the Royal United Service Institution, U.K., led by Professor Malcolm Chambers, 15 April
- ii “Indian military modernisation’ with Group Captain Timothy Innes, Australian Defence Attache, 2 May
- iii “Indian Naval and security plans” with Dr Scott Tanner, Centre for Naval Analysis, Arlington, USA
- iv “Indian defence milieu” with Professor Jeffrey Legro, University of Virginia, USA, 27 September
- v “India security perception” with Tsuneo Watanabe, Director, Foreign and Security Policy Research, Tokyo Foundation, Tokyo, Japan, 3 October
- vi “Indo-US relations” with Lisa Curtis, Heritage Foundation, Washington, DC, 18 October

CENTRE FOR POLICY RESEARCH

- vii “India’s nuclear security” with Robert Swartz, National Nuclear security Administration, US Government, Washington, DC, 14 December
- viii “Indian missile programme” with Richard Bitzinger, Technological University, Singapore, 6 February
- ix “India’s strategic nuclear thinking” with Professor Nicholas Bisley, La Trobe University, Australia
- x “India’s defence plans and strategy” with a group headed by Professor S. Paul Kapur from the Naval Post-Graduate School, Monterrey, California

And moderated

- i The joint CPR-Asia Society seminar on the “Jasmine Revolution”, 17 May
- 7. During the year under review, **Dr. Nimmi Kurian**, Associate Professor was engaged in the following research and allied activities:

Meetings, Seminars, Conferences

Paper Presented

- i “Defining an Agenda for Subregional Water Cooperation”, 9th BCIM Regional Forum Meeting, Kunming, China, 18-19 January 2011.
- ii “China’s Water Policy and Challenges to Transboundary Governance”, India-Bangladesh Dialogue, Centre for Policy Research, New Delhi, 9-11 February 2011.
- iii “Building Bridges, Bridging Differences”, *River Waters: Perspectives and Challenges for Asia*, Foundation for Non-Violent Alternatives, New Delhi, 18-20 November 2011.
- iv “The Other Side of the Mountain: Framing a Borderlands Perspective on Regional Public Goods”, International Conference on *Globalisation and Cultural Practices in the Mountain Areas: Dynamics, Dimension and Implications*, Sikkim University, 13-14 December 2011, Gangtok, Sikkim.

ANNUAL REPORT 2011-12

- v “Institutions for Innovation: Multi-actor Learning in Natural Resource Management in India’s Northeast”, at the SIID Project Workshop, Zhejiang University, Hangzhou, China, 22-25 February 2012.
- vi “Creating Ripple Effects: A Subregional Dialogue on Water Resource Management”, Lead Paper for India at the 10th International Bangladesh China India Myanmar Forum, The Oberoi Grand, Kolkata, 18-19 February 2012.

International Events Organised and Coordinated

- i. *China Conversations: Inaugural Interdisciplinary Symposium for Emerging Scholars*, a unique initiative designed to provide a platform for young researchers to present their ongoing research, discuss recent advances and new trends in research on China. The event was a collaborative exercise which included CPR, India China Institute, The New School, New York with the East Asia Studies Departments of DU and JNU, 31 October 2011.
- ii. The 10th *Bangladesh China India Myanmar Forum on Multi-Sector Subregional Cooperation*, a collaborative exercise which included the CPR, Institute of Chinese Studies and the Maulana Abul Kalam Azad Institute of Asian Studies, The Oberoi Grand, Kolkata, 18-19 February 2012.

Book

- i. *Borders to Borderlands: Rethinking Indian and Chinese International Relations* (Sage, forthcoming).

Papers / Chapters in Books

- i. ‘Uncharted Waters: Navigating the Downstream Debate on China’s Water Policy’ in Partha Das, K. J. Joy and Chandan Mahanta eds., *A Compendium of Water Conflicts in Northeast India* (Routledge, 2012).
- ii. “That’s (not) my job? Questioning Incentives, Institutions and Innovations” *SIID Policy Brief* 2012.
- iii. “Innovations or Gridlocks? Institutional Dynamics in Natural Resource Governance in India’s Northeast”, *SIID Working Paper*, no. 14, 2011

- iv “Rethinking Borders: Cognitive, Disciplinary, Territorial”, in L. H.M. Ling (ed.) *Rethinking Borders*, under review process with the University of Michigan Press.
- 8. During the year under review, **Dr. Srinath Raghavan**, Senior Fellow, was involved in the following research and allied activities:

Research work

- i. Continued working on a book on the Creation of Bangladesh in 1971.
- ii. Continued working on a project on Institutions of National Security.

Publications

Books

- i. Completed an edited volume titled *Imperialists, Nationalists, Democrats: The Collected Essays of Sarvepalli Gopal* (Permanent Black: Forthcoming Oct 2012).

Chapters in edited volumes

- i. ‘Between Regional and Global Interests: The Indo-Soviet Treaty of 1971’ in Andreas Hilger & Corinna Unger (eds.) *India and the World since 1947* (Frankfurt: Peter Lang, 2012).
- ii. With Lawrence Freedman, ‘Coercion’ in Paul Williams (ed.) *Security Studies 2* ed. (London: Routledge 2012).

Articles.

- i. Guest editor’s ‘Introduction’ in special issue of *India Review* on ‘Domestic Politics and Foreign Policy’.
- ii. ‘Soldiers, Statesmen and Indian Security Policy’, *India Review* (vol 11, no. 2, 2012).

Policy Briefs / Discussion Paper

- i. Co-author of *NonAlignment 2.0: A Foreign and Strategic Policy for India in the Twenty First Century* (February 2012).

Meetings, Seminars, Conferences

Papers Presented

- i. 'Regional Integration: Pipedream or Possibility?' presented at 6th South Asia Conference, Institute for Defence Studies and Analyses, New Delhi, 15-16 November 2011.
- ii. 'India as a Regional Power' presented at CPR-CIC NYU workshop on India and Multilateralism, 24 February 2012.

Honours/Distinctions/Meritorious Awards Conferred

- i. K. Subrahmanyam Award for contribution to strategic studies, Institute for Defence Studies and Analyses, November 2011.
9. During the year under review, **Dr. Lavanya Rajamani**, Research Professor was involved in the following research and allied activities:

Meetings, seminars, conferences

- i 'The Cancun Climate Agreements: Reading the Text, Subtext and Tea leaves', Smith School, University of Oxford, 14 June 2011
- ii 'International Climate Change Law: Evolution, Issues & Prospects', Global Environment and Disaster Management: Law and Society, Seminar organised by the Supreme Court, the High Court of Delhi, the Indian Law Institute, the Ministry of Environment and Forests and the Ministry of Law and Justice, 24 July 2011
- iii 'EU Aviation Scheme and International Law', Centre for Policy Research, Climate Initiative and International Law Seminar Series, 5 August 2011
- iv 'The Climate Regime in Evolution: the 'Legal Form' Discussion', Mary Robinson Foundation Climate Justice, London School of Economics, 9 September 2011
- v 'International Climate Change Policy: An Indian Perspective', Hamburg International Environmental Law Conference, Hamburg, 15 - 16 September 2011

CENTRE FOR POLICY RESEARCH

- vi 'The EU Aviation Scheme & International Law', European Capacity Building Initiative, Oxford, September 2011
- vii 'The Greening of International Law: From Stockholm to Rio+20', Chatham House, London, October 2011 (by tele-call in)
- viii 'The UNFCCC & Climate Change Related Movement', Climate Change and Migration in the Asia-Pacific: Legal and Policy Responses, University of New South Wales, Faculty of Law, Sydney, 10 November 2011
- ix 'The Evolution of the International climate Regime: the 'Legal Form' Discussion', Climate Change Regulation, NELN+ Workshop, Finnish Environment Institute (SYKE), Helsinki, 14 November 2011
- x 'The Cancun Climate Agreements: Reading the Text, Subtext and Tea Leaves', Climate Politics in the Post-Copenhagen Era, Finnish Institute of International Affairs, Helsinki, 15 November 2011
- xi 'Durban Deal or Deal-Breaker? 'Legal Form' and the Future of the Kyoto Protocol', Centre for Policy Research, Climate Initiative and International Law Seminar Series, 23 November 2011
- xii 'The Making of the Durban Platform', Centre for Policy Research, Climate Initiative, 16 December 2011
- xiii 'Differentiation in the Emerging Climate Regime', Reaching International Cooperation on Climate Change Mitigation, The CEGLA Center for Interdisciplinary Research of the Law, The Buchmann Faculty of Law, Tel Aviv University, 21-23 December 2011
- xiv The Seventeen Conference of Parties to the FCCC, Durban, 2012 (legal consultant to the UNFCCC Secretariat – assisted the South African Presidency in drafting the Durban Platform Decision, 2011)

Books – In Progress

- i with Jutta Brunnée and Daniel Bodansky, *International Climate Change Law* (Oxford University Press, UK, manuscript scheduled to be submitted in December 2012)

ANNUAL REPORT 2011-12

- ii. International Environmental Law in Indian Courts: The Vanishing Line Between Rhetoric and Law (Oxford University Press, New Delhi, manuscript scheduled to be submitted in December 2013)

Books - Completed

- i with Sandrine Maljean-Dubois (editors), *Implementation of International Environmental Law*, Center for Studies and Research in International Law and International Relations, Hague Academy of International Law (Martinus Nijhoff Publishers, The Netherlands, 2011)
- ii. with Jutta Brunnée and Meinhard Doelle (editors), *Promoting Compliance in an Evolving Climate Regime* (Cambridge University Press, UK, 2011)
- iii. with Richard Lord, Silke Goldberg and Jutta Brunnée (editors), *Climate Change Liability: Transnational Law and Practice* (Cambridge University Press, UK, 2011)

Chapters in edited volumes - In Progress

- i with Daniel Bodansky, History and Institutions, in Detlef Sprinz and Urs Luterbacher (eds), *International Relations and Global Climate Change* (MIT Press, 2nd Edition, 2013)

Chapters in edited volumes - Completed

- i Developing Countries & Compliance in the Climate Regime, in Jutta Brunnée, Meinhard Doelle and Lavanya Rajamani (eds), *Compliance in the Climate Regime* (Cambridge University Press, UK, 2011)
- ii with Shibani Ghosh, Avenues for Climate Change Litigation in India, in Richard Lord, Silke Goldberg, Jutta Brunnée and Lavanya Rajamani (eds), *Climate Change Liability: Transnational Law and Practice* (Cambridge University Press, UK, 2011)
- iii The Reach and Limits of the Principle of Common but Differentiated Responsibilities and Respective Capabilities in the Climate Change Regime, in Navroz Dubash (ed.), *Handbook on Climate Change in India* (Earthscan, UK, 2011)

- iv India and Climate Change: Contextualising India's Approach to Carbon Capture and Storage Technology, in Ian Havercroft and Richard Macrory (eds), *Carbon Capture and Storage: Emerging Legal and Regulatory Issues* (Hart Publishing, Oxford, 2011)

**Articles in national and international peer-reviewed journals with citation -
In Progress**

- i Differentiation in the Emerging Climate Regime, 14(1) *Theoretical Inquiries in Law* (forthcoming 2013)
- ii Rights-based Climate Change Litigation in India- Prospects, Potential and Potential Problems (forthcoming 2013)
- iii with Joanne Scott, EU Climate Change Unilateralism, 23(2) *European Journal of International Law* (2012).
- iv The Durban Platform for Enhanced Action & the Future of the Climate Regime, 61 *International and Comparative Law Quarterly* (2012)

**Articles in national and international peer-reviewed journals with citation -
Completed**

- i The Changing Fortunes of Differential Treatment in the Evolution of International Environmental Law, 88(3) *International Affairs* 605-623 (2012)
 - ii. The Climate Regime in Evolution: The Disagreements that Survive the Cancun Agreements, 2 *Climate and Carbon Law Review* 136-146 (2011)
10. During the year under review, **Mr Shyam Saran**, Senior Fellow, was involved in the following research and allied activities:

Seminars/ conferences

- i. Talk at the Plenary Session titled "How Stable is the Global Recovery: Is India at Risk" at the CII National Conference and Annual Session 2011 on 8 April 2011

ANNUAL REPORT 2011-12

- ii. Talk on Climate Change at the MID Career Training Programme for IAS Officers organised by the Lal Bahadur Shastri National Academy of Administration, Mussoorie on 19-21 April 2011.
- iii. Talk on Is India destined to forever remain a potential super power? IIC Auditorium on 24 April 2011.
- iv. Talk in Session 5: Rule Drafting, Rule Making and Rule Taking, G-20s future agenda, the future of the G-8, strengthening the UN, the “Steering” and the Steered” at the CIGI Conference on The New Geometry of Summitry: Future Relationships of the G-20, the G-8 and the UN on May 2-4 2011 in Waterloo, Ontario, Canada.
- v. Delivered a lecture on The Geopolitical Consequences of the Global Financial and Economic Crisis: Emerging Contours at National Defence College, Delhi on 11 July 2011.
- vi. Keynote address at the Seminar on Strategic Contours of India-China Relations: Challenges and Opportunities organised by the National Maritime Foundation – Eastern Naval Command on 14-15 July 2011. Also Chair of the Session on India-China Maritime Issues: Challenges and Opportunities.
- vii. Interview by Ms. Jayadipta Chatterji, International Market Assessment India Pvt. Ltd., on India’s status in the post-Osama bin Laden world on the geopolitical stage on 22 July 2011.
- viii. Talk at the IMA’s CEO Forum Session, Mumbai on 10 August 2011.
- ix. K.N. Sahaya Memorial Lecture on A Sustainable Development Strategy for India in Patna on 10 September 2011.
- x. Talk on Opportunity and Challenges for India in its Strategic Neighbourhood at National Defence College, Delhi, 15 September 2011
- xi. Panelist in session 1 on Strategic Overview Including Strategic Implications of Developments in the United States and China at the India-Australia Roundtable at the Lowy Institute for International Policy. Also panelist in Session IV on Economic Relations II: Focus on Energy Issues on 19 September 2011. Panelist at the key conclusions on 20 September 2011.

CENTRE FOR POLICY RESEARCH

- xii. Delivered Lecture on Energy Security and Climate Change: India's Perspectives at the National Press Club, Canberra on 21 September 2011.
- xiii. Delivered lecture on Energy Security, Nuclear Energy and Climate Change at the Australia-India Institute Conference: The Reluctant Superpower: on 22-23 September 2011 At the Sidney Myer Asia Centre, University of Melbourne
- xiv. Delivered an address at the Australia-India Institute Conference on The Reluctant Superpower: Understanding India and Its Aspirations, Melbourne on 22 September 2011.
- xv. Talk in session 4 of the Conference on India and International Economic Order, organised by Public Diplomacy Division, MEA and CPR at Stein Auditorium on 22 October 2011.
- xvi. South Asia Regional Integration Meeting held at Pattaya, Bangkok, organised by the World Bank on 6-7 November 2011
- xvii. Theme Address at the CII Clean Coal India 2011 at Hotel Shangri-La, New Delhi on 8 November 2011.
- xviii. Talk on Focus - Ideas That Can Change the World at the Opening Plenary at the Annual Conference of the Club of Rome at Diwan I Am, Taj Mahal Hotel, New Delhi on 9 November 2011.
- xix. Lecture on India's Neighbourhood Policy and India-Sri Lanka Relations at the University of Jaffna, Sri Lanka on 14 November 2011.
- xx. Lecture on Challenge of Climate Change: Adding a New Dimension to India-Sri Lanka Relations at the University of Ruhuna, Matara, Sri Lanka on 16 November 2011.
- xxi. Lecture on India and Sri Lanka and the Asian Resurgence at the BCIS Auditorium, Colombo, Sri Lanka, on 17 November 2011.
- xxii. Talk on Prospects for South Asia and Southeast Asia Engagements at the 7th International Conference on South Asia , the Institute of Southeast Asian Studies, Singapore on 24 November 2011.

ANNUAL REPORT 2011-12

- xxiii. Lecture on Geopolitics Security and Commerce: Divining the Way Forward at the Indian Management Association, Hyderabad and Bangalore on 27 & 29 November 2011.
- xxiv. Delivered Public Lecture on Climate Change organised by Nehru Memorial Library and Museum, New Delhi on 6 January 2012.
- xxv. Panelist at the discussion on India-2020 at Hotel Westin, Sohna, Haryana at the DEA Retreat organised by the Ministry of Finance on 7 January 2012.
- xxvi. Delivered Lecture on Bilateral Relations with China's and India's Overall Strategic Perspective India's at the Second Round Regional Security Roundtable organised by Lee Kuan School of Public Policy, Singapore on 13-15 January 2012.
- xxxvii. Delivered Lecture on The Rise of China at the 26th Programme for Senior Executives organised by the National Institute of Advanced Studies at Bangalore on 20 January 2012
- xxviii. Delivered talk on Current Situation in Nepal at the Antrarashtriya Sahyog Parishad on 28 January 2012
- xxix. Delivered Lecture on Evolution of G-20 and India's Perspectives at Foreign Service Institute on 30 January 2012
- xxx. Participated in the Global Zero Student Summit at Yale University on 19 February 2012.
- xxxi. Participated in the Conference on The Use of Force, Crisis Diplomacy and the Responsibilities of States co-hosted by the Brookings Institution, New York University Center on International Cooperation and NYU's Abu Dhabi Institute on 21-22 February 2012.
- xxxii. Delivered talk on India and China at the Brainstorm on Foreign Policy and National Security organised by Aspen Institute India, on 25 February 2012

Articles

- i. 'To be, or not to be: the Future of Nuclear Power in India and after Fukushima, *Force Magazine*, pp 45-46, Volume 9, no. 4 December 2011.

CENTRE FOR POLICY RESEARCH

- ii. "For a Change: Suu Kyi Effortlessly Dons the Mantle of a Politician" *The Week*, pp 36-39, September 2011.
- iii. 'Looking for the Beat Constable', *IMA CFO Connect*, August 2011
- iv. "Mao to India", *Asian Security Initiative*, 1 June 2011
- v. "The Wikileaks Material is Incomplete, Selective and Often" *The Outlook*, 4 April 2011

Membership/Independent Director

- i. Co-chair of the India-ASEAN Eminent Persons' Group (EPG)
- ii. Member of National Security Advisory Board (NSAB)
- iii. Member of the Steering Committee on Clean Cookstoves
- iv. Independent Director, WIPRO
- v. Independent Director of the IOC
- vi. Independent Director of the ONGC Videsh
- vii. Board of Trustee, WWF
- viii. Member of the Aspen India Group
- ix. Member of Clean Coal Mission
- x. Member of Global Zero
- xi. Fisher Fellow at the Kennedy School, Harvard University in February, 2012

Honours/Distinctions/Meritorious awards

- i. Recipient of the Bihar Samman award.

T.V. Appearance/Interviews

- i. Interview by Ms. Sheena Sanam for *Sankei Shimbun*, a reputed Japanese newspaper on India's Nuclear Policy Post the Fukushima Nuclear Incident in March 2011 .
- ii. Interview on Look East Policy of India by Mr. Sandeep Yash, Controller of Programme, Rajya Sabha TV Channel on 5 December 2011.

Others

Mr Shyam Saran is currently Chairman, Research and Information System for Developing Countries. In that capacity, he has been leading a project for the Government of India to work out a long-term India-Maldives Economic Partnership project.

11. During the year under review, **Dr. Shylashri Shankar**, Senior Fellow, was involved in the following research and allied activities:

Meetings, Seminars, Conferences

- i. Co-organised a workshop with Prof. David Mednicoff in Onati, Spain on Comparative Sociolegal Processes of Secularization: Political Variations on the Theme of Charles Taylor's 'A Secular Age' and presented a paper entitled "Hinduism in India's Social Imaginary", which will appear as a chapter in a volume "'A Secular Age' Beyond the West" edited by Mirjam Kuenkler and John Madeley, which is under preparation.
- ii. Participated in a workshop organised by Fordham Law School on Constitutionalism in the Global South and presented a paper on India's Supreme Court and socio-economic rights. It will appear as a chapter in a volume edited by Daniel Bonilla.

Publications

- i. Edited volume under preparation with Mirjam Kuenkler and John Madeley: "'A Secular Age' Beyond the West" (under review with Cambridge University Press).

Chapters in edited volumes

- i. "Constitutional Borrowing in South Asia: India, Sri Lanka, and Secular Constitutional Identity," co-authored with Gary Jacobsohn (forthcoming in Sunil Khilnani et al. eds. *Constitutional Borrowing in South Asia*, Oxford University Press, New Delhi).
- ii. "The Judiciary, Policy and Politics in India" in Bjoern Dressel (ed) *Judicialization of Politics in Asia* (Routledge, forthcoming).

CENTRE FOR POLICY RESEARCH

- iii. The Embedded Negotiators: India's Higher Judiciary and Socioeconomic Rights, in Daniel Bonilla ed. *Constitutionalism in the Global South* (under review at Cambridge University Press)
- iv. "Transformative Constitutionalism in India", in Upendra Baxi, Frans Viljoen and Oscar Vilhena eds. *Transformative Constitutionalism: Comparing the Apex Courts of Brazil, India and South Africa* (manuscript under preparation).
- v. "Constitutional Borrowing in South Asia: India, Sri Lanka, and Secular Constitutional Identity," co-authored with Gary Jacobsohn (forthcoming in Sunil Khilnani et al.eds. *Constitutional Borrowing in South Asia*, Oxford University Press, New Delhi).

Articles

- i. "Information, Access and Targeting: The National Rural Employment Guarantee Scheme in India, *Oxford Development Studies* Vol. 39, Issue 1, 2011. (co-authored with Raghav Gaiha & Raghendra Jha
- ii. "Networks and Anti-Poverty Programs: Experience of India's National Rural Employment Guarantee Scheme," *European Journal of Development Research* advance online publication 15 December 2011; doi: 10.1057/ejdr.2011.57 (co-authored with Raghav Gaiha)
- iii. 'Has NREGA Reached India's Rural Poor,' *Seminar*, January 2012.

Honours/Distinctions

- i. Bellagio Center Fellow, The Rockefeller Foundation, Bellagio (Italy) June 6– July 4, 2011.
- 12.** During the year under review, **Mr. K C Sivaramakrishnan**, Honorary Visiting Professor was involved in the following research and allied activities:

Conferences/Seminars

- i. Participated in the Conference on the 21st Century Indian City: Developing an Agenda for Urbanisation in India" jointly organised by Center for South Asia

ANNUAL REPORT 2011-12

- Studies and Global Metropolitan Studies of the University of California , Berkeley in Delhi on 23- 28 March 2011.
- ii. Participated in the “Forum on Global Economic Governance and the Role of Think Tanks” focusing on policy, influence and institutional arrangements for inclusive development organised by the China Center for International Economic Exchanges as well as the China Institute of Reform and Development in Beijing China on 25-26 June 2011
 - iii. Participated in the conference jointly organised by The Centre for Political Studies, Jawaharlal Nehru University with PRS Legislative on “Legislative Institutions in India: Assessment and Future Direction” and presented a paper on “Bicameralism: the Center and the States” on 1-2 September 2011
 - iv. Participated in a panel discussion and presented a paper on “Research, Policy and The Road Ahead” at the India Urban Conference organised by the Indian Institute for Human Settlements at Vigyan Bhawan, Delhi on 22 November, 2011
 - v. Participated in the Workshop on “Fixing Electoral Boundaries in India and Its Implications for Political Representation” jointly organised by the Centre for the Study of Developing Societies and the CPR in Delhi and presented a paper on 27-28 January 2012
 - vi. Participated in the National Consultation on JNNURM and Rajiv AwasYojana organised by the Delhi People’s Alliance at the Jawaharlal Nehru National Youth Centre, New Delhi on 3rd and 4th February 2012.
 - vii. Participated in the Tenth Bangladesh, China, India and Myanmar (BCIM) Forum on Regional Economic Cooperation jointly organised by the Institute of Chinese Studies, Delhi and the Centre for Policy Research, New Delhi, in association with Maulana Abul Kalam Azad Institute of Asian Studies of Kolkata and gave a presentation on 18-19 February 2012.
 - viii. Delivered a public lecture on “Devolution and Urban Development” as part of the Golden Jubilee Lecture organised by the India International Centre, Delhi on Thursday the 23rd February 2012
 - xi. Participated in the 1st Biennial International Congress organised by the Center for Green Spaces on “Urban Green Spaces: Policy Frameworks and Planning Mechanisms” in the India International Centre, New Delhi on 5-6 March, 2012.

- x. Participated in an International Workshop on Safety, Sustainability and the Future of Urban Transport organised by the Indian Institute of Technology, Delhi on “Urban Safety: A Necessary Condition for Sustainable Transport Systems” in Manesar on 10-12 March 2012.
- xi. Delivered a public lecture under the auspices of the Observer Research Foundation, Mumbai on India’s Mega Cities: Prospects and Challenges” in Mumbai on 15 March 2012 .
- xii. Participated in the conference organised by the University of Mumbai on “Urban Land in India: The Case of Mumbai- Towards Developing a Broader Research Agenda” organised by Indian Institute for Human Settlements at Mumbai on 22nd - 23rd March 2012
- xiii. Participated in the Seminar on “Local Self Government - the Unfinished Agenda” jointly organised by the Common Cause and Institute of Social Sciences, Delhi and delivered the keynote address on 28 March 2012

Publications

- i. Revisioning Indian Cities: The Urban Renewal Mission. Sage Publications Pvt. Ltd, Delhi August 2011

This book probes the Jawaharlal Nehru National Urban Renewal Mission (JNNURM) right from its inception to its present day avatar.

Commencing with a historical background of the JNNURM, the book traces the evolution of public policy in India on urban growth. In the process it provides an understanding of the complex urban issues and examines whether the JNNURM is a project or a policy response to these problems.

Since publication various organisations have held special meetings to discuss the book. Some are mentioned below.

- 1. The National Institute of Urban Affairs organised a panel discussion on the book “Revisioning Indian Cities: The Urban Renewal Mission” in Delhi on 5 October 2011

ANNUAL REPORT 2011-12

2. The Indian Institute for Human Settlements in Bangalore on 20 October, 2011.
3. The India International Centre has organised a similar discussion on the book under their Meet the Author Programme at the IIC, Delhi on 28th November 2011
4. The Madras Institute of Development Studies (MIDS) organised a discussion on the issues raised in the book in Chennai on 15th December 2011
5. The Indian Institute of Public Administration organised a discussion on the book in Delhi on 27th February 2012.

Article

- i. Contributed a paper for the *Economic and Political Weekly Special Issue "Review on Urban Affairs"* on 30 July 2011
13. During the period under review, **Dr. K.P. Garg**, Consultant, developed/got developed Tests in Reasoning, General Awareness, English Language, Numerical Ability and in various other disciplines such as Information Technology, Actuary, Accounts, and Fire Service, for the written examinations on behalf of various public sector organisations for recruitment, and for educational institutions for entrance.

Research Investigation

An investigation "Contribution of Different Tests in Selection (CPR Working Paper No.25)" was completed by him.

BOOK LAUNCH/ BOOK DISCUSSION

- i. Release of “Does the Elephant Dance” by David Malone, Centre for Policy Research and Oxford University Press jointly hosted at India International Centre, New Delhi on 16 May 2012. The panelists included Amb. Shyam Saran, Dr. C. Raja Mohan and Dr. Sanjaya Baru. Dr. Pratap Bhanu Mehta chaired the event.
- ii. Discussion of “Eclipse: Living in the Shadow of China’s Economic Dominance” by Dr. Arvind Subramanian, Senior fellow, Peterson Institute for International Economics and the Center for Global Development. The panelists included were Mr. Shiv Shankar Menon, National Security Advisor to the Prime Minister of India and Dr. Montek Singh Ahluwalia, Deputy Chairman, Planning Commission. Dr. Pratap Bhanu Mehta chaired the event.
- iii. Discussion on Handbook of Climate Change and India: Development, Politics and Governance edited by Navroz Dubash on 19 December 2011 at India International Centre, New Delhi. The speakers included were Dr. Amita Baviskar, Dr. Sanjaya Baru, Dr. Navroz K. Dubash. Mr. Nitin Desai chaired the event.
- iv. Launch of the third PAISA National Report by The Comptroller and Auditor General of India, Shri Vinod Rai on 20 February 2012 at Constitution Club of India, New Delhi.
- v. Launch of NonAlignment 2.0: A Foreign and Strategic Policy for India in the Twenty First Century on 28 February 2012 at Hotel Ashok, New Delhi. The panelists included were:

Mr. M.K. Narayanan, Governor of West Bengal

Mr. Brajesh Mishra, former Security Advisor to Prime Minister

Mr. Shiv Shankar Menon, National Security Advisor to Prime Minister

Amb. Shyam Saran Chairman, Research and Information System for Developing Countries

ANNUAL REPORT 2011-12

Dr. Rajiv Kumar, Chairman, Secretary General, *Federation of Indian Chambers of Commerce and Industry (FICCI)*

Prof. Sunil Khilnani, Director of the South Asia Studies Program, SAIS, Johns Hopkins University

Moderator: Pratap Bhanu Mehta, President & Chief Executive, Centre for Policy Research

LIBRARY AND INFORMATION & DISSEMINATION SERVICES

During the year 2011-12, 242 books were added to the library of the Centre. The acquisition programme of the library was mainly restricted to books relating to subjects such as Policy Sciences, Economic Policy, Urbanisation, Political Science, Futurology, Social Indicators, Foreign Policy, Defence and other fields of relevance to Research Programmes of the Centre.

The CPR library has a collection of a total of 13528 volumes. The library subscribed to 48 journals and received gratis 40 periodicals. These cover major policy fields of concern to scholars at CPR. In addition to these, 20 daily newspapers are being received in the library.

During the course of the year, CPR continued to use its e-mail account with M/s VSNL for sending and receiving e-mail. The library continued to be a member of the Developing Library Network (DELNET), New Delhi. One Samsung SCX 4521F multifunctional fax machine and e mail service are being used extensively for communication and information retrieval purposes. One Compaq Presario 6800 PC with Internet facility, provided by the ICSSR, is being used by CPR faculty/researchers.

With the help of RICOH AFICIO MP 4000 B Digital Plain Paper Copier with Reverse Automatic Document Feeder, Duplexing for Automatic Back to Back copying, Set making, Sorting, Rotate sorting, 25%- 400% Zoom with A-3 Size Network Laser Printer and Scanner, and 40 GB Hard Disc for document server, better and efficient reprographic facilities were provided to researchers and other staff of the Centre.

For other material and publications, the CPR library depends upon the services of 20 libraries of various academic and other research institutions in Delhi which have been generous enough to lend their books and journals for the Centre's use on the principle of reciprocity.

COMPUTER UNIT'S ACTIVITIES

During the year under report the following activities were undertaken by the Computer Centre.

1) **Networking**

The computer section undertook upgradation of networking at the centre. This involved laying of about 3,000 meters of cable and creation of about 108 user nodes. Wireless signals were provided covering almost the entire building. A 4 mbps internet leased line was purchased from Airtel and made available on the network for its users.

2) **Hardware and Software purchased**

- a. Five desktop computers of HP make.
- b. Seventeen Notebook computers of different makes and configurations.
- c. Three HP laser jet printers.
- d. Kaspersky antivirus license for 80 user carrying 3 year validity was purchased.

3) Programmes were developed/modified as per requirement and data processing (including scanning of sheets) of pre and post examination work of four recruitment/admission tests conducted by ET&PPR Unit.

System support services were provided for presentations related to seminars and conferences held at the centre during the year. Maintenance and Upgradation of hardware and software of the Centre's computers were carried out as per requirement.

RESEARCH AND ADVISORY SERVICES

Educational Testing and Personnel Policy Research (ET&PPR) Unit

During the year 2011-12, the ET&PPR Unit handled the following projects:

- i. On behalf of two Public Sector insurance companies, the Unit conducted the written examination for recruitment to the officer cadres involving 29,950 candidates. The results were finalised and handed over to them.
- ii. On behalf of two reputed educational institutions, the Unit conducted the Entrance Tests for their Bachelor and PG Courses involving 5,174 candidates. The results were finalised and handed over to them.
- iii. Assisted the Government of India organisation in their recruitment exercises of Junior Assistants (Fire Service) involving 894 candidates.

GRANTS

The CPR received the following grants from the ICSSR during the financial year 2010-11 (in lakhs):

1.	Recurring grant (Non Plan)	Rs. 30.00 lakhs
2.	Recurring grant (Plan)	Rs. 23.00 lakhs
	Total:	Rs. 53.00 lakhs

The CPR gross corpus fund now stands at Rs. 720.82 lakhs. The CPR's gross expenditure (including capital expenditure and specific project research expenditure but excluding depreciation) during the year was Rs. 1191.60 lakhs. The ICSSR recurring grant is 3.53% of CPR's receipts of Rs. 1509.97 lakhs during the year.

INSTITUTIONAL AND NON-INSTITUTIONAL DONORS

A number of agencies and Government departments as named below continued their support to the Centre during the year:

List of Project Grantors

1. IDRC - Think Tank Initiative
2. Innovations for Poverty Action, USA
3. MacArthur Foundation, USA
4. IDRC, Canada
5. The New School, USA
6. Ford Foundation
7. Economic & Social Research Council, UK
8. William & Flora Hewlett Foundation, USA
9. NAMATI Inc.
10. Ministry of Urban Development, Government of India
11. R Jhunjhunwala Foundation
12. Vishnu Charitable Trust

Tax Exemption for Donations to CPR

CPR has been approved u/s 35(1)(iii) of the Income Tax Act 1961 w.e.f. April 1 ,2005 which entitles the Donor under the present Income Tax Laws a weighted deduction @ 125% of the amount of donation. CPR has also been approved u/s 80G(5) (vi) of the Income Tax Act, 1961 for the period from 1.4.2011 onwards which entitles the donor 50% tax deduction of the net qualifying amount.

CPR FACULTY AND STAFF
(As on 31 March 2012)

FACULTY

President & Chief Executive

Year of joining

- | | | |
|----|--|-------------|
| 1. | Pratap Bhanu Mehta Ph.D.
(Princeton University) | August 2004 |
|----|--|-------------|

Professors

- | | | |
|----|---|----------------|
| 2. | Brahma Chellaney
Ph.D. (Jawaharlal Nehru University) | July 1993 |
| 3. | Bharat Karnad
M.A. (University of California) | April 1996 |
| 4. | Bibek Debroy
M.Sc (Trinity College - University of
Cambridge) | March 2007 |
| 5. | Lavanya Rajamani
D.Phil (University of Oxford) | September 2006 |

Associate Professors

- | | | |
|----|---|--|
| 6. | Nimmi Kurian
Ph.D. (Jawaharlal Nehru University) | |
|----|---|--|

Senior Fellows/Fellows

- | | | |
|----|---|---------------|
| 7. | Partha Mukhopadhyay
Ph.D. (New York University)
Senior Fellow | February 2006 |
|----|---|---------------|

ANNUAL REPORT 2011-12

- | | | |
|-----|---|----------------|
| 8. | Shylashri Shankar
Ph.D. (Columbia University, New York)
Senior Fellow | February 2006 |
| 9. | Yamini Aiyar
Senior Fellow | May 2008 |
| 10. | Srinath Raghavan
Senior Fellow | August 2009 |
| 11. | C.V. Madhukar
Senior Fellow and Project Director,
PRS Legislative Research
MPA (John F. Kennedy School of Govt.,
Harvard University, USA)
MBA, University of Houston, USA;
B.E., Bangalore University | September 2005 |
| 12. | M.R. Madhavan
Senior Fellow & Research Head,
PRS Legislative Research
B.Tech., IIT Madras
PGDM, Fellow, IIM, Calcutta | January 2006 |
| 13. | Jishnu Das
Ph.D. (Harvard University)
Sr. Visiting Fellow | January 2007 |
| 14. | Navroz Dubash
Ph.D. (University of California, Berkeley)
Senior Fellow | July 2009 |
| 15. | Shyam Saran
Senior Fellow | May 2010 |
| 16. | Michael Walton
Sr. Visiting Fellow | September 2007 |

CENTRE FOR POLICY RESEARCH

17. Mr. Phillipe Cullet
Sr. Visiting Fellow
18. Dr. Shyam Babu
Sr. Visiting Fellow
March 2012
19. T R Raghunandan
Advisor
August 2010

Professor Emeritus

20. Charan Wadhva
Ph.D (Yale, USA)
September 2005

Honorary Research/Visiting Professors

21. K.C. Sivaramakrishnan, IAS (Retd)
M.A., BL (Law) (Madras)
22. Ramaswamy R. Iyer, IAAS (Retd)
M.A (University of Bombay)
23. Subhash C Kashyap
M.A., LLB., Ph.D. (Allahabad University)
24. Ved Marwah, IPS (Retd)
25. Ajit Mozoomdar, IAS (Retd)
D.Phil (Oxon), Bar-at-Law
26. K R G Nair
Ph. D. (Delhi School of Economics)
University of Delhi
27. V.K. Nayar Lt. Gen. (Retd)
M.Sc. (Defence Studies, University of Madras)
28. R. Rangachari
B.E. (Hons), Anna University

ANNUAL REPORT 2011-12

29. B.N. Saxena
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30. Sanjib Baruah
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31. Sanjoy Hazarika
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32. G. Parthasarathy
B.E. (University of Madras)
33. B.G. Verghese
BA (Hons.) (Delhi and Cambridge Universities)
34. Kanta Prasad Garg
Consultant
Ph.D. (Jamia Milia Islamia)

Chief Librarian

35. Kamal Jit Kumar
M.A., M. Lib.Sc
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Senior System Analyst and Associate Programme Officer (SSA&APO)

36. Ajay Nayyar M.Sc., PGD in Computer Science(Kurukshetra University)

Research Associates /Analysts /Coordinators

37. Kaushiki Sanyal
Senior Research Associate
Ph.D. (Jawaharlal Nehru University)
38. Mandira Kala
Head of Outreach

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40. Arundhati Maiti
Research Associate
41. Kanhu Charan Pradhan
Research Associate
42. Sachin Dhawan
Analyst
43. Devika Malik
Media Outreach Coordinator
44. Vivake Prasad
Analyst
45. Katha Kartiki
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46. Sana Gangwani
Analyst
47. Anil Nair
MLA Outreach Coordinator
48. Rahul Pathak
Research Associate
49. Pallavi Bedi
Analyst
50. Rohit Kumar
Research Analyst
51. Chakshu Roy
Analyst

ANNUAL REPORT 2011-12

52. Sreela Das Gupta
Project Coordinator
53. Jafar Alam
Research Analyst
54. Harsimran Kalra
Analyst
55. Avani Kapur
Research & Program Analyst
56. Sakshi Balani
Associate Analyst
57. Karan Malik
Analyst
58. Shailey Tucker
Research Associate
59. Anirvan Chowdhury
Research Associate
60. Malvika Maheswari
Research Associate
61. Shibani Ghosh
Research Associate
62. Srinivas Chokkakula
Senior Research Associate
63. Aditi Gandhi
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64. Laina Emmanuel
Communications Coordinator

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Sr. Researcher
66. Gayatri Sahgal
Research Analyst
67. Prabhat Upadhyay
Research Associate
68. Adarsh Issac Namala
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69. Monisha Ashok
Field Based Research Associate
70. Aakash Mohpal
Field Based Research Associate
71. Swagata Raha
Consultant Analyst
72. Aditi Gautam Patel
Research Associate
73. Yashas Vaidya
Research Associate
74. Subhadra Banda
Research Associate
75. Kavitha Challakkal
Research Associate
76. Manka Bajaj
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77. Sandeep Bhardwaj
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ANNUAL REPORT 2011-12

78. Satya Prateek
Research Associate

79. Swati Shivanand
Research Associate

Research Assistants etc.

80. Shiny Saha
Research Assistant

81. Sama Khan
Technical Associate (JNNURM)

82. Bhanu Joshi
Research Assistant

Administration, Accounts & Other Services

- | | | |
|----|--|--|
| 1. | L. Ravi
B.Sc. (Nagarjuna University)
PGDIRPM (Bharatiya Vidya Bhawan)
HDSM (NIIT) | Chief, Administrative Services |
| 2. | Jagmohan Chander
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(Admn. & Public Relations) |
| 3. | Pradeep Khanna
B.Com (University of Delhi) | Chief Accounts Officer |
| 4. | Vivek Bhargava
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Officer |
| 5. | M.C. Bhatt
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| 6. | Ramesh Kumar
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(ASA&AP) |
| 8. | Dinesh Chandra | Senior Supervisor |
| 9. | Shiv Charan | Senior Supervisor |
| 10. | Y.G.S. Chauhan
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| 12. | Pramod Kumar Malik
B.A. (University of Delhi) | Associate to President |
| 13. | Sonia Bhutani Gulati
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MBA (University of Pune)
B.LIS (Annamalai University) | Public Relations Associate |
| 14. | Vinod Kumar
M.A. (Meerut University) | Deputy Supervisor |
| 15. | Kusum Malik
B.Com (University of Delhi) | Administrative Assistant
(Project based) |
| 16. | Hemlata Bisht | Data Entry Operator
(Project Based) |
| 17. | Sarala Gopinathan | Secretarial Assistant |
| 18. | Sumit Choudhary | Administrative Assistant
(Project based) |

Other Secretarial Staff

- | | | | |
|-----|--------------|-----|-----------|
| 19. | Ram Bahadur | 21. | Ramu Dura |
| 20. | Ranjit Singh | 22. | Poona Ram |