

# Annual Report

**2005 - 2006**



**CENTRE FOR POLICY RESEARCH**  
**Dharma Marg , Chanakyapuri**  
**New Delhi 110021 (INDIA)**

## VISION STATEMENT

**\* VISION** To be a leader among the influential national and international think tanks engaged in the activities of undertaking public policy research and education for moulding public opinion.

**\* OBJECTIVES** The main objectives of the Centre for Policy Research are:

1. to promote and conduct research in matters pertaining to
  - a) developing substantive policy options;
  - b) building appropriate theoretical frameworks to guide policy;
  - c) forecasting future scenarios through rigorous policy analyses;
  - d) building a knowledge base in all the disciplines relevant to policy formulation.
2. to plan, promote and provide for education and training in policy planning and management areas, and to organise and facilitate Conferences, Seminars, Study Courses, Lectures and similar activities for the purpose;
3. to provide advisory services to Government, public bodies, private sector or any other institutions including international agencies on matters having a bearing on performance, optimum use of national resources for social and economic betterment;
4. to disseminate information on policy issues and know-how on policy making and related areas by undertaking and providing for the publication of journals, reports, pamphlets and other literature and research papers and books;
5. engage the public sphere in policy debates; produce policy briefs to liaison with legislatures; and
6. to create a community of researchers.

### **\* AREAS OF CORE COMPETENCY**

1. Political Issues and Governance;
2. International Relations and Foreign Policy/Diplomacy;
3. Economic Policy Issues, National, Bilateral, Regional, and Global;
4. Security - Internal and External;
5. Policy Service Delivery;
6. Institutional Design;
7. Civil Society;
8. Regulation of Capitalism;
9. Population, Public Welfare Services, and Sustainable Development;
10. Constitutional and Legal Theory;
11. Institutional and Administrative Capacity Building for delivering Macro-Management of Reforms;
12. Educational Testing and Personnel Policy Research;
13. Dialogues with Strategic Partner Countries for Enhancing Engagement with focus on South Asian and other Asian countries;
14. Sectoral Policies for Infrastructural Development (Energy including Electric Power, Telecommunications, Roads, Ports, Airports etc.); and
15. Regional Development among States with special reference to Northeast India and Kashmir.

### **For general enquiries, please contact:**

Office of the President

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## CPR GOVERNING BOARD

( As on 31 March 2006 )

1. Mr. P.K. Dave, IAS (Retd.)  
Former Lt. Governor of Delhi, and  
Former Ambassador of India to EEC  
14 Paschimi Marg, Vasant Vihar  
New Delhi-110057  
Chairman
2. Dr. Sanjaya Baru  
Media Advisor to Prime Minister of India  
Prime Minister's Office  
South Block  
New Delhi - 110 011  
Member
3. Dr. (Mrs) Sneh Bhargava  
Former Director,  
All India Institute of Medical Sciences  
A-103 New Friends Colony,  
New Delhi - 110 065  
Member
4. Mr. Subodh Bhargava  
Chairman  
Wartsila India Ltd.  
A-15/1, DLF City Phase-1  
Gurgaon – 122 001  
Member
5. Dr. (Ms.) Meenakshi Gopinath  
Principal  
Lady Shri Ram College for Women  
Lajpat Nagar  
New Delhi - 110 024  
Member
6. Prof. P V Indiresan, *Padma Bhushan*  
Former Director, IIT Madras  
B-57, Hillview Apartments  
Vasant Vihar  
New Delhi – 110 057  
Member
7. Mr. Nimesh Kampani  
Chairman  
J.M. Morgan Stanley Pvt. Ltd.  
141 Maker Chambers III  
Nariman Point  
Mumbai – 400 021  
Member

- |     |   |                  |
|-----|---|------------------|
| 8.  | Mrs. Vibha Parthasarthi<br>Formerly Chairperson<br>National Commission for Women<br>First Floor, Building No. B-260<br>Greater Kailash-I<br>New Delhi 110048  | Member           |
| 9.  | Mr. D A Prasanna<br>Executive Chairman<br>Manipal Education and Medical Group<br>Manipal Enterprises Pvt. Ltd.<br>No. 14 Century Towers<br>Airport Road, Kodihalli Hal-II Stage<br>Bangalore 560008 | Member           |
| 10. | Prof. K C Sivaramakrishnan, IAS (Retd.)<br>Former Secretary, Government of India and<br>Senior Advisor, World Bank<br>24, Aradhana Enclave<br>Sector 13, R K Puram<br>New Delhi – 110 066           | Member           |
| 11. | Mrs. Krishna Singh, IAS (Retd.)<br>Former Member-Secretary<br>National Commission on Population<br>Farm No. 17, Avenue Amaltas<br>West End Greens, Rajokri<br>New Delhi – 110 038                   | Member           |
| 12. | Dr. Arvind Virmani<br>Principal Advisor (Development Policy)<br>Planning Commission<br>Yojana Bhawan, Sansad Marg<br>New Delhi - 110 001  | Member           |
| 13. | Mr. Eric Gonsalves, IFS (Retd.)<br>Former Foreign Secretary<br>C-52, IFS Coop.Group Housing Society<br>Mayur Vihar, Phase – I<br>New Delhi – 110 091  | Member           |
| 14. | Dr Pratap Bhanu Mehta<br>President and Chief Executive<br>Centre for Policy Research<br>Dharma Marg, Chanakyapuri<br>New Delhi - 110 021  | Member-Secretary |

**CPR EXECUTIVE COMMITTEE  
AS ON 31.3.2006**

- |    |  |                  |
|----|--|------------------|
| 1. | Prof. K.C. Sivaramakrishnan, IAS (Retd.)<br>Former Secretary to Government of India and<br>Senior Advisor, World Bank<br>24, Aradhana Enclave<br>Sector – 13, R. K. Puram<br>New Delhi – 110 066 | Chairman         |
| 2. | Mr. Eric Gonsalves, IFS (Retd.)<br>Former Foreign Secretary<br>C-52, IFS Coop. Group Housing Society<br>Mayur Vihar, Phase – I<br>New Delhi – 110 091  | Member           |
| 3. | Prof. P.V. Indiresan, <i>Padma Bhushan</i><br>Former Director, IIT, Madras<br>B-57, Hillview Apartments<br>Vasant Vihar<br>New Delhi – 110 057   | Member           |
| 4. | Dr. Pratap Bhanu Mehta<br>President, Centre for Policy Research<br>Dharma Marg, Chanakyapuri<br>New Delhi– 110 021   | Member Secretary |

## **PRESIDENT's REPORT**

During the year 2005-06, CPR continued its study process of Financial, Institutional and Academic consolidation. On the Financial side, CPR has attracted a diverse range of projects that will not only add to the prestige and profile of the institution, but will also allow some degree of Financial stability to next two to three years. The exciting aspect of these projects that they have allowed CPR to attract a wonderful group of young Faculty: C.V. Madhukar, Partha Mukhopadhyay, Shylashri Shankar and Lavanya Rajamani (will be expected to join in August). Each of these Faculty members are academically accomplished and have come to us from some of the best Universities in the world. They will enable us to develop substantial research programs in areas of Law, Regulations, Environment, Urbanisation and Infrastructure.

The range of CPR's interests can be seen in the number of new projects (listed below) initiated this year.

### **PROJECTS**

Public Private Partnership  
Policy Initiatives of Conflict Zones  
Study of the performance of identified Commissions / Tribunals / Regulatory Authorities  
A Fresh Look on India's Look East Policy: Strategic Dimensions  
External Relations – Role of Education  
Ten-day Symposium-cum-Workshop on “Nuclear Policy Issues”  
National Knowledge Commission  
Administrative Reforms Commission  
Institutional Learning and Change  
Institutions for Poverty Reduction: Understanding and enabling Institutional Changes  
New Insights into Promoting Rural Innovations: Lessons from Civil Society  
Electricity Governance Toolkit Application  
Rethinking North-East  
Parliamentary Research Services  
Social Rights in Developing Countries  
Secular Journeys: A Workshop series on Comparative Secularism in the Middle East and South Asia  
Rise of China and India  
Support for DFID Hosted Conference on Asia, March 2006

CPR still needs a couple of more Faculty Members especially in Economics. It also needs new crop of practitioners. However, we now have a considerable academic base to make a substantial mark.

CPR remained very active in public debates. Our Faculty produced more than two hundred op-eds during the year. Many of these were key interventions in defining the public debate over topics such as Water, Urbanisation, Indo-US Nuclear Deal, Affirmative Action, Constitutional Law, Governance, Education and the whole range of other subjects. These public interventions were backed by solid research and academic production as you will see from the faculty publications in the enclosed lists. If one of the functions of CPR is to provide a platform for informed intervention in public debates, CPR is fulfilling that function admirably,

Our new unit, Parliamentary Research Service, has, in a very short spell of time established itself as an important source of information about the legislature. Mr. Madhukar and his team have produced eight parliamentary briefings so far, that have become authoritative guides to the Bills they discuss. But PRS's functions are going beyond producing briefs: it is now being called upon by ministries and members of parliament to assist in research, its briefings are prompting parliamentary questions, and civil society references to the briefings are increasing. PRS is proving to be a vital instrument for engaging in policy debates, and will make its presence felt even more substantially in years to come.

CPR also increased its involvement in formulation of government policy. It has played a key role in two important Government Commissions – Administrative Reforms Commission and National Knowledge Commission. The workshops its organised on behalf of the ARC, gathered an impressive number of policy makers, and will provide vital inputs to that Commission. CPR is also acting as the Nodal Research Agency for the National Knowledge Commission. In addition CPR continued to assist the Government in Track-II Dialogue (Third India-Canada Policy Dialogue, Third India-Serbia and Montenegro Dialogue and Sixth Bangladesh-China-India Myanmar [BCIM] Forum) and the whole range of smaller projects. In all these engagements, CPR has provided crucial academic inputs to make the formulation of policy more rigorous.

CPR also manage to revise its academic profile during the year, perhaps, its academic success is best exemplified by the faculty that two successive President's of American Political Science Association visited CPR. Both gave public lectures. In addition, the visit by the current President Prof. Ira Katznelson, was the occasion for a splendid workshop on "Indian and American Democracy in a Tocquevillian Frame." The workshop, chaired by the President, Partha Chatterjee and Ira Katznelson, gathered together an India's finest political scientists and is likely to result in a substantial research project over the years. CPR was also one of the first institutions to organize an event on the Nepal crisis, with representatives of some of the Nepal political parties present. In November CPR organized a major conference in Guwhati on the North East. This conference proved to be a catalyst, for some fresh thinking about the problems of the North East, and was widely covered in the press. A volume based on this conference is in the process of being prepared. CPR also organised a Workshop on India-China comparison in Colombo and will do a bigger Conference in India next year. CPR also ventured into the territory of organizing short courses, especially in the area of nuclear strategy. In addition, CPR attracted a range of speakers. Most seminars that CPR organized during the year were centered around the theme of "Service Delivery." The level and volume of CPR activities can be evidence from the number of Workshops and Seminars its organised during the course of the years as listed in the enclosed report.

While CPR has a long way to go in improving its academic and policy standings further, I firmly believe it is now has a solid base on which to proceed. Our focus will remain on issues broadly relating to Governance and Political Economy. For 2006-07 we are planning to give a big thrust to urban studies at CPR. This will allow us to occupy another niche area. One of the pleasures at CPR during 2005-06 was that the number of faculty and research associates once again made the building a lively place. CPR received a number of students as interns from the world's top universities, including Princeton and Johns Hopkins; it also received visiting faculty, most notably, Muthiah Alagappa, Director of the East West Center.

I would like to thank all Faculty, Research Associates and staff members for the very wonderful contribution to CPR and the Members of the Executive Committee for ensuring that stayed disciplined.

## RESEARCH PUBLICATIONS

The following research studies were brought out during the year 2005-06:

### A. Books Published (under CPR imprint)

#### 1. **Asian Regionalism: Canadian and Indian Perspectives**

Edited by Charan D. Wadhva and Yuen Pau Woo  
New Delhi; APH Publishing Corporation, 2005.  
244 p.

Papers and policy recommendations generated by the first two, out of a series of three, Dialogues held between India and Canada in the year 2003, have been put together in this volume. The Track-II Dialogues were launched under the auspices of the Asia Pacific Foundation of Canada and the Centre for Policy Research, New Delhi.

#### 2. **India and Serbia and Montenegro Re-Engagement: Regional and Bilateral Dimensions**

Edited by Charan D. Wadhva and Vatroslav Vekaric  
New Delhi; APH Publishing Corporation, 2005.  
360 p.

Serbia-Montenegro, once part of Josip Broz Tito's Yugoslavia, is today a country discovering itself in a changing global environment.

The Centre for Policy Research, New Delhi and the Institute of International Politics and Economics at Belgrade organised bilateral policy Dialogues between the two countries during 2003-2004.

The papers selected and published in this volume should be of interest to policy makers and researchers in India, Asia as well as Europe.

#### 3. **Bhakra-Nangal Project: Socio-Economic and Environmental Impacts**

By R. Rangachari  
New Delhi; Oxford University Press, 2006.  
256p.

This book is the outcome of a Research Study of CPR, sponsored by the Third World Centre for Water Management.

In recent years, particularly since the days of the World Commission on Large Dams, large dams have come under increasing criticism. This book is an indepth study of the best known multi-purpose river valley project of India, the Bhakra Nangal Project. This is, perhaps, the first scientific and comprehensive performance analysis of a completed project in India.

4. **Electricity Sector Governance in India: An Analysis of Institutions and Practice (Application of the Electricity Governance Indicator Toolkit in India.)**  
By Sudha Mahalingam *et al.*  
New Delhi; Centre for Policy Research, 2006.  
43p.

This report on the state of governance in India's electricity sector is based on a study conducted by three NGOs active in power sector policies and regulation. Associated with the project were Prayas, Pune; NIPFP, New Delhi and World Resources Institute, Washington D.C., with Dr. Sudha Mahalingam, Senior Research Fellow at CPR as the Project Coordinator.

**B. CPR Working Paper Series 2005-06:New Series**

- i. **A Critique on 'Unravelling Bhakra' by Shripad Dharmadhikary of Manthan Adhyayan Kendra, Badwani**  
By R Rangachari  
New Delhi ; Centre for Policy Research , 2005,33p.  
[CPR Working Paper No.19] July 2005.
- ii. **Public Policy Making in India: Issues and Remedies**  
By O P Agarwal and T V Somanathan  
New Delhi ; Centre for Policy Research , 2005, 25p.  
[CPR Working Paper No.20] August 2005.

**C. Articles Published by CPR Faculty**

About 200 articles were also published by CPR Faculty Members in the major national/international dailies and popular journals during the year (listed under individual faculty).

## DISCUSSIONS, MEETINGS AND SEMINARS/WORKSHOPS

During the year under review, the CPR organised several seminars and special discussion meetings in addition to weekly faculty meetings with distinguished experts as also some Workshops-cum-Conferences. These are listed below:

i. **The Politics of Outsourcing (4 May 2005)**

Speaker : Dr. Margaret Levi  
President, American Political Science Association (APSA), USA

Chair : Mr. I K Gujral  
Former Prime Minister of India

ii. **Workshop on Electricity Governance Indicator Toolkit Application Project – Review Workshop (24-25 June 2005)**

iii. **Democratisation of Technological Culture — the Role of Science and Technology for Development (26 July 2005)**

Speaker : Prof. Wiebe E. Bijker  
Maastricht University, The Netherlands

iv. **Making Primary Education Work for India's Rural Poor: A Case for Effective Decentralization (28 July 2005)**

Speakers : Mr. Lantt Pritchett, World Bank  
Mr. Varad Pande, World Bank

v. **Making Water Services Work for the Poor (8 August 2005)**

Speakers : Mr. Junaid Ahmed, WSP, World Bank  
Mr. T.C.A. Srinivasa Raghavan, *Business Standard* & NCAER

vi. **Making Wage Employment Programs Work (18 August 2005)**

Speakers : Ms. Yamini Iyer, World Bank  
Ms. Salimah Samji, World Bank

vii. **The Un-closed Loop of Accountability: Lessons from Ten Case Studies on Voice and Client Power in Urban Services (25 August 2005)**

Speaker : Mr. Badal Malick, World Bank

viii. **Workshop on Electricity Governance Indicator Toolkit Application Project – India Country Report Review Workshop (25-26 August 2005)**

- ix. **Governance: Some Heterodox Thoughts (1 September 2005)**
- Speaker : Dr. Bibek Debroy  
Director, Rajiv Gandhi Institute of Contemporary Studies  
New Delhi
- x. **Restoring Peace and Democracy to Nepal: The Challenges Ahead (12 August 2005)**
- Panelists : Kanak Mani Dixit, Editor, *Himal Southasian* and Publisher, *Himal Khabarpatrika*  
Pari Thapa, Vice Chairman, Central Committee of the United People's Front, Nepal.  
Anil Kumar Jha, Joint General Secretary, Nepal Sadbhawana Party.  
Bharat Bhushan, Resident Editor, *The Telegraph*, Delhi.  
Deb Mukharjee, former Indian Ambassador to Nepal.  
Hari Sharma, Political Scientist and Director of the Social Science Baha Study Centre, Nepal.  
Siddharth Varadarajan, Deputy Editor, *The Hindu*.
- xi. **Reforming Public Services in India: Drawing Lessons from Success (25 October 2005)**
- Speaker : Dr. Vikram Khub Chand  
Sr. Public Sector Management Specialist, World Bank
- xii. **Consultation on Parliamentary Research Service (PRS) on Right to Education Bill (24 October 2005)**
- xiii. **Conference on Rethinking North East India's Conflicts and the Roads to Peace, Guwahati (30 November – 2 December 2005)**
- xiv. **Discussion Meeting for the DFID Conference on Asia, held in March 2006 (5 December 2005)**
- xv. **Workshop on Learning with Financial Organizations for Enabling Rural Innovation, Guwahati (9-10 December 2005)**
- xvi. **Kosovo Dominoes: Chechnya, Kashmir, Xinjiang, Mindanao....., (12 December 2005)**
- Speaker : Dr. Raju G.C. Thomas  
Allis Chalmers, Distinguished Professor of International Relations at Marquette University, Milwaukee, Wisconsin and Presently Fulbright Professor at the University of Belgrade, Serbia & Montenegro

- xvii. **A 2-day Lakshman Kadirgamar Memorial Conference on India-China Relations in collaboration with the Johns Hopkins University, Washington DC in Colombo (16-17 December 2005). The Indian participants included:**

Dr. Pratap Bhanu Mehta, President, CPR

Dr. Shankar Acharya, Honorary Professor & Member, Board of Governors at ICRIER, New Delhi

Dr. Nimmi Kurian, Associate Research Professor, CPR

Dr. Partha Mukhopadhyay, Senior Research Fellow, CPR

Advocate Shreyas Jaisimha, Bangalore

- xviii. **Workshop on the World Development Report – 2006 (27 December 2005)**

- xix. **A 2-day first Consultation Workshop on “Public Order in India”, 2-3 February 2006, in collaboration with Administrative Reforms Commission. The participants included:**

Mr. M. Veerappa Moily, Chairman, Administrative Reforms Commission

Ms. Vinita Rai, Member-Secretary, Administrative Reforms Commission

Dr. V. Ramchandran, Administrative Reforms Commission

Mr. Jayaprakash Narayan, Administrative Reforms Commission

Mr. Arun Prasad M., Administrative Reforms Commission

Mr. Y.S. Rao, Consultant, Administrative Reforms Commission

Dr. R. Viswanathan, New Delhi

Dr. Pratap Bhanu Mehta, President, CPR

Mr. K.C. Sivaramakrishnan, Chairman, Executive Committee, CPR

Mr. Ved Marwah, IPS (Retd.), Former Governor and Honorary Research Professor, CPR

Dr. Ajit Mozoomdar, Honorary Research Professor, CPR

Mr. Ramaswamy R. Iyer, Honorary Research Professor, CPR

Mr. B.G. Verghese, Honorary Visiting Professor, CPR

Dr. Partha Mukhopadhyay, Senior Research Fellow, CPR

Dr. Shylashri Shankar, Research Fellow, CPR

Dr. B.N. Saxena, Honorary Research Professor, CPR

Dr. Ved Pratap Vaidik, New Delhi

Mr. Udai Sahai, New Delhi

Mr. N.N. Vohra, Special Representative for J&K, Govt. of India

Mr. T.V. Somanathan, Chennai

Mr. Suresh Khopade, Commissioner of Police Railway, Mumbai

Dr. Arnab Kumar Hazra, New Delhi

Dr. Usha Ramanathan, Advocate, New Delhi

Mr. T. Ananthachari, IPS (Retd.), Chennai

Mr. K.S. Dhillon, IPS (Retd.), Bhopal

Mr. Satish Sahney, IPS (Retd.), Chief Executive, Nehru Centre, Mumbai

Mr. C. Anjaneya Reddy, Hyderabad

Dr. A.K. Samanta, IPS (Retd.), Kolkata

Dr. R.K. Raghavan, Former Director, CBI

Mr. Kamal Kumar, Director, Sardar Vallabhbhai Patel National Police Academy, Hyderabad

Mr. Afzal Amanullah, Joint Secretary (Films), Ministry of Information & Broadcasting, Govt. of India  
Mr. G.P. Joshi, Commonwealth Human Rights Initiative  
Mr. R.C. Arora, Director (R&D), Bureau of Police Research & Development, Govt. of India  
Mr. Rakesh Jaruhar, Director (Training), Bureau of Police Research & Development, Govt. of India  
Mr. Ajay Mehta, Executive Director, National Foundation for India, New Delhi

xx. **A 2-day second Consultation Workshop on “Ethnic Conflicts in India”, 4-5 February 2006, in collaboration with Administrative Reforms Commission. The participants included:**

Mr. M. Veerappa Moily, Chairman, Administrative Reforms Commission  
Ms. Vinita Rai, Member-Secretary, Administrative Reforms Commission  
Dr. V. Ramchandran, Administrative Reforms Commission  
Mr. Arun Prasad Mukherjee., Administrative Reforms Commission  
Mr. Y.S. Rao, Consultant, Administrative Reforms Commission  
Dr. R. Viswanathan, New Delhi  
Dr. Pratap Bhanu Mehta, President, CPR  
Mr. Ved Marwah, IPS (Retd.), former Governor and Honorary Research Professor, CPR  
Dr. Ajit Mozoomdar, Honorary Research Professor, CPR  
Mr. Ramaswamy R. Iyer, Honorary Research Professor, CPR  
Mr. Sanjoy Hazarika, Honorary Visiting Professor, CPR  
Lt. Gen. V.K. Nayar (Retd.), Honorary Research Professor, CPR  
Dr. Partha Mukhopadhyay, Senior Research Fellow, CPR  
Dr. Nandini Sundar, Delhi University  
Dr. D. Bandopadhyay, IAS (Retd.), Kolkata  
Dr. Radha Kumar, JNU, New Delhi  
Prof. Abu Saleh Shariff, NCAER, New Delhi  
Dr. Samir Kumar Das, Kolkata  
Dr. Ranbir Samaddar, Kolkata  
Dr. D. Shyam Babu, Rajiv Gandhi Foundation, New Delhi  
Prof. S.S. Jodhka, JNU, New Delhi  
Dr. B.A. Viveka Rai, Vice Chancellor, Kannada University, Hampi  
Dr. H.C. Boralingaiah, Kannada University, Hampi  
Dr. T.R. Chandrasekhara, Kannada University, Hampi  
Dr. T.P. Vijay, Kannada University, Hampi  
Dr. Siddharth Mallavarappu JNU, New Delhi  
Mr. Suresh Khopade, Commissioner of Police Railway, Mumbai  
Mr. K.S. Dhillon, IPS (Retd.), Bhopal  
Dr. A.K. Samanta, IPS (Retd.), Kolkata  
Prof. Sushma Yadav, IIPA, New Delhi  
Justice Rajinder Sachar, New Delhi  
Mr. Chandra Bhan Prasad, New Delhi

- xxi. **Symposium-cum-Workshop on Strategic Nuclear Orientation Course (6-17, February 2006).** The following participants attended and/or delivered lectures:

Dr. Arvind Virmani, Planning Commission, Prof. Bharat Karnad, Dr. P K Iyengar, Dr. V K Saraswat, Dr. R N Agarwal, Mr. Arun Shourie, Mr. N N Vohra, Ms. Arundhati Ghose, R Adm. K R Memon, Dr. A Gopalakrishnan, Mr. K Subrahmanyam, Mr. Bharat Karnad

**Army HQ**

Brig. S P Chaudhary  
Brig. S P Singh  
Brig. S K S Johnson  
Brig. Rahul Kumar  
Brig. M S Patial  
Brig. V M Kalia  
Brig. U M Naindarkar  
Col. Rajeev Sharma

**Naval HQ**

Cmde. B K Chatterjee  
Cmde. G S Randhawa  
Capt. A K Chhabra

**Air HQ**

Air Cmde V P Singh  
Air Cmde S P Tiwari  
Air Cmde R Kumar  
Gp. Capt. S K Bhardwaj

**HQ SFC**

Cmde A Ghosal  
Gp. Capt. R J Duckworth  
Lt. Col. P Bhardwaj

**HQ IDS**

Brig. A K Lal  
Gp. Capt. T Chand  
Col. Suresh Gupta

- xxii. **Discussion on a paper - Growth and Space in Urban India: Issues of Governance prepared by Prof. K C Sivaramakrishnan, Visiting Professor, CPR (21 February 2006)**

xxiii. **Is the US a Southern Nation, IIC, New Delhi (29 March 2006)**

Speaker : Prof. Ira Katznelson  
President, American Political Science Association (APSA), USA

Chair : Prof. Andre Beteille  
Chairman, Indian Council of Social Science Research, New Delhi

xxiv. **A Workshop on “India and America in a Tocquevillian Frame” (31 March 2006).  
The participants included:**

Prof. Ira Katznelson, President, American Political Science Association (APSA), USA  
Prof. Partha Chatterjee, Director, Centre for the Study in Social Sciences, Kolkata  
Dr. Pratap Bhanu Mehta, President, CPR  
Prof. Ashutosh Varshney, Professor of Political Science, University of Michigan, USA  
Dr. E. Sridharan, Director, University of Pennsylvania Centre for the Study of India, New Delhi  
Prof. Bhupinder Brar, University of Punjab  
Prof. Achin Vinayak, University of Delhi  
Prof. Ashok Acharya, University of Delhi  
Dr. Ranbir Samaddar, Calcutta Research Group, Kolkata  
Dr. Rajeev Bhargava, Centre for the Study of Developing Societies, New Delhi  
Prof. Dwaipayan Mukherjee, Centre for Study of Social Sciences, Kolkata  
Dr. Shylashri Shankar, Research Fellow, CPR  
Dr. Bishnu Mohapatra, Program Officer, Ford Foundation, New Delhi  
Dr. Siddhartha Mallavarapu, Centre for International Politics, JNU, New Delhi  
Prof. Ujjwal Kumar Singh, University of Delhi  
Dr. Ajit Mozoomdar, Honorary Research Professor, CPR  
Mr. Peter D’Souza, Centre for Study of Developing Societies and Lokniti, New Delhi  
Prof. Yogendra Yadav, Centre for the Study of Developing Societies and Lokniti, New Delhi  
Prof. Anindya Saha, Syracuse University of Lokniti and Centre for the Study of Developing Societies, New Delhi  
Prof. Gurpreet Mahajan, Centre for Political Studies, JNU, New Delhi  
Ms. Maya Tudor, Visiting Scholar, CPR  
Ms. Perna Singh, Visiting Scholar, CPR

### **INTERNATIONAL CONFERENCES/DIALOGUES**

i. **Third Canada-India Policy Dialogue, New Delhi (12-13 April 2005)**

The Centre for Policy Research and the Asia Pacific Foundation of Canada jointly organised the Third Canada-India Policy Dialogue at New Delhi, during 12-13 April 2005. The six sub-themes selected for this Dialogue were: (i) India and Canada: Where in the World; (ii) UN Reforms; (iii) Multilateral Economic Institutions; (iv) G-8 Related Issues; (v) G-20 Related Issues and (vi) Bilateral Economic Relations. The participants included:

H.E. Lucie Edwards, High Commissioner of Canada in India  
Mr. Eric Gonsalves, Member, CPR Governing Board

Dr. C Rajamohan, School of International Studies, JNU  
Dr. Thomas Axworthy, Chairman, Asia Pacific Foundation of Canada  
Mr. Shankar Bajpai  
Lt. Gen. Satish Nambiar, Director, USI  
Ambassador Kant K Bhargava  
Dr. Nagesh Kumar, Director-General, RIS  
Mr. Yuen Pau Woo, Vice-President, Asia Pacific Foundation of Canada  
Dr. Pratap Bhanu Mehta, President, CPR  
Prof. Yogender K Alagh, Centre for International Governance Innovation, University of Waterloo  
Prof. K R G Nair, Honorary Research Professor, CPR  
Dr. Anwar-ul Hoda, Member, Planning Commission  
Dr. Barry Carin, Centre for Global Studies, University of Victoria  
Ambassador Lalit Mansingh  
Dr. Charan Wadhva, former President & Professor Emeritus, CPR

ii. **Third India-Serbia and Montenegro Dialogue, New Delhi (23-24 April 2005)**

The Centre for Policy Research and the Institute of International Politics and Economics together organised the Third India-Serbia and Montenegro Dialogue at CPR, New Delhi, during 23-24 August 2005. The four sub-themes selected for this Dialogue were: (i) Regional Economic Co-operation; (ii) Bilateral Economic Relations; (iii) Privatisation Experience and; (iv) Regulatory Experience. The participants included:

H.E. Vuk Zugic, Ambassador of Serbia and Montenegro in India  
Dr. Pratap Bhanu Mehta, President, CPR  
Prof. Vatroslav Vekaric, Director, IIPE, Belgrade  
Mr. V Ashok, Joint Secretary, MEA  
Dr. Dusko Lopandic, IIPE Associate and Minister-Assistant for External Economic Relations of Serbia and Montenegro  
Prof. G Mukherjee  
Prof. K R G Nair, Honorary Research Professor, CPR  
Dr. Nagesh Kumar, Director-General, RIS  
Dr. Zivojin Jazic, former Ambassador of Yugoslavia to India  
Prof. I N Mukherjee, Jawaharlal Nehru University  
Dr. Jelica Minic, IIPE Associate and former Minister-Assistant of Foreign Affairs of Serbia and Montenegro  
Dr. Charan Wadhva, former President and Professor Emeritus, CPR  
Mrs. Ambika Sharma, Senior Director, FICCI  
Mr. Milan Zugic, Business Representative from Serbia and Montenegro  
Mr. Abhijit Sengupta, Joint Secretary, Ministry of Commerce  
Dr. Parth J Shah, Director, Centre for Civil Society  
Prof. Rajat Kathuria, International Institute of Management  
Mr. Rajendra Singh, Secretary-Incharge, Telecom Regulatory Authority of India  
Dr. Nachiketa Singh, Sr. Lecturer, SGTB Khalsa College

iii. **Sixth Bangladesh-China-India-Myanmar (BCIM) Forum on Regional Economic Cooperation, New Delhi (30-31 March 2006)**

The Centre for Policy Research and Institute of Chinese Studies (ICS) jointly organised the Sixth Bangladesh-China-India-Myanmar (BCIM) Forum on Regional Economic Cooperation, 30-31 March 2006 at Hotel Samrat, New Delhi

**BOOK/REPORT RELEASE**

- i. Ms. Aruna Roy, Magsaysay Award winner released the report on *Electricity Sector Governance in India: An Analysis of Institutions and Practice- Application of the Electricity Governance Indicator Toolkit in India* authored by Dr. Sudha Mahalingam, CPR, Bharat Jairaj, Sriharini Narayanan and Kirtana Chandrasekhar, Citizen Consumer and Civic Action Group, Chennai, M. Thimma Reddy, Center for Environmental Concerns, Hyderabad, Surinder Kumar and Rajesh Kumar, Praja, New Delhi in association with Shantanu Dixit, Prayas (Energy Group), Pune, Navroz K. Dubash, National Institute of Public Finance and Policy, New Delhi and Smita Nakhoda, World Resources Institute, Washington, DC, USA.

The function was attended by a select group of invitees at Centre for Policy Research, New Delhi on 3 March 2006.

**RESEARCH PROJECTS COMPLETED**

**1. Asian Regionalism: Canadian and Indian Perspectives**

In leading the shift to a new way of thinking about Canada-India relations, the Asia Pacific Foundation of Canada and the Centre for Policy Research in New Delhi launched the "Track II" Canada-India Policy Dialogue series in 2003. These annual meetings provided a venue for scholars, policy analysts, business people, and civil society representatives to discuss issues that are of mutual interest to Canada and India going well beyond the limitations of official dialogue. After the completion of the project, an edited volume containing papers and policy recommendations from the first two Dialogues entitled *Asian Regionalism: Canadian and Indian Perspectives*, edited by Charan D. Wadhva and Yuen Pau Woo was published. This volume presents selected papers from the first two such Policy Dialogues and is organised into three sections: Perspectives on Regional Integration in Asia; Perspectives on the WTO and Doha Development Agenda; and Strengthening Canada-India Bilateral Relations. These essays break new ground in identifying areas of mutual interest and provide a glimpse into the potential for stronger and deeper Canada-India ties.

**2. India and Serbia and Montenegro Re-Engagement: Regional and Bilateral Dimensions**

The Centre for Policy Research at New Delhi and the Institute of International Politics and Economics at Belgrade jointly took the initiative of organising annual bilateral policy dialogues to assess the gains from and to find effective ways for re-engagement between India and Serbia. After the completion of the project, an edited volume containing papers and policy recommendations from the first two Dialogues entitled *India and Serbia and Montenegro Re-Engagement: Regional and Bilateral Dimensions*, edited by Charan D. Wadhva and Vatroslav Vekaric was published. This book presents selected papers from the first two such Policy

Dialogues at Track-II level held in 2003 and 2004 and is organised into four sections: Global positioning of India and Serbia-Montenegro; Regional cooperation and integration; Managing diversities; and India and Serbia-Montenegro bilateral relations: potential and prospects. This book should be found useful by policy makers and researchers worldwide, interested in regional and bilateral co-operation in India, Asia, Serbia-Montenegro and Europe.

### **3. Socio Economic and Environmental Impacts of Bhakra Nangal Project**

This research project, sponsored by the Third World Centre for Water Management and supported by the Nippon Foundation, Japan was completed in July 2004. The findings of the research study have since been published by the Oxford University Press, New Delhi in the form of a book entitled *Bhakra Nangal Project: Socio-economic and Environmental Impacts* authored by R. Rangachari.

Large dams and multipurpose river valley projects, initially lauded as ‘temples of modern India’ in the Nehruvian era came under increasing criticism in the later years owing to social and economic concerns.

This publication is a pioneer scientific performance analysis of a completed river valley scheme, which has already served the nation for nearly five decades.

It examines how far the stated objectives of the project have been fulfilled. The volume studies the incidental and indirect consequences of the dam including its synergetic impact and the ‘green revolution’; increased food production and productivity in the area; and the displacement and rehabilitation of people from the areas submerged when the dam was built. Informative, yet written in an engaging manner, this volume will interest environmentalists, water management experts, activists, bureaucrats, policy planners, and an informed general public.

### **4. Electricity Governance Indicator Toolkit Application – Pilot Phase, India Country Study**

Centre for Policy Research hosted the Electricity Governance project funded jointly by World Resources Institute (WRI), Washington D.C and USAID. The initiative was undertaken simultaneously in four Asian countries and CPR hosted the India assessment. The project involved applying an Electricity Governance Indicator Toolkit jointly developed by three institutions, namely, WRI, NIPFP, New Delhi and Prayas, Pune. The toolkit, which asks a number of relevant and pertinent questions relating to the state of governance in the power sector, was applied to policy-making at the centre, to independent regulation at the state level and to environmental and social factors at both the central and state levels. The state level assessments were carried out by civil society organisations active in the power sector in three select states. The project report – which presents a scorecard on the state of governance in India’s power sector - was formally released at a function held at the CPR premises on 3 March 2006 by Ms.Aruna Roy, Magsaysay Award winning crusader for good governance in India. The India assessment report was also presented at the Electricity Governance Workshop held at Bangkok in March 2006 for all the four Asian participants.

The project was co-ordinated at CPR by Dr. Sudha Mahalingam, Senior Research Fellow.

**5. Institutions for Poverty Reduction: Understanding and Enabling Institutional Changes that Promote Pro-Poor Post-Harvest Innovation**

In collaboration with the Centre for Technology and Development, New Delhi, UNU/INTECH, Maastricht (Sponsored by Natural Resources International, UK, 2005), the project has been completed, its final report submitted on January 15, 2006, and the report accepted by the sponsor.

Dr. Rajeswari Raina, Senior Research Fellow at CPR was in-charge of this project.

**6. Analysis of the Case Laws Relating to Panchayats Involving the Examination of Nearly 800 Judgements of Different High Courts and the Supreme Court**

For much of the year Mr. K.C. Sivaramakrishnan was involved in a major legal research work on the jurisprudence of Panchayati Raj. In the past decade, there have been over 900 judgements of the different High Courts and the Supreme Court relating to the various laws of the states to implement the provisions of the 73<sup>rd</sup> and the 74<sup>th</sup> Constitutional amendments. The study involved going through these judgements to assess which were the points of jurisprudential importance, which were the matters where adjudication has settled the law, on which items were references to the Supreme Court called for and an identification of the anomalies or deficiencies in the state laws requiring rectification. Two other companion studies reviewed the Panchayati Raj laws as well as laws on other subjects which impinge on the functional domain of the PR bodies.

The study covered the southern states, Maharashtra, Goa, Orissa, WB and the North-east. It was conducted under the auspices of the Institute of Social Sciences where the author holds a concurrent honorary position as Senior Fellow. The remaining states were covered by another organisation, The Rural Litigation and Entitlement Kendra of Dehra Dun. The ISS study on behalf of the Ministry of Panchayati Raj drew significantly from the premises and hypothesis contained in the author's earlier work *Power to the People* published by the CPR.

Mr. K C Sivaramakrshnan, Honorary Research Professor acted as Coordinator of the study.

**CONTINUING RESEARCH PROJECTS**

CPR faculty continue to publish in a variety of areas. Listed below are projects formally under the auspices of CPR:

**1. A Definitive Study in the Evolution and Operation of the Provisions of the Constitution of India**

Work on the Project on *A Definitive Study in the Evolution and Operation of the Provisions of the Constitution of India* continued. Draft studies on articles of the Constitution are in different stages of completion/finalisation:

- i. Studies on the Preamble, the Union and its Territory (articles 1 to 4), Citizenship (articles 5 to 11), Fundamental Rights (articles 12-14), The Union-Executive and Legislature (articles 52-123), (articles 124-141), The States (152-213): finalised

- ii. The Union (142-151); Subordinate Courts (233-237); Finance, Property, Contracts and Suits (264-300A); Trade, Commerce and Intercourse within the Territory of India ( 301–307 ) ; Services under the Union and the States (308-323); Tribunals (323A-323B); articles (324-330); article 15; articles (214-231); articles (352-395): second draft completed.
- iii. Studies on articles 16, 19: first draft ready.
- iv. Introductory chapters to the study- second draft completed.

Dr Subhash C. Kashyap, Honorary Research Professor is Director of this project, sponsored by Indian Council of Social Science Research (ICSSR), New Delhi.

## **2. India, China, Japan and the Emerging Security Scenario in Asia**

Dr. Nimmi Kurian revised three draft chapters of an ongoing research project in the light of comments received from the referees. The first chapter examines critical new investigations into Asian security that look beyond an exclusively politico-military interpretation to arrive at a more nuanced definition. The second chapter looks at the context within which Asian security architecture operates by focusing on three historical processes, namely decolonisation, bipolarisation, and globalisation. The third chapter looks at the emerging trends in Asian security such as regionalisation of international politics; diffusion of security threats and rise of multiple centres of power as well as the security debate within major Asian powers and the hierarchisation of security concerns.

## **3. Technology and Security – India’s Long-Term Interests**

This study is being conducted by Professor Brahma Chellaney.

## **4. Future of Nuclear Deterrence**

This study is being conducted by Professor Brahma Chellaney

## **5. Optimising Forces for Conventional Wars and Low-Intensity Conflicts in a Nuclearised Southern Asia**

Prof. Bharat Karnad is working on the Research Project on “Optimising Forces for Conventional Wars and Low-Intensity Conflicts in a Nuclearised Southern Asia”.

## **6. A Role for India in the Israeli-Arab Conflict**

Work is in progress on the research project on “A Role for India in the Israeli-Arab Conflict”.

Prof. Bharat Karnad is working on this Research Project.

## **7. Political Violence in India**

Mr. Ved Marwah, Honorary Research Professor is working on this project.

## **8. Social and Economic Rights: Law, Politics and Impact**

The study assesses the impact of the Indian judiciary on the justiciability and enforcement of social and economic rights and examines the pattern of High Court and Supreme Court judgements on the rights to health and education, as well as the enforcement of these decisions. It is part of a multi-country comparison of the role of the judiciary in delivering social and economic rights. The collection of data on the judgements and the analysis of the trends have been completed. The researchers are currently engaged in finding out about the enforcement of the decisions in selected high courts.

Dr. Pratap Bhanu Mehta, President, CPR and Dr. Shylashri Shankar, Research Fellow are working on this project.

## **9. New Insights into Promoting Rural Innovation: Learning from Civil Society Organizations about the Effective Use of Innovation in Development.**

This project draws lessons for innovation policy to meet poverty reduction goals. The project will pilot test the use of the innovation systems framework in a number of rural technology sectors in India and East Africa. The purpose is to use the framework (i) as an appropriate approach for understanding innovation processes that reduce poverty, and (ii) derive lessons from innovation processes associated with civil society led initiatives that are effectively using science, technology and innovation (ST&I) in poverty reduction. It tests the proposition that the civil society sector has been successful in leading initiatives where innovation is used for pro-poor rural development. An innovation in the research methodology is the creation of a Rural Innovation Policy Working Group (RIPWiG) in India to link the research more effectively to policy makers. This policy group will be a prototype mechanism for generating a policy debate on rural innovation grounded in on-going empirical experiences of innovations for development.

Dr. Rajeswari Raina, Senior Research Fellow at CPR is working on this project in collaboration with UNU/INTECH- Maastricht, CRISP- Hyderabad and XIIM, Bhubaneswar. (Sponsored by UNU/INTECH, 2005-2006)

## **10. Status of Water Research in South Asia**

This is a short overview by CapNet South Asia being co-ordinated by CapNet South Asia and its Research Co-ordinator in CPR. Country level compilations and analyses are authored by researchers in each South Asian country. The objective of this exercise is to contribute to a process of developing an understanding of the research in water and related sectors in South Asian countries, with a view to assessing how this knowledge can be accessed, modified /developed and utilised for operationalising Integrated Water Resources Management (IWRM) in the region and a compilation and assessment of R&D exploring current and future prospects for research on IWRM.

Dr. Rajeswari S Raina, Senior Research Fellow at CPR is working on this project, in collaboration with other members of ResNet SA, an interactive network for research on integrated water resources management (IWRM), under CapNet South Asia. (Sponsored by CapNet Global, Delft, 2005-2006).

**11. Poverty Impact Pathways and Livelihood Patterns in the Indo-Gangetic Plains – A Synthesis of Lessons for Priority Setting in the Rice Wheat Consortium, CIMMYT-IRRI. (Sponsored by the Rice-Wheat Consortium, CIMMYT, New Delhi, January 2006)**

Dr. Rajeswari S Raina, Senior Research Fellow at CPR has initiated the work on this project.

**12. Parliamentary Research Service (PRS)**

Parliamentary Research Service (PRS) started its operations from September, 2005. PRS is a project of CPR to focus on strengthening the quality of debate in Parliament. Thus, PRS has produced Legislative Briefs on the following Bills during the year 2005-06.

- i. The Right to Education Bill, 2005 - 21 November, 2005
- ii. The Pension Fund Regulatory & Development Authority Bill, 2005 – 9 December, 2005
- iii. The Food Safety and Standards Bill, 2005 – 13 February, 2006
- v. The Indian Medical Council (Amendment) Bill, 2005 – 17 February, 2006
- v. The Petroleum and Natural Gas Regulatory Board Bill, 2005 – 29 March, 2006

PRS has also produced the Parliament Session Summary – Winter Session – 23 November to 23 December 2005 (18 January, 2006) which contains a list of all legislative proposals that were introduced, discussed and passed in the Parliament. PRS has in addition produced the Budget Session Alert - Budget Session – 16 February to 28 April 2006 (20 February, 2006) which contains the list of all likely business to be taken up in the Budget Session, 2006.

Mr. C.V. Madhukar is Project Director of PRS Unit at CPR.

**13. India's External Relations: Role of Education Sector**

Dr. Kavita Sharma, Honorary Adjunct Research Professor is working on this project, sponsored by Ministry of External Affairs, Government of India.

**14. A Fresh Look on India's Look East Policy: Strategic Dimensions**

India's Look East Policy in recent years has assumed a greater economic dimension than a parallel political or strategic one. Given India's economic reforms and the attendant effort to integrate with the regional and global economy, it is but natural that Indian diplomacy, particularly in its relation with ASEAN countries, will focus more on economic issues like trade, investment, goods and services. And India's success in this sphere is quite significant. However, compared with the clout it has achieved as an economic player, its strategic role in the security of Southeast and East Asia is still quite marginal, notwithstanding its status as a nuclear power and the second largest country in Asia. Apart from its participation in the ARF dialogues and occasional forays into the Straits of Malacca for patrolling the area to help Indonesia in combating piracy, India unfortunately is an insignificant player in the security structure of the region. What appears striking to observers in Southeast Asia as well as in India is not the marginality of India's current security role in the region, but the conspicuous absence of a strategic vision of a future Asia-Pacific that can inform its policies and actions in the coming years to establish its rightful place in the Asian balance of power commensurate with its rising economic role and its potential as a stabilizing force in Asia. If India has to emerge as a major

power in Asia-Pacific it has to have not only the vision of its economic future but also a vision of its future strategic role. The proposed study would be an attempt to fill this gap by looking into emerging strategic and security issues in the region and how India can articulate an appropriate response to them either independently or in cooperation with other major powers in the region.

Apart from articulating a strategic vision for India in Southeast Asia, the present study will focus on India's comparative advantages in the region - the prospect of India presenting itself as a regional hub for higher education, its strength as a multi-ethnic, multi-religious and multi-cultural polity, and finally its strength as model for post-colonial democracy. The main assumption in this study is that if India aspires for a major role in the emerging Asian balance of power, it has to offer something 'niche' and different from what other powers with interest in the region can offer. India's 'niche' is in education, culture and democracy and its ability to play an effective and enduring role in the region would depend on leveraging such comparative advantages to build interdependence and mutual benefits.

The duration of this project is spread over a year from December 2005 through November 2006. Prof. Ghoshal has already collected major data for the study from the MEA sources - statements of officials, agreements signed with the East Asian countries and newspaper reports. Currently Prof. Ghoshal is going through the reporting on India in the East Asian newspapers. He wants to spend part of June and the whole of July in travelling to some of the countries of Southeast Asia to undertake field research and interviews of officials and opinion-makers. He is also preparing an article on India-Indonesia Relations for a book to be published by the Foreign Service Institute, New Delhi. Another article on "Arabisation of Islam in Southeast Asia and its implications for the security of the region" is ready for publication in *Contemporary Southeast Asia* (Singapore).

Prof. Baladas Ghoshal, Senior Research Fellow is incharge of this project, sponsored by Ministry of External Affairs, Government of India.

## 15. Rethinking Northeast India's Conflicts

Dr. Sanjib Baruah, Visiting Professor organised a workshop on the "Rethinking Northeast India's Conflicts" Project in Guwahati on 30 November – 2 December 2005.

This project is funded by the Royal Netherlands Embassy, New Delhi. Dr. Baruah will be organising a second workshop on this project in the near future.

## FACULTY NEWS<sup>1</sup>

1. During the period under, the President, **Dr. Pratap Bhanu Mehta** was involved in the following research and allied activities:-

### Conferences/Seminars/Lectures/Talks

- i. 'The Question of Identity, in the Conference on "Managing Globalisation: Lessons from China and India", 4-6 April 2005 organised by Lee Kuan Yew School of Public Policy, Singapore.

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<sup>1</sup> We regret that we are not able to report the activities of all Faculty Members owing to non-availability of information in some cases.

- ii. 'State and Globalization', in the Conference on "The Changing Role of the State: Visions and Experiences", 23-24 April 2005, organised by The Economic Research Forum, Cairo, Egypt.
- iii. 'Religion, Enlightenment and Violence' in the Conference during 30 May to 2 June, 2005, organised by University of Virginia, Vienna, Austria
- iv. 'Global Challenges in the 21<sup>st</sup> Century', at National Defence College, New Delhi, 17 June 2005
- v. 'Social and Economic Rights' during 18-22 June 2005 at National University of Juridical Science, Kolkata
- vi. 'Administration of Justice, 2010: Issues, Challenges and Responses'- a Retreat for Justices of the Supreme Court, 5-8 July 2005, organised by The National Judicial Academy, Bhopal in association with the Supreme Court of India.

**Lectures delivered under the Lecture Series organised by the India-Sri Lanka Foundation during 6-10 September 2005 (no. vii to ix)**

- vii. "Prospects for Regional Co-operation in the Expanding Scenario of Globalisation" on 7 September 2005 at The International Centre for Ethnic Studies, Colombo
- viii. "Globalisation: Its Impact and Opportunities for Developing/ Pluralistic Societies like India & Sri Lanka" on 8 September 2005 at The Bandaranaike Centre for International Studies, Colombo
- ix. "Globalisation: Its Impact and Opportunities for Developing/ Pluralistic Societies like India & Sri Lanka" on 9 September 2005 at Appadurai Memorial Auditorium, Faculty of Agriculture, University of Peradeniya, Kandy.
- x. 'Social Rights in the Indian Constitution', 19-23 September 2005 in Washington, USA
- xi. 'Higher Education in Kerala' 19-20 October 2005, Thiruvananthapuram
- xii. 'Globalization and Challenges of Deepening Democracy', 2005 in a Conference organised by the Ford Foundation, on 7-8 November 2005 at Goa
- xiii. 'Rethinking North East India's Conflicts and the Roads to Peace' organised by the CPR at Guwahati, 30 November to 2 December 2005.
- xiv. 'Trust and Institutional Accountability', in a Conference on "New Frontiers of Social Policy: Development in a Globalizing World" organised by The World Bank, Washington, 12-15 December 2005 in Tanzania.
- xv. 'India and China: Comparative Perspectives: Collaborative Agendas', in a "Lakshman Kadirgamar Memorial Conference on India-China Relations", 16-17 December 2005 in Colombo
- xvi. 'Challenges for Higher Education', TA Pai Memorial Lecture at Hotel Valley View, Manipal, 17 January 2006.
- xvii. 'Independent India: Religion and Politics since Independence', at India International Centre, New Delhi, 19 January 2006.
- xviii. 'State of Indian Democracy' at Nehru Centre, Mumbai, 21 January 2006.
- xix. 'The State of Indian Democracy' in a Conference on "Democracy in South Asia" sponsored by Eisenhower Fellowships Association in Sri Lanka, Colombo, 23-24 February 2006
- xx. 'Challenges to Higher Education' at the Convocation Function of University of Calicut, 2 February 2006.
- xxi. 'Is Religious Pluralism Possible?' at Georgetown University, Washington, DC, USA, 16-17 March 2006

## Columns

- i. 'Turning a Corner?', *The Telegraph*, 21 April 2005
- ii. 'Quite Right, Sir Humphrey', *The Indian Express*, 25 April 2005
- iii. 'The General's Brain', *The Indian Express*, May 16, 2005
- iv. 'The Four Deficits', *The Telegraph*, 24 May 2005
- v. 'Corridors of Gossip', *The Telegraph*, 25 May 2005
- vi. 'Weber's Tough Questions', *The Telegraph*, 2 June 2005
- vii. 'The Jinnah Touchstone', *The Indian Express*, 8 June 2005
- viii. 'Big Debate to Small Drama', *The Telegraph*, 12 June 2005
- ix. 'Where's the Party?', *The Indian Express*, 29 June 2005
- x. 'Regulating Higher Education (Part-I)', *The Indian Express*, 14 July 2005
- xi. 'Critiquing the Regulatory Regime (Part-II)', *The Indian Express*, 15 July 2005
- xii. 'How to Build Quality Institutions (Part-III)', *The Indian Express*, 16 July 2005
- xiii. 'An Embrace Too Ardent', *The Indian Express*, 20 July 2005
- xiv. 'Religion and the World', *The Telegraph*, 30 July 2005
- xv. 'Economists Don't Argue', *The Telegraph*, 18 August 2005
- xvi. '5-7-11 Justice', *The Indian Express*, 18, August 2005
- xvii. 'Sense and Consensus', *The Indian Express*, 24 August 2005
- xviii. 'Reserve Force', *The Indian Express*, 28 August 2005
- xix. 'Just Anger and More', *The Telegraph*, 29 August 2005
- xx. 'Governors as Lunch-Pins', *The Indian Express*, 5 September 2005
- xxi. 'Eternal Recurrence', *The Telegraph*, 8 September 2005
- xxii. 'Our Formed Tongues', *The Indian Express*, 9 September 2005
- xxiii. 'Political Parties: Tackle Disarray, Factionalism', *The Tribune*, 24 September 2005.
- xxiv. 'Just Impatient', *The Telegraph*, 17 October 2005
- xxv. 'The Truth about Iran', *The Telegraph*, 25 October 2005
- xxvi. 'How India Lost the Will to Reform', *Financial Times*, 1 November 2005
- xxvii. 'Moral Vertigo?', *The Indian Express*, 4 November 2005
- xxviii. 'Reading it Right', *The Telegraph*, 22 November 2005
- xxix. 'The Holy Quota', *The Indian Express*, 12 December 2005
- xxx. 'Word and Existence', *The Telegraph*, 14 December 2005
- xxxi. 'What are MPs for?', *The Indian Express*, 27 December 2005
- xxxii. 'The Camera's Lies', *The Indian Express*, 31 December 2005
- xxxiii. 'How to Make India a Truly Secular Nation', *The Indian Express*, 9 January 2006
- xxxiv. 'Between Two Stools', *The Telegraph*, 9 January 2006
- xxxv. 'On Muslims, UPA has Bad Answers', *The Indian Express*, 10 January 2006
- xxxvi. 'Central Culpability', *The Indian Express*, 26 January 2006
- xxxvii. 'Parliament & Judiciary: Where Should the Line be Drawn? (Debate)', *The Economic Times*, 31 January 2006
- xxxviii. 'Freedom with Prudence', *The Telegraph*, 9 February 2006
- xxxix. 'Nuclear or Unclear', *The Indian Express*, 11 February 2006
- xl. 'Till the State Recognises Us', *The Indian Express*, 16 February 2006
- xli. 'Dividing to Rule', *The Indian Express*, 7 March 2006
- xlii. 'Into Uncharted Waters', *The Statesman*, 12 March 2006
- xliii. 'Renouncer's Mystique', *The Indian Express*, 25 March 2006

## Book

- i. *Public Institutions in India: Performance and Design*; New Delhi; Oxford University Press; 2005 (Dr. Pratap Bhanu Mehta, Co-editor).

## Book Review

- i. Reviewed the book entitled *The Argumentative India* by Amartya Sen, *The Sunday Express*, 10 July 2005.

## Articles

- i. 'Self Assured Partners', *D+C Magazine for Development and Cooperation*, October 2005
- ii. 'What We do now will Determine what the Generation Inherits', *India Today*, 26 December 2005
- iii. Courts vs. Politicians, *Seminar Annual*, December 2005
- iv. SAARC and the Sovereignty Bargains, *HIMAL Monthly Magazine* (Nepal)
- v. India's Judiciary, the Promise of Uncertainty in Pran Chopra (ed.) *The Supreme Court Versus the Constitution*, Sage Publications, 2006.
- vi. 'Not Quite Correct, Jo', *Outlook*, 20 February 2006
- vii. 'Nuclear Pact Launches India into Uncharted Waters', *Yale Global*, 7 March 2006

2. During the period under review **Dr. Sanjib Baruah**, Visiting Professor was involved in the following research and allied activities:

## Meetings/Seminars/Conferences

- i. Attended first Workshop of the East-West Center project on "State Building Challenges in South Asia", 31 October – 4 November 2005 and spoke on Conflicts in Northeast India.
- ii. As an invited speaker at Peace Research Institute, Oslo, Norway, Dr. Baruah delivered a lecture on "Civil Conflicts in Northeast India", 10 November 2005.
- iii. Lectured at Indian Council of Historical Research, North East Regional Centre, Guwahati, on "The Strange Career of Southeast Asian Studies in India", 19 November 2005.
- iv. Lectured at Institute for the Development of Social Sciences in Cambodia, Phnom Penh, Cambodia on "Southeast Asian Studies in India", 15 December 2005.

## Book

- i. *Durable Disorder: Understanding the Politics of Northeast India*; New Delhi; Oxford University Press; 2005

## Paper

- i. Presented a paper entitled “The Contradictions of National Space: Contested Legality and Citizenship Practices in Assam”, at the Tobunken International Workshop on Partition and Independence in Heterogeneous Time, at University of Tokyo, Japan, 17 March 2006.

## Chapter in a Book

- i. Contributed a chapter entitled A New Politics of Race: India and its Northeast in Geeti Sen (ed) *Where the Sun Rises When Shadows Fall: The Northeast*, New Delhi; Oxford University Press and India International Centre.

## Article

- i. Coming to Terms with a Disturbing Past, *Telegraph* (Calcutta), 18 January 2006
3. During the year under review, **Dr. Brahma Chellaney**, Research Professor was involved in the following research and allied activities:

## Articles

- i. ‘India China Rivalry Sharpens’, *Japan Times*, 2 April 2005
- ii. ‘Power Politics’, *The Hindustan Times*, 27 April 2005
- iii. ‘Power Politics Ensnare Reform’, *Japan Times*, 24 May 2005
- iv. ‘If you Got It, Flaunt it’, *The Hindustan Times*, 27 May 2005
- v. ‘On a First Date Forever’, *The Hindustan Times*, 23 June 2005
- vi. ‘India-U.S. Ally or Independent Power?’, *Japan Times*, 29 June 2005
- vii. ‘India can be America’s Best Friend’, *International Herald Tribune*, 1 July 2005
- viii. ‘Waves of Wrath and Compassion’, *The Hindustan Times*, 3 July 2005
- ix. ‘Bharat-America Raksha Samjhote ki Hakikat (Debate)’, *Navbharat Times*, 6 July 2005
- x. ‘The International Terror Lab’, *Japan Times*, 17 July 2005
- xi. ‘Lead us not into Temptation’, *The Hindustan Times*, 18 July 2005
- xii. ‘India, US Promises Difficult to Implement’, *The Hindustan Times*, 21 July 2005
- xiii. ‘Go Forth and Prosper’, *The Hindustan Times*, 23 July 2005
- xiv. ‘Does the N-deal Weaken us Militarily?’, *The Economic Times*, 27 July 2005
- xv. ‘India’s Raw Deal with the United States’, *International Herald Tribune*, 8 August 2005
- xvi. ‘No Rationalization for Nagasaki Attack’, *Japan Times*, 10 August 2005
- xvii. ‘Desi Comics’, *The Hindustan Times*, 17 August 2005
- xviii. ‘Should India consider China a Friend or Rival? (Debate)’, *The Times of India*, 21 August 2005
- xix. ‘Neo-Emperor of Evil Genius’, *Japan Times*, 4 September 2005
- xx. ‘China’s Loss has been India’s Gain’, *The Asian Wall Street Journal*, 9 September 2005
- xxi. ‘Pandering to Their Past’, *The Hindustan Times*, 24 September 2005
- xxii. ‘China should Face its Own Unsavory Past’, *Japan Times*, 26 September 2005
- xxiii. ‘Atom-Tomming Lies’, *The Hindustan Times*, 11 October 2005
- xxiv. ‘Should the LoC be Softened on a Permanent Basis?’, *The Times of India*, 23 October 2005
- xxv. ‘Cause without Effect’, *The Hindustan Times*, 8 November 2005
- xxvi. ‘A Chance to Clean Up Terror’, *Japan Times*, 18 November 2005

- xxvii. 'All Terror Roads Lead to Pakistan', *The Union Leader*, 3 December 2005
- xxviii. 'Beijing's Historical Fantasies', *International Herald Tribune*, 12 December 2005
- xxix. 'China Takes on History', *The Asian Age*, 19 December 2005
- xxx. 'U.S. Deal is a Bad Choice for Power Generation', *International Herald Tribune*, 28 December 2005
- xxxi. 'India-U.S. Nuclear Talks – Deal Harms Indian Interests', *Japan Times*, 5 January 2006
- xxxii. 'Don't Do Mullahs' Bidding', *Japan Times*, 17 January 2006
- xxxiii. 'Don't Play into Iran's Hands', *The Economic Times*, 23 January 2006
- xxxiv. 'America's Martial Arts', *The Hindustan Times*, 28 January 2006
- xxxv. 'US Plan Begins to Unravel, Quietly', *The Hindustan Times*, 10 February 2006
- xxxvi. 'Vaunted U.S.-India Unclear Deal Begins to Fall Apart', *International Herald Tribune*, 14 February 2006
- xxxvii. 'Washington's Ever-Shifting Goalpost', *The Hindu*, 15 February 2006
- xxxviii. 'Aim Before You Shoot', *The Hindustan Times*, 18 February 2006
- xxxix. 'Aakhir is Parivartan ki Majboori Kya Hai', *Navbharat Times*, 19 February 2006
- xl. 'India's Dissemblance on Iran', *The Asian Age*, 25 February 2006
- xli. 'The Black Note for U.S. Aid', *Japan Times*, 3 March 2006
- xlii. 'Two-Timing George', *The Hindustan Times*, 6 March 2006
- xliii. 'PM Drops Bombshell, Concedes 1974 Test Born in Sin', *The Asian Age*, 8 March 2006
- xliv. 'Meet Mr. Goalpost Shifter', *The Asian Age*, 11 March 2006
- xlv. 'Capping India's Crown Jewels', *Economic Times*, 18 March 2006
- xlvi. 'Ambivalent Power India', *The Asian Age*, 25 March 2006
- xlvii. 'Bush Traps India into CTBT', *The Asian Age*, 28 March 2006

### **Book Review**

- i. Reviewed the book entitled *Mao: The Unknown Story* by Jung Chang and Jon Halliday, *The Hindustan Times*, 31 July 2005
- 4. During the year under review, **Mr Sanjoy Hazarika**, Honorary Research Professor was involved in the following research and allied activities:

### **Workshops/Lectures/Seminars organised/attended**

- i. Made a presentation on 8 April at the University of Kentucky, Lexington, US, on a project on Media Stereotypes of Appalachia conducted under a Rockefeller Foundation fellowship in 2003
- ii. Micro-credit and SHGs in the North East, Dibrugarh, Assam on 17 March 2006.
- iii. Three workshops cum lectures on 'Going Beyond the Look East Policy' at Kohima on 18 January 2006, at Guwahati on 21 January 2006 and at Shillong on 24 January 2006.
- iv. 'Need for Additional Infrastructure' Aizwal, Mizoram on 13 March 2006 and at Itanagar, Arunachal Pradesh on 20 March 2006
- v. Seminar on Asia and Europe at Kuala Lumpur organised by the Friedrich Ebert Stiftung.
- vi. Presented a paper on North East at a Seminar on 'Political Violence and Terrorism in South Asia' in Islamabad, Pakistan on 2-4 February 2006.
- vii. As member of the ICSSR National Council, Mr. Hazarika attended the meeting of the North East Research of the ICSSR in Shillong on 25 January 2006. He also organised a Workshop on "New Economic Paradigms for the North East", which was attended by senior and young scholars from the NE region, professionals and entrepreneurs at

Gangtok, Sikkim for the Indian Institute of Advanced Studies, Shimla on 24-25 March 2006.

Mr. Hazarika continued his column “North by North East” for *The Statesman* and edited the North East Page every Saturday (to appear on Mondays from April).

### **Other Work and Recognition**

- i. Was appointed to the council of the ICSSR.
  - ii. Was appointed as member of the Review Committee of the Armed Forces Special Powers Act, 1958, for which he travelled in Manipur, Nagaland, Meghalaya and Assam and held extensive hearings with stakeholders and civil society groups.
5. During the period under review, **Mr. Bharat Karnad**, Research Professor was involved in the following research and allied activities:

On the request by the Integrated Defence Staff Headquarters, Ministry of Defence, Prof. Karnad conducted the First Strategic Nuclear Orientation Course for Brigadier-level officers (cleared for the next higher rank) from the three Armed Services at CPR, 6-17 February 2006.

### **Seminars/Conferences**

- i. Paper presented at the Brookings International Conference on “Force and Legitimacy” in Dubai, 13-14 September 2005.
- ii. Paper on “Geopolitical and Strategic Convergence and Divergence of Interests” at the First Trilateral China-India-United States Conference, Shanghai, 16-19 November 2005.

### **Lectures**

- i. “India’s Security Policy-making: Future Scenarios” at the II (Strike) Corps Senior Officers Study Week, Subathu, 6 June 2005.
- ii. “Nuclearization in Asia: Impact on India’s Security” at the Combined Operational Review and Evaluation (CORE) for Major General- and Lieutenant General-Rank Officers and Equivalent from the three Armed Services, Army War College, Mhow, 14 June 2005.
- iii. “Weapons of Mass Destruction, Arms Control, Disarmament and Nuclear Missile Defence Shield” at the National Defence College, 20 June 2005.
- iv. “Indian Nuclear Policy” at the National Police Academy, Hyderabad, 1 September 2005.
- v. “India-US Relations and the Manmohan Singh- George W. Bush Deal”, School of International Studies, Jawaharlal Nehru University, 8 September 2005.
- vi. “India’s Nuclear Policy, Posture and Prospects” to the Tri-Services team from the Royal College of Defence Studies, UK, at the British High Commission, 4 October 2005.
- vii. “National Defence Policy: Nuclear Dimension”, National Defence College, 13 October 2005.
- viii. “Nuclear Strategy” at the Defence Services Staff College, Wellington, 17 October 2005.
- ix. “Impact of Nuclearization on Regional Peace and Security”, Centre for Land Warfare Studies, 20 February 2006.

- x. “India’s Nuclear Strategic Setting”, Joint Capsule of the Higher Command Courses of the Army War College, College of Naval Warfare and the College of Air Warfare at the Army War College, Mhow, 23 February 2006.

## **Publications**

### **Book**

*Nuclear Weapons and Indian Security: The Realist Foundations of Strategy*, Second Edition (New Delhi, Macmillan India, 2005)

### **Chapters in Books**

- i. “Firming-up the Critical Capability Triad: Strategic Muscle, Sub-Conventional Punch and IT-Enabled Network-Centricity and Electro-Magnetic Warfare Clout” in Lt Gen Vijay Oberoi (ed.) *Army 2020: Shape, Size, Structure and General Doctrine for Emerging Challenges* (New Delhi, Centre for Land Warfare Studies and Knowledge World, 2005)
- ii. “India’s Future Plans and Defence Requirements” in NS Sisodia and C. Uday Bhaskar (eds.) *Emerging India: Security and Foreign Policy Perspectives* (New Delhi, Institute for Defence Studies and Analyses and Promilla & Co. Publishers, 2005)
- iii. “Demilitarization of LoC: Negative Strategic Ramifications” in PM Kamath (ed.) *India-Pakistan Relations: Courting Peace from the Corridors of War* (VPM Centre for International Studies, Mumbai, and Promilla & Co. Publishers, 2005)
- iv. “Shaping the Indian Special Forces into a Strategic Asset” in Lt Gen Vijai Oberoi (ed.) *Special Forces: Doctrine, Structures and Employment Across the Spectrum of Conflict in the Indian Context* (New Delhi, Centre for Land Warfare Studies and Knowledge World, 2006)
- v. “Strategic Implications of Nuclear Cooperation” in *The Debate on Indo-US Nuclear Cooperation* (New Delhi, Delhi Policy Group, 2006)

### **Newspaper Op/Ed articles**

- i. “Hasten NPT’s End”, *The Asian Age*, 9 May 2005
- ii. “How to Reunite India-Pak Armies’ Umbilical Cord”, *The Asian Age*, 12 June 2005
- iii. “Does India Really Count?”, *The Asian Age*, 29 June 2005
- iv. “India’s Vision Void”, *The Indian Express*, July 2, 2005
- v. “Snake-Oil Salesmen Smell a Client”, *The Asian Age*, 14 July 2005
- vi. “Was the Bombing of Hiroshima Inevitable? Yes. This Way the War Ended with Minimum Loss of Life”, *The Sunday Times of India*, August 7, 2005
- vii. “Remember the Tritium”, *The Asian Age*, 7 August 2005
- viii. “A Civilian Nuclear Dependency”, *The Asian Age*, 13 August 2005
- ix. “Opposed to India, Left, Right and Centre”, *The Asian Age*, 24 September 2005
- x. “Vietnam as India’s Force Multiplier”, *The Indian Express*, 3 October 2005
- xi. “India’s Permanent Nuclear Hobble”, *The Asian Age*, 26 October 2005

- xii. "Holes in Natwar's Armour", *The Asian Age*, 11 November 2005
  - xiii. "PM in a Nuclear Pickle", *The Asian Age*, 2 December 2005
  - xiv. "ITER Crumbs and Trojan Horses", *The Asian Age*, 12 December 2005
  - xv. "Does the US Deal Really Serve India?", *The Asian Age*, 19 December 2005
  - xvi. "Desperate for a Nuclear Deal", *The Asian Age*, 17 January 2006
  - xvii. "The Nuclear Poison Pill", *The Asian Age*, 28 January 2006
  - xviii. "Do As the US Would", *The Asian Age*, 4 February 2006
  - xix. "Nuclear Deal is Insidious, Unfair", *The Asian Age*, 15 February 2006
  - xx. "Why the Nuclear Deal is a Disaster", *The Asian Age*, 18 March 2006
6. During the year under review, **Dr. Subhash C Kashyap**, Honorary Research Professor was involved in the following research and allied activities:

### Meetings/Seminars/Conferences

- i. Address at Parliament Bureau (BPST) to foreign participants of the Legislative Drafting Course on Salient Features of the Constitution, 22 April, 2005
- ii. Delivered Keynote Address at Deen Dayal Research Institute on Salaries and Emoluments of M.P.s, 22 April 2005
- iii. Paper presented as Keynote Speaker on Reviewing the Constitution to the youth at Sri Aurobindo Centre, Shillong, 26 April 2005
- iv. Addressed the Rotary International Kanpur Club as the Chief Guest on the Installation Day on "Service before Self", 7 July 2005.
- v. Addressed the Bharatiya Vidya Bhavan as Chief Guest on Teacher's Day, 5 September 2005
- vi. Attended International IIDEA Board of Directors meeting at Sweden (Candidates for the post of Secretary-General interviewed), 17 and 18 September 2005.
- vii. Address at JNU on Prevention of Political Corruption, 28 September 2005.
- viii. European Union Journalists Delegation: Presentation of keynote papers at Ashoka Hotel (3 and 4 October 2005) on
  - (i) Electoral System – National and Regional Parties, Fragmented Verdicts and Coalition Politics; Centre-State Relations
  - (ii) Indian Political System and the Constitutional Framework
- ix. Address at the BPST, Parliament House, Foreign Parliamentary Officers on Salient Features of the Constitution, 18 October 2005.
- x. Address on "Trends in Indian Polity" at the First Diplomacy & Foreign Policy Programme for foreign diplomats, Foreign Service Institute, Ministry of External Affairs, GOI, 18 October 2005.
- xi. Keynote speaker on 'The Democratic Experience' at Indo-Taiwan meet at India International Centre on 22 October 2005.
- xii. Address as Chief Guest at the Inter-School Youth Parliament Competition, 31 October 2005.
- xiii. Address at Allahabad University Senate Hall to Conference of Political Science Teachers from Indian Universities on Constitutional Reforms, 7 November 2005.
- xiv. Attended IIDEA Board of Directors meeting at Stockholm on 4 and 5 December 2005.
- xv. Series of two Lectures at Panchnad Research Institute, Chandigarh on "Constitution as a Tool to Revamp Indian Polity", 17 and 18 December 2005.
- xvi. Power point presentation at National Defence College on "The Constituent Assembly and Framing of the Constitution.", 7 March 2006

- xvii. Presented Keynote Paper on Legislative-Judiciary Interface at the Nehru Memorial Museum and Library, Teen Murti, 11 March 2006

### **Books, Papers/Articles published**

#### **Books/Papers**

- (i) Fourth revised and updated edition of the NBT book on *Our Constitution* (May 2005) published

#### **Articles**

- i. The Governor, the Legislature and the Judiciary, *South Asia Politics*, April 2005
- ii. Good Governance, *CDS Silver Jubilee Souvenir*, April 2005.
- iii. Perspectives on Human Rights, *India & Human Rights*, ed. by TSN Sastry
- iv. Limits to Loot by Legislators, *South Asia Politics*, May 2005
- v. Frequent Elections Can be Avoided, *The Pioneer*, 28 May 2005
- vi. In Defence of Dissolution, *South Asia Politics*, June 2005
- vii. Nepal: Constituent Assembly the Only Way, *South Asia Politics*, July 2005
- viii. Building a Strong Nation, *South Asia Politics*, August 2005.
- ix. No Confidence, Censure and Confidence Motion, *Vidhayini*, Vol.22, No.4
- x. Draining India, *The Pioneer*, 13 August 2005.
- xi. Legislature-Judiciary Conflict, *Veer Arjun*, 29 August 2005.
- xii. (a) Constitution of India and International Law and  
(b) Human Rights Provisions in the UN Documents and in the Constitution and Laws of India, *India and International Law* ed. by B.N.Patel, Martinum, Leiden/Boston, 2005.
- xiii. Parliament, Reform Thyself, *The Tribune* (125 years Special Supplement), 24 September 2005.
- xiv. Bihar Imbroglio: the President, the PM and the Governor Erred, *Economic Times*, 14 October 2005.
- xv. Cash for Question: Guilty Can Be Sent to Jail, *The Tribune*, 17 December 2005.
- xvi. The “Doctrine” of (Basic Structure) v. the Sovereignty of the People in *The Supreme Court versus the Constitution*, Pran Chopra (ed), Sage, New Delhi.
- xvii. Much Ado about Nothing, *Daily News and Analysis*, 29 January 2006
- xviii. “Unconstitutional” Dismissal of the Bihar Assembly: The Supreme Court Judgement, *South Asia Politics*, March 2006
- xix. Supreme Court Judgement Revisited, *The Hindu*, 21 March 2006
- xx. Who Profits from What Office?, *The Indian Express*, 23 March 2006
- xxi. Abolish the Office-of-Profit Criterion, *Economic Times*, 29 March 2006

#### **Other Work and Recognition**

- (1) Continued to function in an honorary capacity as:
- A. **President** (i) Citizenship Development Society;  
(ii) Rashtriya Jagriti Sansthan
  - B. **Chairman**, Academy of Grassroots Studies and Research
  - C. **Editor**, *South Asia Politics*

#### D. Member Board of Directors, *IIDEA (Stockholm)*

Interviewed by the print and electronic media frequently from within the country and abroad. Also, consulted by policy makers.

7. During the period under review, **Dr. Nimmi Kurian** was engaged in the following research and allied activities:

##### **Seminars/Workshops**

- i. Gave a talk on “Emerging Security Scenarios in Asia” at the First Diplomacy and Foreign Policy Programme for Foreign Diplomats conducted by the Foreign Services Institute of the Ministry of External Affairs, 20 October 2005.
- ii. Panelist in the Lakshman Kadirgamar Memorial Conference on *India-China Relations*, Bandarnaike Centre for International Studies, Colombo, 16-18 December 2005.
- iii. Participated in and helped organise the Sixth Forum on Regional Economic Cooperation between Bangladesh-China-India-Myanmar (BCIM), jointly organised by the CPR and the ICS, New Delhi, 30-31 March 2006.
- iv. Completed a thematic review and analysis of social science research on water issues in India as part of a research project being conducted by CapNet South Asia on Water Research in South Asia.

##### **Papers Presented/Published**

- i. Engaging the Extended Neighbourhood: India and the Emerging East Asian Community, at the International Conference organised by the University of Illinois and the Institute of Malaysian and International Studies on “The Emerging East Asian Community: Economic and Security Issues”, Kuala Lumpur, 19-20 May 2005.
- ii. Presented paper The Chinese State and Informal Regionalism at the National Seminar on “Emerging India-China Relations: Prospects and Challenges” organised by the Department of East Asian Studies, University of Delhi, 2 December 2005.
- iii. Published research paper Prospects for Sino-Indian Trans-border Economic Linkages in *International Studies*, Special Issue on China’s Foreign and Security Policy, vol. 42, nos. 3&4, 2005.
- iv. Contributed chapter “Eastward-Bound: Reviving India’s Look East Policy and Implications for China”, in Isabelle Saint-Mezard and James K Chin ed., *China and India: Political and Strategic Perspectives*, Centre of Asian Studies, The University of Hong Kong, 2005.
- v. Presented a research paper on “Fungible Borders and Informal Regionalism: Rethinking China’s IR” at the International Conference on Asian Politics and Security organised jointly by the Centre for East Asian Studies, JNU and the Department of East Asian Studies, University of Delhi, 6-7 March 2006.

- vi. Contributed chapter “Engaging the Extended Neighbourhood: India and the Emerging East Asian Community”, *The Emerging East Asian Community: Economic and Security Issues*, University of Kebangsaan Press, Kuala Lumpur, 2006.
- vii. Reviewed the book by Jairam Ramesh, *Making Sense of Chindia: Reflections on China and India*, India Research Press, 2005, *Seminar*, 550, June 2005.

**8.** During the period under review, **Mr. C.V.Madhukar**, Project Director, Parliamentary Research Service (PRS) attended a National Consultation on “National Colloquium on Right to Information Act: Issues in Administrative Efficiency, Public Accountability and Constitutional Governance” jointly organised by the Administrative Reforms Commission, New Delhi and the National Judicial Academy, Bhopal during 10-12 December 2005 at Bhopal that discussed the implementation of the Right to Information Act.

**9.** During the period under review, **Mr. Ved Marwah**, Honorary Research Professor completed a chapter entitled “Emergency Powers and the Role of the Governor in the Indian Constitution”. It is expected to be published in a forthcoming edited book by Dr. Subhash C. Kashyap.

**10.** During the period under review, **Dr. Rajeswari S Raina**, Senior Research Fellow was engaged in the following research and research related activities:

#### **Meetings, Seminars, Conferences Workshops organised**

- i. “Capacity Building Workshop on Applying Innovation Systems Concepts to Agricultural Research,” organised by CRISP, CPR, UNU/INTECH, in CRISP, ICRISAT, Patancheru, A.P., 22-24 November 2005.
- ii. “Learning with Financial Organizations for Enabling Rural Innovation,” organised by CPR, NEDFi, CTD, UNU/INTECH and CHD, in Hotel Pragati Manor, Guwahati, 9-10 December 2005.
- iii. “Third Meeting of the Rural Innovation Policy Working Group,” organised as part of the UNU/INTECH project on *New Insights into Promoting Rural Innovation: Learning from Civil Society Organizations about the Effective Use of Innovation in Development*, in CPR, New Delhi, 24 January 2006.

#### **Written Papers presented**

- i. “Social Sciences for Agricultural and Rural Development: Lessons for Rural Innovation”, presented at the Conference on Globalization and Chinese Agriculture, China Agricultural University, Beijing, China, 17-18 September 2005.
- ii. “Development and Diffusion of Energy Efficient Devices,” presented at the Third Rural Innovation Policy Working Group meeting, CPR, 24 January 2006.
- iii. Comments: on the “Decline of the Peasantry” in Eric Hobsbawm’s *War, Peace and Hegemony at the Beginning of the 21<sup>st</sup> Century*, at the Symposium organised by the Book Review Literary Trust, 11-14 February 2006
- iv. “Poverty Pollutes? Lessons from Rural Innovation,” presented at the *Seminar on Facing the Challenge of Poverty in India*, organised by the Centre for Economic Studies and

Planning and the Indian Academy of Social Sciences, Jawaharlal Nehru University, 30 March-1 April 2006.

### **Papers published**

- i. Rajeswari S. Raina and Sunita Sangar, (2006) “Confronting Complexity: the Evolution of Soil Science Research in India,” Trends in Soil Science, Bulletin No. 23, Indian Society of Soil Science: New Delhi, pp. 116-141.

### **Report**

- i. *RIPWiG Reporter, No. 1.* published as part of the Rural Innovation Policy Working Group, of the UNU/INTECH - CPR project.
11. During the period under review, **Dr. Kavita Sharma**, Honorary Adjunct Research Professor was involved in the following research and allied activities:

### **Seminars/Lectures**

- i. Panelist on education on “Autonomy in Higher Education: Regulatory and Legal Issues”, Chandigarh.
- ii. Resource Person to deliver lecture on “Mahabharata Through the Eyes of Women”, UGC Academic Staff College, BHU (Varanasi)

### **Books Published**

- i. *Critiquing Nationalism, Transnationalism and Indian Diaspora*; New Delhi; Creative Books (Co-editor)
- ii. *Contextualizing Nationalism, Transnationalism and Indian Diaspora*; New Delhi; Creative Books (Co-editor)

### **Papers/Chapters**

- i. Paper on Education as a Constitutional Right – Its Evolution and Present Status
- ii. Contributed a chapter entitled “Limping Marriages and Holiday Wives” in the book *Critiquing Nationalism, Transnationalism and Indian Diaspora*, New Delhi; Creative Books.
12. During the period under review, **Mr. K C Sivaramakrishnan**, Honorary Research Professor was involved in the following research and allied activities:

### **Seminars/Conferences/Lectures**

- i. Participated in a conference on Decentralisation in Udaipur on 17-19 September 2005.
- ii. Participated in an international conference organised by the Institute of Social Sciences in Trivandrum and presented a paper on Democratic Deficit in Decentralisation on 7-9 October 2005

- iii. Participated in a meeting of the Task Force on Panchayati Raj Jurisprudence on 25 and 26 October 2005
- iv. Participated in a meeting in the Planning Commission on the National Urban Renewal Mission on November 8, 2005
- v. Delivered a talk on the Legal Aspects of Decentralisation at the National Judicial Academy, Bhopal on 9 December 2005
- vi. Participated in a Workshop organised by the CPR in connection with the Administrative Reforms Commission to discuss Ethnic Conflicts in India on 2 February 2006.
- vii. Attended a meeting of the Planning Commission's Task Force on Urban Transport on 8 February 2006.
- viii. Participated in the India Urban Space Conference organised by Janaagraha, Bangalore in collaboration with the NIUA and USAID. Presented a paper on Urban Space and Governance on 9-11 February 2006.
- ix. Delivered a talk on Union-State-Local Government Relations to the officers of the National Defence Academy on 14 February 2006.
- x. Presented a paper on India's Urban Growth and Issues of Governance to an invited audience at the CPR on 21 February 2006.
- xi. Attended a meeting of the Steering Committee of the Global Network on Local Governance in the Institute of Social Sciences, New Delhi on 24 February 2006. On the occasion, the book *People's Participation in Urban Governance* containing a comparative study of the working of the Ward Committees under the 74<sup>th</sup> Constitution Amendment written and edited by Mr. K C Sivaramakrishnan was released by the Union Minister for Urban Development, Shri Jaipal Reddy.
- xii. Participated in the meeting of the Association of Local Governments in India on 27 February 2006, held in the Institute of Social Sciences, New Delhi.
- xiii. Participated and chaired the session on Governance to mark the release of India Urban Infrastructure Report organised by the Infrastructure Development Finance Corporation on 8 March 2006.

### **Books Published**

- i. *Handbook of Urbanization in India*; New Delhi; Oxford University Press; 2005 (Mr. K.C. Sivaramakrishnan, Co-author)
- ii. *People's Participation in Urban Governance*; New Delhi; Concept Publishing Company; 2005 (Mr. K.C. Sivaramakrishnan, Editor)

## **LIBRARY AND INFORMATION & DISSEMINATION SERVICES**

### **Library**

During the year 2005-2006, 269 books were added to the library of the Centre. The acquisition programme of the library was mainly restricted to books relating to subjects such as Policy Sciences, Economic Policy, Banking, Political Science, Futurology, Social Indicators, Foreign Policy, Defence and other fields of relevance to Research Programmes of the Centre.

The CPR library has a collection of a total of 12215 volumes including bound periodicals. The library subscribed to 50 journals and received gratis 40 periodicals. These cover major policy fields of concern to scholars at CPR. In addition to these, 16 daily newspapers are being received in the library.

The computerised system developed for processing and indexing of books is in operation.

During the course of the year, CPR continued to use its e-mail account with M/s VSNL for sending and receiving e-mail. The library continued to be a member of the Developing Library Network (DELNET), New Delhi. One fax machine and e-mail service are being used extensively for communication and information retrieval purposes. One Compaq Presario 6800 PC with Internet facility, provided by the ICSSR, is being used by CPR faculty/researchers.

With the help of two plain paper copiers, better and efficient reprographic facilities were provided to researchers and other staff of the Centre.

For other material and publications, the CPR library depends upon the services of 20 libraries of various academic and other research institutions in Delhi which have been generous enough to lend their books and journals for the Centre's use on the principle of reciprocity.

### **COMPUTER UNIT'S ACTIVITIES**

During the year under report, the following activities were undertaken by the Computer Unit.

- i. 200 MB server space was purchased to upgrade the Centre's web Domain. A Dynamic and Admin controlled web site was hosted. By making most of the site's module dynamic, it is now possible to update its contents in-house. Web mail services were provided to the faculty on the Centre's Domain.
- ii. To support examination and testing work of ET&PPR Unit, Systems Analysis was done and necessary software developed for data processing of pre and post examination work of recruitment/admission tests conducted for various posts and categories.
- iii. To support the Research Work of ET&PPR Unit, statistical analysis of examination data of a State Police Organization was undertaken and the following tables were brought out.
  - Frequency distribution of total scores of three tests i.e Reasoning, Arithmetic & General Awareness.
  - Percentage cumulative frequencies, means, medians and standard deviations of total scores.

- Above analysis on individual scores.
  - Category-wise, education qualification-wise & religion-wise frequency distribution, means & standard deviations on total scores.
- iv. The following new Hardware purchases were added during the year:
- Two IBM Thinkpad R52 series notebook computers.
  - Ten Compaq Presario P-IV computers (256 MB RAM, 40-80GB HDD, CD writer, 17" Colour monitor).
  - Six HP all-in-one and one Duplex printer.
  - Ten Units of Uninterrupted Power Supply (UPS).
  - Two units of 512 MB Pen drive.
- v. Bandwidth of Centre's Internet connectivity has been increased to 256 kbps (pure).
- vi. System support services were provided for presentations related to seminars and conferences held at the Centre during the year. Maintenance and upgradation of hardware and software of the Centre's computers were carried out as per requirement. The functioning of mailing services was also looked after.

## **RESEARCH AND ADVISORY SERVICES**

### **Educational Testing and Personnel Policy Research (ET & PPR) Unit**

During the year under review, The ET & PPR Unit undertook the following examinations:

- i. Recruitment of A.A.O. (MCA) for an apex organisation dealing with Life Insurance. Examination was conducted at all India level.
- ii. Recruitment of Assistants (Clerical) for an organisation concerned with General Insurance. Three different examinations were conducted at regional level on different dates.
- iii. Recruitment of Assistant (Typing) and Assistant (Clerical) for another organisation concerned with General Insurance. Two separate regional level examinations were conducted for this purpose.
- iv. Recruitment of Assistant (Clerical), Stenos and Typists for another organisation concerned with General Insurance. Three separate regional level examinations were conducted for this purpose.
- v. Recruitment of Assistants (Clerical) for a different organisation concerned with General Insurance. One regional level examination was conducted for this purpose.
- vi. Recruitment of A.A.Os Finance, Marketing & MR, Engineering, Information Technology, Technical (with specialisation in Insurance) for an apex organisation concerned with General Insurance. Examinations in these specialised fields were conducted at the all India level.
- vii. Selection of students for a Bachelor's Degree level course in the field of Travel Management of a Govt. of India Institution.
- viii. Selection of trainees for a Post Graduate Diploma in Travel and Tour Management of a Government of India Institution.

- ix. Entrance Test for a Bachelor's course in Mass Media & Communication of a Central University.
- x. Entrance Test for a Bachelor's Degree Course in Pharmacy for a State University.
- xi. Recruitment of Drivers for a police organisation.
- xii. Recruitment of Male Constables for a police organisation.
- xiii. Recruitment of Female Constables for a police organisation.
- xiv. Selection of Tourist Guides for a central agency (Government).
- xv. Entrance Tests for a Post Graduate Diploma Course in Business Management of an apex institution.

The tests for the examinations except in the English language and relevant disciplines, were developed internally.

**POPULATION POLICY AND RESEARCH ADVISORY GROUP (PP-RAG)  
AS A UNIT OF CPR FOR PROMOTING  
SOUTH ASIAN REGIONAL COOPERATION**

The first meeting of the Steering Committee of the PP-RAG took place under the Chairmanship of Hon'ble Union Minister Shri Ambumani Ramdoss, on January 24, 2006 at Nirman Bhawan, New Delhi. This meeting identified a concrete agenda for PP-RAG. It was felt that PP-RAG should go into areas of research that had policy relevance and would fit in CPR's overall profile. After intensive discussions, the areas listed below were identified for research by PP-RAG Unit:-

- i. Delivery of services and logistical management in any 2 States viz. Bihar, Madhya Pradesh, Rajasthan and Uttar Pradesh
- ii. Reasons for achieving population stabilisation goals by state of Andhra Pradesh
- iii. Financial management, why the funds could not be received at the end user in time
- iv. How effective is two child norm in states like Rajasthan, Madhya Pradesh etc.
- v. How private sectors could be inducted in the Family Welfare Sector
- vi. Evaluation of Saheli in atleast one district of Bangladesh
- vii. Need for enhancing for contraceptive basket.
- viii. Adequacies for quality of services
- ix. Success of few private sector initiatives like Janani
- x. Review of best practices in Family Planning in Sri Lanka
- xi. Communication strategies in religious pockets in Bangladesh
- xii. Role of Nurse Midwife in delivery of services in RCH and population stabilisation
- xiii. Documentation of best practices in FW services in Southern states.

In addition to above areas of study, it was also desired in the aforesaid Steering Committee Meeting that CPR may have to play an important role to review and reformat long term population policies, popularisation of family welfare programmes, undertake research and

organize seminars and workshops focusing on major policy and population programme issues, as also to provide advisory services in health and family welfare sector.

Further initiatives are being taken up by the Centre for Policy Research and work is now on to engage researchers in these areas and commence field work.

### **GRANTS**

The CPR received the following grants from the ICSSR during the financial year 2005-06:

1.	Recurring grant (Non Plan)	Rs. 32,00,000
2.	Recurring grant (Plan)	Rs. 16,00,000
3.	Arrears of DP/Previous Year Grant received during the year	Rs 16,80,000
4.	Additional Grant (Non Recurring)	---
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	Total:	Rs. 64,80,000
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The CPR gross corpus fund now stands at Rs. 650.82 lakhs. The CPR's gross expenditure (including capital expenditure but excluding depreciation) during the year was Rs. 206.38 lakhs and the total specific project research during the year including research project expenditure was Rs. 197.77 lakhs.

### **INSTITUTIONAL AND NON-INSTITUTIONAL DONORS**

A number of state governments, public sector undertakings/institutions and private sector corporations as named below continued their support to the Centre:

#### **(A) List of Institutional Donors**

- 1 M/s General Insurance Corporation of India Ltd.
- 2 M/s . Samtel Color Ltd.

#### **(B) List of Corpus Donors/Providers of Endowment Grants**

- 1 Ministry of External Affairs, Government of India
- 2 Ministry of Finance, Government of India
- 3 Government of Assam
- 4 Government of Karnataka
- 5 Government of Punjab
- 6 Government of Tamil Nadu
- 7 Delhi Administration
- 8 M/s Ashok Leyland Ltd.
- 9 M/s Associated Cement Company Ltd.
- 10 M/s Bajaj Tempo Ltd.
- 11 M/s Escorts Tractors Ltd.
- 12 M/s Exide Industries Ltd.
- 13 The Ford Foundation

- 14 M/s Hindustan Times Ltd.
- 15 M/s Housing Development Finance Corporation Ltd.
- 16 M/s ICICI Ltd.
- 17 M/s Infrastructure Leasing and Finance Ltd.
- 18 M/s Kamani Engineering Corporation Ltd.
- 19 M/s Larsen and Toubro Ltd.
- 20 M/s Maharashtra Hybrid Seeds Co. Ltd.
- 21 M/s Marpol Chemicals Ltd.
- 22 M/s Modi Rubber Ltd.
- 23 M/s Sutlej Cotton Mills Ltd.
- 24 M/s Tata Chemicals Ltd.
- 25 M/s Tata Iron and Steel Company Ltd.
- 26 M/s Tata Power Company
- 27 M/s Wartsila Diesel Ltd.
- 28 The Unit Trust of India
- 29 Mr. K R Venugopal
- 30 Lt. Gen. (Retd.) A.M. Vohra

**(C) List of Project Grantees**

1. Action Aid India
2. Administrative Reforms Commission
3. Asia Pacific Foundation of Canada
4. CIMMYT
5. Indian Council of Medical Research (ICMR)
6. Institute of Development Studies, UK
7. Ministry of Defence, Government of India
8. Ministry of External Affairs, Govt. of India
9. Ministry of Home Affairs, Govt. of India
10. National Resources International, UK
11. Planning Commission, Govt. of India
12. Royal Netherlands Embassy
13. SEPHIS
14. SSRC – New York
15. Third World Centre for Water Management
16. United Nations University, Institute for New Technology (UNU/INTECH)
17. World Bank
18. World Resources Institute, USA

**CPR had been approved u/s 35(1)(iii) of the Income Tax Act 1961 which entitles the Donor under the present Income Tax Laws a weighted deduction @ 125% of the amount of donation till 31 March 2005. For the period beyond 31.3.2005 up to 31.3.2008, CPR has applied for extension of approval through Director of Income Tax (Exemptions) and the same is likely to be received in due course. CPR has also been approved u/s 80G(5) (vi) of the Income Tax Act, 1961 for the period from 1.4.2005 up to 31.3.2008 which entitles the donor 50% tax deduction of the net qualifying amount.**

**CPR FACULTY AND STAFF**  
(As on 31 March 2006)

**Faculty**

	Name	Designation
1	Pratap Bhanu Mehta Ph.D.(Princeton University)	President & Chief Executive
2	Brahma Chellaney Ph.D. (Jawaharlal Nehru University)	Research Professor
3	Bharat Karnad M.A. (University of California)	Research Professor
4	Charan Wadhva Ph.D.(Yale, USA)	Professor Emeritus
5	Nimmi Kurian Ph.D. (Jawaharlal Nehru University)	Associate Research Professor
6	Baladas Ghoshal Ph.D. (Jawaharlal Nehru University)	Senior Research Fellow
7	Sudha Mahalingam Ph.D. (Jawaharlal Nehru University)	Senior Research Fellow
8	Rajeshwari Raina Ph.D. (Kerala University)	Senior Research Fellow (on deputation)
9	C.V. Madhukar MPA (John F. Kennedy School of Govt., Harvard University, USA)	Principal Researcher & Project Director
10	Partha Mukhopadhyay Ph.D. (New York University)	Senior Research Fellow
11	M.R. Madhavan B.Tech., IIT Madras	Senior Research Fellow
12	Kavita Sharma Ph.D. (University of Delhi)	Honorary Adjunct Research Professor
13	Sanjoy Hazarika Diploma in Journalism (London School of Journalism)	Honorary Visiting Professor

14	B.G. Verghese BA (Hons.) (Delhi and Cambridge Universities)	Honorary Visiting Professor
15	Amb. G. Parthasarathy B.E. (University of Madras)	Honorary Visiting Professor
16	R.K. Sinha, IAS (Retd) B.Sc. (Engg.) (Hons.), Patna University	Honorary Visiting Professor
17	Sanjib Baruah Ph.D.(University of Chicago)	Honorary Visiting Professor
18	K.C. Sivaramakrishnan, IAS (Retd) M.A., BL (Law) (Madras)	Honorary Research Professor
19	Subhash C Kashyap M.A., LLB., Ph.D. (Allahabad University)	Honorary Research Professor
20	K R G Nair Ph. D. (Delhi School of Economics) University of Delhi	Honorary Research Professor
21	R. Rangachari B.E. (Hons), Anna University	Honorary Research Professor
22	Ramaswamy R. Iyer, IAAS (Retd) M.A (University of Bombay)	Honorary Research Professor
23	Ajit Mozoomdar, IAS (Retd) D.Phil (Oxon), Bar-at-Law	Honorary Research Professor
24	Ved Marwah, IPS (Retd)	Honorary Research Professor
25	Lt. Gen. V.K. Nayar (Retd) M.Sc. (Defence Studies), University of Madras)	Honorary Research Professor
26	Kanta Prasad Garg Ph.D. (Jamia Milia Islamia)	Consultant
27	Shylashri Shankar Ph.D. (Columbia University, New York)	Research Fellow
28	Kamal Jit Kumar M.A., M. Lib.Sc (University of Delhi)	Chief Librarian and Programme Officer (CL&PO)

29	Ajay Nayyar M.Sc., PGD in Computer Science (Kurukshetra University)	Senior System Analyst and Associate Programme Officer (SSA&APO)
30	Kaushiki Sanyal M.Phil (Jawaharlal Nehru University)	Senior Research Associate
31	Ruchita Manghnani MA (Jawaharlal Nehru University)	Research Associate
32	Sonu Trivedi M.A. (Jawaharlal Nehru University)	Research Associate
33	Vinod C.B. L.L.B (Mahatma Gandhi University)	Research Associate
34	Mohit Sinha B.A (Hons.) Delhi University	Research Associate

### **Administration, Accounts & Other Services**

1.	V.K. Bhal B.A. (University of Delhi)	Chief, Administrative Services
2.	L. Ravi B.Sc. (Nagarjuna University) PGDIRPM (Bharatiya Vidya Bhawan) HDSM (NIIT)	Administrative Officer (Admn. & Vigilance)
3.	Jagmohan Chander B.Sc (University of Delhi)	Administrative Officer (Admn. & Public Relations)
4.	Pradeep Khanna B.Com (University of Delhi)	Chief Accounts Officer
5.	Vivek Bhargava B.A. (University of Delhi)	Special Assistant (Administrative Coordination)
6.	M.C. Bhatt B.Com (Kumaon University)	Accounts Officer
7.	V.K. Tanwar M.Sc. (Kurukshetra University)	Assistant System Analyst and Assistant Programmes (ASA&AP)

8.	Dinesh Chandra	Senior Supervisor
9.	Shiv Charan	Senior Supervisor
10.	Y.G.S. Chauhan Certificate Course in Library Science	Assistant Librarian
11.	Sunil Kumar B.A. (Hons.) (University of Delhi) PGDPR (Bharatiya Vidya Bhawan)	Associate to President
12.	Pramod Kumar Malik B.A. (University of Delhi)	Associate to President
13.	Sonia Bhutani Gulati B.Com (University of Delhi) MDBA (University of Pune) B.LIS (Annamalai University)	Public Relations Associate
14.	Vinod Kumar M.A. (Meerut University)	Assistant Supervisor
15.	Kusum Malik B.Com (University of Delhi)	Secretarial Assistant (Project based)
16.	Suman Sablok B.A. (University of Delhi)	Secretarial Assistant (Project based)

#### **Other Secretarial Staff**

- 17. Ram Bahadur
- 18. Ranjit Singh
- 19. Ramu Dura
- 20. Poona Ram