

# ANNUAL REPORT 2023-2024



CENTRE FOR  
POLICY  
RESEARCH





**ANNUAL REPORT (COMPREHENSIVE)**  
**2023-24**

**Dharma Marg, Chanakyapuri**  
**New Delhi-110021**  
**India**





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## About CPR

The Centre for Policy Research (CPR) is one of India's leading public policy think tanks. Established in 1973, CPR is a non-profit, non-partisan, independent institution dedicated to conducting research that contributes to high-quality scholarship, better policies, and a more robust public discourse.

Key Objectives:

1. To establish and to carry on the administration and management of CPR;
2. To plan, promote and provide for education and training in policy planning and management areas and to undertake, organise and facilitate conferences, seminars, study courses, training programmes, lectures and similar other activities for the purpose;
3. To promote and conduct research in matters pertaining to:
  - a. the improvement of policymaking and management and building appropriate theoretical frameworks;
  - b. the education, training and development of personnel involved in policy areas;
  - c. the maximum augmentation and effective development of national resources including analytical and prospective studies of various sectors of the economy with a view to promoting national development;
4. To assist any institution in matters such as designing measurement tests for employee selection, appraisal programmes, conducting morale and productivity studies, streamlining organisational structure and to review, from time to time, the impact of educational, training and research activities and offer suggestions for filling the gaps in the operating systems;
5. To promote and undertake faculty development programmes to assure an adequate supply of competent researchers;
6. To maintain liaisons with professional institutions and educational bodies for the purposes of promoting research in policy sciences;
7. To provide consultancy services under its auspices or through its faculty to public bodies or any other institutions on matters having a bearing on performance, optimum use of organisational resources, or any other matter conducive to economic betterment;
8. To disseminate information on know-how on policy making and related areas by undertaking and providing for the publication of journals, reports, pamphlets and other literature and research papers and books in furtherance of the objects;
9. To establish and maintain libraries and information services;
10. To establish and maintain regional centres in India to promote the objectives of CPR;
11. To award diplomas, certificates and other distinctions and to confer degrees subject to approval by Parliament on candidates and prescribe standards of proficiency for the award of such diplomas, certificates, degrees subject to approval by Parliament, and other distinctions;
12. To confer honorary awards and other distinctions;
13. To institute and award fellowships, scholarships, prizes and medals in accordance with the rules;



14. To maintain close contact with other institutions having similar or related objectives, either wholly or partially, by way of payment or receipt of subscription, enrolment as a member thereof, fiscal or other sorts of mutual assistance, amalgamation, merger, collaboration, cooperation, and in any other way as CPR may deem necessary;
15. To establish and maintain a fund with the contributions of any official or non-official institutions and agencies and with all other amounts of money acquired by CPR in any other way;
16. To utilise a part or whole of the fund towards capital and recurring expenditure of CPR, to make appropriate investments or to deal with the fund in any other way CPR may find it necessary;
17. To borrow or raise or secure the payment of money by issuing bonds; securities or in such manner as CPR shall deem fit;
18. To draw, accept, make, endorse, discount, execute, sign, issue or otherwise deal with cheques, *hundies*, drafts, certificates, receipts, government securities, promissory notes, bills of exchange or other instruments and securities whether negotiable or transferable or not;
19. To create administrative, technical, ministerial and other posts under CPR and to make appointments thereto in accordance with the rules of CPR;
20. To establish and maintain provident and other benefit funds for the benefit of the employees of the CPR;
21. To make Rules and Bye-laws for the conduct of affairs of CPR and to add, amend, vary or rescind them from time to time;
22. To constitute such committee or committees as CPR may deem fit for the disposal of any of its business or on such matters as CPR may like to be advised; and
23. To do all such lawful things as CPR may deem fit for the attainment of all or any of the objectives.

#### List of Activities/Subjects Pursued

- Accountability Initiative
- Initiative on Cities, Economy and Society
- Initiative on Climate, Energy and Environment
- Land Rights Initiative
- Scaling City Institutions for India Initiative (SCI-FI)
- State Capacity Initiative
- The Politics Initiative
- Transboundary Rivers, Ecology and Development Studies (TREADS)

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**Governing Body**  
**(As of 31st March 2024)**

1.	Dr (Ms) Meenakshi Gopinath Director, Women in Security Conflict Management and Peace (WISCOMP) A-86, Nizamuddin East New Delhi 110 013	Chairperson
2.	Mr Subodh Bhargava Former Chairman, Tata Telecommunications Ltd. Villa 69, De Palm Springs Golf Course Road, Sector 54 Gurugram 122 001	Member
3.	Mr Shyam Saran Former Foreign Secretary and Honorary Senior Fellow Centre for Policy Research Dharma Marg, Chanakyapuri New Delhi 110 021	Member
4.	Ms Vinita Bali Director and Strategy Adviser 1104 Prestige Exotica #3, Cunningham Crescent Road Bengaluru 560 052	Member Independent
5.	Mr Shyam Divan Senior Advocate, Supreme Court of India 9, Nizamuddin East New Delhi 110 013	Member
6.	Member-Secretary Indian Council of Social Science Research Aruna Asaf Ali Marg New Delhi 110 067	Member
7.	Mr Rohit Bhasin Former Partner, Pricewaterhouse Coopers (PwC), and Independent Director D-408, Defence Colony New Delhi 110 024	Member
8.	Dr (Prof) C. Rajkumar Founding Vice Chancellor and Dean O.P. Jindal Global University (Institution of Eminence Deemed to be University)	Member
9.	Ms Yamini Aiyar President and Chief Executive, Centre for Policy Research Dharma Marg, Chanakyapuri New Delhi 110 021	Member-Secretary

**Executive Committee  
(As of 31st March 2024)**

1.	Dr (Ms) Meenakshi Gopinath Director, Women in Security Conflict Management and Peace (WISCOMP) A-86, Nizamuddin East New Delhi 110 013	Chairperson
2.	Mr Shyam Saran Former Foreign Secretary and Honorary Senior Fellow Centre for Policy Research Dharma Marg, Chanakyapuri New Delhi 110 021	Member
3.	Mr Subodh Bhargava Former Chairman, Tata Telecommunications Ltd. Villa 69, De Palm Springs Golf Course Road, Sector 54 Gurugram 122 001	Member
4.	Ms Vinita Bali Director and Strategy Adviser 1104 Prestige Exotica #3, Cunningham Crescent Road Bengaluru 560 052	Member
5.	Ms Yamini Aiyar President and Chief Executive, Centre for Policy Research Dharma Marg, Chanakyapuri New Delhi 110 021	Member

## President's Report

During 2023-24, in the month of November, the Centre for Policy Research (CPR) completed fifty years of serving the nation through its policy-oriented research and its active participation in public discourse on matters of national importance. The year was eventful in many other ways too. I am writing this Report because Ms Yamini Aiyar, my predecessor, stepped down as CPR's President and Chief Executive as of March 31, 2024.

In her seven years of stewardship, Yamini served the institution with dedication, diligence and hard work. She joined CPR in 2008 and founded the Accountability Initiative (AI) - the largest research cluster at CPR so far. As President, she facilitated the growth of large research initiatives and started the annual 'CPR Dialogues' to showcase our work for a wider audience.

This landmark 50<sup>th</sup> year was marked by the irony of shrinking operations due the continuing challenges and the consequentially reduced funding. CPR has tried to remain resilient and productive. During the year, our scholars published three books with reputed publishers, viz., Springer, Routledge and Cambridge University Press. They have also published 280 articles/ papers in the national and international dailies and journals. The Annual Report will provide more details of CPR's continued impactful engagement with policy thinking and public discourse.

But this is a fraction of what we could have achieved. CPR has suffered grievously. Its many research projects, initiatives and associated operations have had to be abandoned or truncated. It has witnessed dwindling numbers of its research scholars as well as the administrative staff. The uncertainties with future funding forced CPR to discontinue several of employees, majority of them young scholars. Though many scholars continue with CPR, often in an honorary capacity, others have relocated and repositioned in many ways.

Despite being affected by reduced funding, the Accountability Initiative, one of the largest initiatives focusing on enhancing transparency and accountability in governance and widely known for its budget briefs, has continued with its impactful work during the year. The Initiative has worked with the governments of Rajasthan, Karnataka, Nagaland on a wide variety of research and policy engagements during the year.

A similar scaling down of operations was witnessed with other initiatives: the Initiative on Cities, Economy, and Society (ICES), the Scaling City Institutions for India (SCI-FI), the State Capacity Initiative (SCI), and the Initiative on Climate, Energy, and Environment (ICEE). Yet, as you will see, these initiatives remained productive with their research and policy engagement from the outputs detailed out in the report. ICES's research on the Smart Cities Mission culminated in a white paper on urban governance released during the National Workshop on Streets & Public Spaces in January 2024. It also worked with NIUA on a post mission strategy for the smart cities. SCI-FI's outputs include a book *Social Innovations in Urban Sanitation: Meeting Unmet Needs*, highlighting the role of CSOs in sustainable sanitation. The initiative has collaborated with the Meghalaya government and the World Bank on the MPOWER project, addressing adolescent health and education challenges. The State Capacity Initiative's activities focused on subnational capacity building. Its support to Tamil Nadu Human Resources Reforms Committee led to a report presented to the Chief Minister of Tamil Nadu. The Initiative also developed and conducted a Special Induction Training for the 2023 batch of Nagaland Civil Service probationers for the Government of Nagaland.

Drawing on resources across the institution, CPR continued an initiative started by Accountability Initiative and State Capacity Initiative to engage with the Government of Andhra Pradesh in building their capacity to use data analytics to improve governance across multiple areas, such as tax administration at different levels, beneficiary selection and electricity distribution.

The Initiative on Climate, Energy, and Environment (ICEE), known for its prolific research outputs and vibrant policy engagement remained active for the most part of the year. I am pleased to share that some of the research scholars from the Initiative repositioned themselves as a separate entity, the Sustainable Futures Collaborative, and continue to pursue the Initiative's important research agenda. Though unfortunate and unintended, it is but another instance of CPR incubating initiatives into institutions.

Despite these challenges, CPR continues to display its resilience through its other initiatives, though with reduced momentum. The Land Rights Initiative (LRI) and the Politics Initiative remain active with their research and public engagements. The Politics Initiative published a significant book, *Dalits in the New Millennium*. The Initiative launched a series talks *How India Votes* featuring 24 discussions leading up to the 2024 general elections, moderated by Rahul Verma. The Transboundary Rivers, Ecologies and Development Studies (TREADS) Initiative, anchored around the Ministry of Jal Shakti Research Chair established by the Ministry of Jal Shakti, Government of India, under its MoU with the National Mission for Clean Ganga (NMCG) has been very active with their research projects supported by the NMCG. The Initiative has launched *Planners Circle* workshop series to engage with practicing urban planners to inform and reimagine statutory spatial planning in Indian cities. Their TREADTalks continue to host talks on a wide variety of topics.

While our tribulations with the tax authorities continue, we have complete faith in India's courts and institutional processes and remain confident that we will be cleared of all the allegations of irregularities. This is undoubtedly the most difficult phase for CPR in the past five decades of its existence. We are fortunate to have a strong and supportive Governing Board led by Dr Meenakshi Gopinath. Their belief in CPR and its core values is our biggest strength. Most of all, the continued trust and support of the larger CPR community keeps us going. Thank you so very much for believing in us. The road may be long but we are certain that CPR will emerge from all this with renewed strength and a greater sense of purpose.

Srinivas Chokkakula  
President and Chief Executive

## Research Publications

The following research publications were brought out during the year 2023-24.

### A) Major Books Published

- 1) Briesen D, Das S. P. (ed) *Media, Politics and Environment: Analysing Experiences from Europe and Asia*. New York: Springer, 2023.
- 2) Bandyopadhyay K., Bharti, Dasgupta S, Dasgupta S and Dwivedi A. *Social Innovations in Urban Sanitation in India: Meeting Unmet Needs*. London: Routledge, 2023
- 3) Pai, Sudha, Babu, D Shyam and Verma, Rahul (eds) *Dalits in the New Millennium*. Cambridge, United Kingdom: Cambridge University Press, 2023

### B) Articles Published by CPR Faculty

Around 280 articles were published by CPR faculty members and researchers in major national and international dailies and popular journals during the year.



## **Discussions, Meetings and Seminars/Workshops (Organised by CPR)**

During the year under review, CPR organised several seminars and special discussion meetings in addition to weekly faculty meetings with distinguished experts and workshops-cum-conferences. These are listed below:

- Book discussion on *Becoming Baba Saheb* on 20 April 2023
- CPR-CSH workshop on *Sensuous City: A Neighbourhood Approach* on 25 April 2023
- Financing Air Quality Improvement: Launch of the fourth paper in the series 'The State of India's Pollution Control Boards' on 27 April 2023
- A Discussion on Karnataka Assembly Elections 2023, 27 April 2023
- In the Centre lecture on More and Better International Mobility of Core Skill Labour: A Win-Win for India's Global Leadership on 3 May 2023
- Analysing the 2023 Karnataka Assembly Election Results on 15 May 2023
- CPR-CSH workshop on Capacity Building of Urban Local Bodies: What Early Experiences from Panchayats Can Teach Us on 30 May 2023
- CPR-CSH workshop on City as Territory: Spatializing Majoritarianism in Twentieth-century Calcutta on 27 June 2023
- How to Study Indian Elections under the series *How India Votes* on 6 July 2023
- In the Centre lecture on Violence, Order and the Indian State on 12 July 2023
- What Data Tells Us About Indian Politics under the series *How India Votes* on 18 July 2023
- CPR-CSH workshop on A Survey of India's Heat Action Plan, and How They Should Improve on 25 July 2023
- Voter Turnout: Who Votes and Why? under series *How India Votes* on 27 July 2023
- China and the Emergence of a Global Small Hydropower Network, ca 1980s on 4 August 2023
- Welfare and Patronage in Indian Elections under series *How India Votes* on 8 August 2023
- Book Discussion on *Social Innovations in Urban Sanitation in India: Meeting Unmet Needs* on 9 August 2023
- The Urban-Rural Divide in Indian Politics under series *How India Votes* on 16 August 2023
- Narratives on the Ground: Elections Up-close under series *How India Votes* on 25 August 2023
- From Muse to Machine: Rethinking India's Role in British Industrialisation and Global Economic History on 28 August 2023
- CPR-CSH workshop on Urban Planning, Informality and the Law: Unpacking the Planning Law Regime of the Indian City on 29 August 2023
- CPR-CSH workshop on Doing the 'Dirty' Work: Changing Caste and Value Relations in Delhi's Waste Economies on September 26 2023
- Book Discussion on *Dalits in the New Millennium* on 26 September 2023
- The Crucial Decade: Charting a Path for India's Climate, Energy and Environment Policy on 11 October 2023
- In the Centre lecture on From Green to Evergreen Revolution: Remembering Dr M.S. Swaminathan on 16 October 2023

- High Stakes, High Hopes: Collaborative Urbanism in South Africa on 18 October 2023
- CPR-CSH workshop on The Urban Greenfield: Spatial-Temporal Trajectories, Governance, and Methodological Directions on 31 October 2023
- How PM Candidates Drive Voting Choices in Indian Elections under the series How India Votes on 31 October 2023
- Mission Driven Bureaucrats on 1 November 2023
- The Semi-Final States: Do Assembly Election Results Matter for Lok Sabha? under series How India Votes on 10 November 2023
- How do Foreign Policy and National Security Issues Impact Domestic Politics in India? On How India Votes on 16 November 2023
- CPR-CSH workshop on Barriers to Employment on 28 November 2023
- What is Election Hawa? Interpreting Idioms of Indian Politics under the series How India Votes on 28 November 2023
- What Drives Voting Choices in India? (With a special spotlight on the recent Assembly Elections) on 4 December 2023
- In the Centre lecture on India in South Asia: The Future is Regional on 7 December 2023
- Gusts of Change: Trends and Implications of Myanmar's Struggle for a New Future on 15 December 2023
- CPR-CSH workshop on Institutional Reforms for Scaling Up Bus-based Public Transport in India on 19 December 2023
- How Religion and Culture Shape Political Behaviour in India under the series How India Votes on 12 January 2024
- Data Dialogues: Demystifying Health Budgets for Policy Insights on 24 January 2024
- Why Some Issues Remain Electorally Non-salient: The Case of Air Pollution under series How India Votes on 25 January 2024
- CPR-CSH workshop on The Landlord State: Land Allocation as a Tool of Industrial Policy in China on 30 January 2024
- Can Strategists Win Elections? under the series How India Votes on 12 February 2024
- Does Economy Matter in India's Voting Calculus? under series How India Votes on 15 February 2024
- CPR-CSH workshop on Charging Towards Equality: Exploring the Intersection of Electric Mobility and Gender 27 February 2024
- CPR-CSH workshop on 'Khula' Area: On the Urban and the Pathological on 26 March 2024

## CPR's Initiatives

### 1. Accountability Initiative

The initiative works on strengthening transparency and accountability in governance through evidence-based research on state capabilities and factors affecting efficient public service delivery in India. With a vision to enable responsive governance, the initiative works to increase citizen engagement in policy making and implementation.

#### i) Key Research Outputs

- The Accountability Initiative published a study on *Using Data for Better Policy Formulation and Evidence-Based Decision-Making – Rajasthan Case Study* as a part of its MoU with the Chief Minister of Rajasthan's Economic Transformation Advisory Council (CMRETAC). Using the case studies of education, health and Panchayati Raj departments, the study unpacked how data is collected and used and studied use cases of data and how it can feed into policy improvement. The study then provided recommendations on how to strengthen data systems, manage data flows and use it for more effective evidence-based decision-making. The research team includes Avani Kapur, Ritwik Shukla, Sharad Pandey and Sidharth Santosh.
- In 2023, the Accountability Initiative in partnership with the World Bank produced a primer on India's health budgets. The main objective of this primer is to offer the reader a way to understand and interpret India's Union and state health budgets. The primer is co-authored by Avani Kapur, Ritwik Shukla, and Sharad Pandey, from the Accountability Initiative and Rajesh Jha and Owen Smith from the World Bank.
- In 2023, Avani Kapur, Ritwik Shukla, Tanya Rana, Purnima Menon, and Suman Chakrabarti, in partnership with the International Food Policy and Research Institute (IFPRI), authored a Policy Note on *Financing Nutrition in India: Cost Implications of the Nutrition Policy Landscape 2022-23*. The Policy Note aimed to estimate the potential costs to deliver at scale (i.e. 100 percent coverage) for a core set of Direct Nutrition Interventions (DNIs) for FY 2022-23.
- Sidharth Santhosh authored an article titled "Institutionalising social audits: Lessons from Meghalaya" in *Ideas for India* in June 2023. The article summarises key findings from Meghalaya's experience of mandating social auditing for welfare schemes, including the need for stronger coalitions between citizens and the state, and greater autonomy of the institutions conducting oversight.
- Rajika Seth, Sidharth Santhosh, Avani Kapur, Neeha Susan Jacob and Pritika Malhotra authored a Policy Note titled *Making It Work: Institutionalising Social Audits in Meghalaya in India* in 2023. This policy note unpacks how social audits have been institutionalised in Meghalaya. By identifying strategic action that the State government took to pass the Act, the policy note presents reflections on the current state of affairs on social audits.

## ii) Select Policy Engagements

- Governance, accountability and public finance - In 2023, the Accountability Initiative was commissioned by the Chief Minister's Rajasthan Economic Transformation Advisory Council (CMRETAC) to undertake a study to recommend suggestions on how to strengthen data systems and enable the state for more effective evidence-based decision-making. The findings and recommendations were presented to the CMRETAC upon completion of the study.
- In June 2023, the state associates of the Accountability Initiative team facilitated a workshop for the She Represents Program organised by the Indian School of Democracy. In the workshop, the team trained women-elected representatives from across India on topics related to decentralisation, public administration, public finance and e-governance.
- Sidharth Santhosh, Neeha Susan Jacob and Mridusmita Bordoloi of the Accountability Initiative facilitated training sessions for bureaucrats at the Nagaland Administrative Training Institute in April 2023. A wide range of topics such as accountability between citizens and the state, gender budgeting and administrative data management were covered.
- In FY 2023, the PULSE for Development celebrated reaching a milestone of 100 member organisations with a talk titled "Commemorating 100 Organisational Members – Advancing India's Welfare Challenges through Collaborative Practice". During the session, we highlighted the power of coalitions in driving sustainable development. By bringing together diverse stakeholders, we can pool resources, share ideas, and create innovative solutions to tackle India's welfare challenges.
- Further, the PULSE for Development held two series of Coffee Chats with a total of 7 chats over the year, each focused on critical social and developmental themes. The Coffee Chats were divided into two series:
  - a. The Dignity Series: Shined a light on how vulnerable groups are organising and advocating for their rights and
  - b. The Coalition Series: Emphasised the importance of collaboration among CSOs, government, and development practitioners to create systemic change and address welfare challenges.

Through these sessions, we emphasised the transformative power of coalitions like PULSE for Development. By working together, sharing knowledge, and influencing policies, we can make a real difference in promoting sustainable development and tackling the complex challenges facing India today.

These included:

- i. Change Agents: Reframing the Disability Experience: We talked about the 21 million Indians living with disabilities and how their role in development is often overlooked. Despite policies like *The Rights of Persons with Disabilities Act of 2016*, they still face significant challenges. This session highlighted the importance of representation and the experiences of advocates working to secure rights and entitlements for people with disabilities.
- ii. Lessening Vulnerability: Dalits and Tribals as Change Agents on Climate Adaptation: Climate change impacts everyone, but marginalised communities like Dalits and Tribals

are hit hardest. We explored how these groups are fighting for their rights and adapting to climate change, discussing environmental discrimination and the need for policy and community collaboration.

iii. Change Agents: Livelihood Opportunities for Vulnerable Genders: Transperson individuals in India face immense challenges in finding decent work, often due to discriminatory practices and social barriers. This session delved into their struggles and showcased real-life examples of how they are gaining access to education, training, and employment.

iv. Empowering Choices: Collaboration on Reproductive Health and Family Planning: We focused on reproductive health and family planning in rural areas, tackling issues like stigma, discrimination, and gender inequality. Experts shared best practices and innovative approaches to ensure everyone has access to comprehensive healthcare services.

v. Promoting Inclusive Education for Children with Disabilities: Despite efforts, many children with disabilities in India still lack access to education. We discussed the policy challenges, best practices, and the role of governments and civil society in promoting inclusive education for these children.

vi. Unlocking the Potential of Digital Healthcare in India: Digital healthcare can revolutionise medical access, but rural areas still lag behind urban centres. We examined the disparities, discussed the potential of digital healthcare, and looked at policy challenges and the way forward.

vii. How Are Women-Led Organisations Changing the CSO Landscape?: With only 38% of nonprofits led by women, we explored the unique challenges these leaders face and their impact on the sector. We discussed how women-led organisations influence culture, values, and diversity within the CSO space.

### **iii) Select Public Engagements**

- Governance, Public Finance and State Capacity and Federalism: Avani Kapur was a panellist in the National Conference on the Journey of Local Democracy in India organised in Ranchi from 21-23 June 2023 by the Azim Premji Foundation. The panel titled 'Local State Capacity in India' included Uma Mahadevan Additional Chief Secretary, Panchayat Raj, Gov of Karnataka), Prof V N Alok (Professor at Indian Institute of Public Administration), and Prof Bhaskar Chakrabarti (Professor at IIM Kolkata)
- Health and nutrition - Tanya Rana was a panellist at the Jindal School of Government and Public Policy (JSGP) Policy Forum on Towards Improved Menstrual Health: A Policy Dialogue in February 2024. She discussed insights from on-ground implementation of key menstrual health services in Bihar, Madhya Pradesh, and Rajasthan.
- Ritwik Shukla was a faculty member as part of the 11<sup>th</sup> year edition of the Capacity Building Programme on Public Health and Nutrition (PHN) organised by the Centre for Chronic Disease Control (CCDC) in partnership with the International Food Policy Research Institute (IFPRI), New Delhi.
- Avani Kapur was a panellist in a webinar on Financing Air Quality Improvement organised by the ICEE team, CPR wherein she discussed findings.

- Avani Kapur was a faculty as part of PRIA's learning programme on Social Accountability and Advocacy for the Asian grantees of the Education Out Loud (EOL) programme which is funded by the Global Partnership for Education (GPE). Participatory Planning and Budgeting focuses on budget analysis and advocacy.
- Avani Kapur took a session on Introduction to Educational Finance for 3rd year BEIED students in Gargi College.
- Avani Kapur is part of a World Bank Working Group on 'Prioritizing health in the government budgets.
- Avani Kapur is part of the Technical/Policy Advisory Group Meeting for the updated investment framework on nutrition.

#### **iv) Partnerships and Collaborations**

- In May 2023, the Accountability Initiative team in collaboration with Piramal Swasthya conducted a two-day workshop for elected representatives in the Barwani district of Madhya Pradesh. The workshop focused on topics related to the public administrative structure and process of planning and budgeting at the Gram Panchayat level.
- As part of the partnership, the Accountability Initiative undertook a research study to study emerging patterns in health financing with a focus on NHM. The study sought to identify the extent of funds spent on tribal health, and analyse release and utilisation patterns of NHM and where possible the tribal health component. Draft report for Chhattisgarh with a deep dive in Bastar and district reports for Pakur and Badwani were shared as part of the deliverables.



## 2. Initiative on Cities, Economy, and Society

The Initiative on Cities, Economy and Society (ICES) engages with the process of urban transition in India, tracking its evolution in spatial, economic and social terms. In particular, the initiative focuses on how urbanization is managed and how it affects people's engagement with the state.

### i) Key Research Outputs

- In August 2023, CPR, in collaboration with LIRNEasia Ecosystems and the Indian Institute of Human Settlements, published a report titled *Ecosystems of Engagement: Digital Platforms and Women's Work in Sri Lanka and India*. The report was the culmination of a three-year-long project investigating the effect of digital platforms on women's work and empowerment.
- Drawing on its ongoing analysis of the Smart Cities Mission, CPR collaborated with consultancy firm Arthur D Little to publish a World Economic Forum white paper titled *Smart Cities: Promoting Urban Governance in India*. The report was formally launched at the National Workshop on Streets & Public Spaces on 13th January, 2024 in Pimpri Chinchwad under the aegis of the Smart Cities Mission in the presence of Mr Kunal Kumar, Joint Secretary Ministry of Housing and Urban Affairs and Mission Director, Smart Cities Mission, Mr Shekhar Singh, Pimpri-Chinchwad Municipal Corporation (PCMC) commissioner and Pimpri-Chinchwad Smart City CEO and other dignitaries. Representatives of the team behind the report, Mr Purushottam Kaushik, Head, Centre for the Fourth Industrial Revolution, World Economic Forum, Mr Brajesh Singh, President-India, Arthur D Little and CPR Fellow Mukta Naik were also present at the occasion. Partha Mukhopadhyay, Senior Fellow, Mukta Naik, Fellow. Research Associates Asaf Ali Lone, Anwasha Mallick, Barathi Nakkeeran and Ananya Sharma contributed to the white paper.
- In May 2023, Mukta Naik published a paper titled 'Federal aspects of India's emerging internal migration governance frameworks' as part of the State Capacity Initiative's Working Paper Series on Cooperative Federalism in India.
- In 2023, Marie-Helene Zerah published a co-authored paper with Khaliq Parkar K., and Gaurav Mittal on 'Platformisation, Infrastructuring, and Datafication: Regional Variations in the Digitalisation of Indian Cities' in the Economic and Political Weekly, LVIII, 14, 53-60,
- In December 2023, Shamindra Nath Roy co-authored a paper with Anant Maringanti titled 'We just Gotta do Meta! Methodological Anxiety of Geography in India' in the *Transactions of the Institute of British Geographers*.
- In October 2023, Pushpa Pathak and Partha Mukhopadhyay, in partnership with Sunghoon Kris Moon and Hong Soo Lee, Asian Development Bank jointly a chapter titled 'Urban Finance during turbulent times' in the flagship report of the UN-ESCAP titled *Crisis Resilient Urban Futures: The Future of Asian & Pacific Cities 2023*.

## ii) Select Policy Engagements

- Mukta Naik and Shamindra Nath Roy were interviewed for Volume 5 Issue II of the journal *Conversations in Development Studies* brought out by the Centre for New Economic Studies, O.P. Jindal University, in July 2023. Mukta Naik's interview in the issue titled *Beyond Bricks and Mortar: The Unseen Realities of Urban Housing* addressed the question *The Right to Shelter or Profit Maximization?* While Shamindra Nath Roy spoke about the ways in which *Social Segregation is Directly Linked to Housing*.
- The Initiative continued to organise the ongoing Urban workshop series in collaboration with the Centre de Sciences Humaines (CSH). Last year, CPR organised 12 workshops. This platform is intended to create a space for interaction between practitioners working on various facets of urban studies, planning, and governance.
- On 11th July 2023, CPR organised a workshop with Richa Nagar, Professor in the College of Liberal Arts, University of Minnesota, Twin Cities, U.S.A. Focusing on the idea of 'radical vulnerabilities' the workshop drew on Prof Nagar's multilingual and multi-genre scholarship, which engages with creative writing, theatre and activism. During the session, a mixed group of feminist scholars, activists and practitioners came together to discuss questions of knowledge production, and socio-political and epistemic justice.
- In February 2024, Mukta Naik attended a round table discussion on women and work organised by the International Development Research Centre, Canada during the Indian visit of IDRC President Julie Delahanty. The round table identified areas of policy focus related to women's employment in the Indian and Asian contexts.
- Starting October 2023, Mukta Naik was a part of the Academic Advisory Group of the Jharkhand Migration Survey, being undertaken by the Safe and Responsible Migration Initiative for the Government of Jharkhand. The white paper based on the survey was formally submitted to the Secretary, Department of Labour, Employment, Training and Skill Development, Government of Jharkhand in June 2024.
- In October 2023, Mukta Naik attended a Consultation on the World Bank's Gender Strategy 2024-2030 where feedback was solicited from Indian experts on substantive aspects of the new strategy, which was eventually finalised in June 2024.

## iii) Select Public Engagements

- On 19<sup>th</sup> April 2023, Mukta Naik presented a paper titled 'The Building Blocks of a Migrant-inclusive Urban Governance Framework' at a conference on *The Pandemic and Urban Governance: Changing State-Society Relationships, and Learning from COVID-19* organised at the Ahmedabad University.
- In May 2023, Asaf Ali Lone presented a paper '*Raising Walls: Reframing Religious Discrimination, Housing Exclusion and Muslim Segregation in Indian Cities*', co-authored with M. Mohsin Alam Bhat presented at a two-day writing workshop on Muslim Agency Within and Against India's Regimes of Urban Segregation, King's College (London), May 25-26, 2023.

- On May 5<sup>th</sup>, 2023, Asaf Ali Lone delivered a classroom lecture on “(Un)making of a city: Exclusionary practices and participatory planning in Indian cities” in the Summer Lecture Series at Salesian College Siliguri, India organised by Taabir Theatre Company.
- Between 24<sup>th</sup> April to 22<sup>nd</sup> July 2023, Shamindra Nath Roy was hosted by Centre d'études en sciences sociales sur les mondes africains, américains et asiatiques (CESSMA) as a visiting researcher, as part of the IRD South-North Mobility Programme. During this time, he presented work on census towns and rural-urban linkage at CESSMA, Université de Paris and Géographie-Cités, CNRS.
- Several CPR scholars participated in the Institute for Human Development's international conference on 'Sustainable and Inclusive Development in the Global South' organised with the University of Florida, NITI Aayog, and Jawaharlal Nehru University from August 10 to 12, 2023. Partha Mukhopadhyay spoke on 'Urbanization and Urban Policy Issues in India' at the plenary session on 'International Experiences of Urbanization and Learnings for Global South'. Pushpa Pathak was a discussant in a Technical Session on 'Urban Planning and Governance' and Mukta Naik spoke on a panel on 'Cities and Migrants'. Kanhu Charan Pradhan and Shamindra Nath Roy presented a paper on the economic geography of rural-urban transition in a panel on 'Urban theory and practice from small(er) towns.
- On 17<sup>th</sup> July, Mukta Naik participated in a Roundtable on Recommendations for a National Urbanization Policy (NUP) at the World Resources Institute's flagship event Connect Karo.
- Shamindra Nath Roy co-taught a course on application of Spatial Analysis in India as a part of the online certificate course offered by Prayaas and Centre for New Economic Studies (CNES), Jindal University, on 19<sup>th</sup>-20<sup>th</sup> August 2023.
- On 1<sup>st</sup> September 2023, Mukta Naik was a panellist in a technical session on 'Unwinding Housing Solutions: Exploring Regulatory Frameworks' at the Habitat for Humanity's 'Urban Dialogue on Policy Solutions for Adequate Housing to Build Inclusive and Resilient Urban Settlements' in New Delhi.
- In September 2023, Asaf Ali Lone participated in the 2<sup>nd</sup> ACM Digital Humanism Summer School 2023 on Digital Humanism (4<sup>th</sup> to 8<sup>th</sup>, September 2023) organized by The Digital Humanism Initiative, CAIML, TU Wien and TU Wien Informatics in Vienna, Austria.
- On 11-12 September 2023, Mukta Naik participated in a workshop on 'Migration, urban governance, and restructuring in the context of recentralizing neoliberalism' organised by the New School's Zolberg Institute on Migration and Mobility in New York. She presented her work on internal migration governance in India.
- On 22<sup>nd</sup> September 2023, Mukta Naik participated in a panel discussion launching the white paper *Healthy Affordable Housing in India: Prioritising the Well-being of Occupants in the Design and Construction of Low-income Housing* brought out by Global Buildings Performance Network and Ashok B Lall Architects.

- In September 2023, Shamindra Nath Roy co-presented work on Indigenous Political Representation and Its Effect on Forest Conservation: The Indian Experience at the Institute of Economic Growth, Delhi.
- In October 2023, Pushpa Pathak participated in the Asia-Pacific Urban Forum in Suwon, South Korea. As a report author, she was part of the panel discussion launching the UNESCAP's *Crisis Resilient Urban Futures: The Future of Asian & Pacific Cities 2023* report at the inaugural session of the Forum on the 23<sup>rd</sup> of October. Additionally, she was a panellist at the high-level panel on 'Enabling Frameworks to Support Asian Cities' Ability to Access Climate Finance' held on 24 October 2023.
- On 31<sup>st</sup> January 2024, Mukta Naik spoke as a panellist in a session titled 'Children affected by migration' at UNICEF's second Roundtable on Evidence for Children in India.
- Mukta Naik attended a two-day National Seminar on "Social Science Research in India: Potential, Prospects and Priorities" organised by the Centre for Research in Rural and Industrial Development (CRRID), Chandigarh on 29th February and 1st March 2024. She presented her work on policy frames around urbanisation and migration in the session titled 'Urban Landscapes Across Disciplines' chaired by Professor Awadhendra Sharan, Director, CSDS, Delhi.
- In February 2024, Mukta Naik taught at HUDCO HSMI's three-week International training programme on 'Realizing the Right to Adequate Housing in the Context of Habitat III New Urban Agenda- Policies, Planning & Practice', sponsored by the Ministry of External Affairs (MEA), Government of India under the Indian Technical and Economic Cooperation (ITEC) scheme. She taught four sessions related to inclusive urban planning, rights-based approaches and a roadmap of reforms and strategies related to affordable and adequate housing for the urban poor to a cohort of 24 participants from 15 developing countries.
- In February 2024, Shamindra Nath Roy delivered an invited lecture on rural-urban transformations and governance at the rural-urban frontier on the 'Lecture Series on Municipal Governance and Urban Finance', at the Centre for Budget and Governance Accountability (CBGA), Delhi.
- On 7 March 2024, Mukta Naik taught a session on 'Methodological Issues and Challenges in Doing Research on Social Protection for Children Affected by Migration' in a workshop on Methods and Approaches to Research on Migration Issues organised by the Centre for Development Studies, Trivandrum, for research scholars and early career professionals.
- From July to November 2023, Mukta Naik taught the 'Social Introduction to Cities' course for C&G Semester I students at TISS Hyderabad.
- Pushpa Pathak was a discussant in the Plenary Session on 'The Microfinance Sector's Role in Fostering Sustainable Livelihoods Date' on 8th November 2023 at the 18th Sa-Dhan National Conference on Inclusive Growth at Delhi on 8 & 9 November 2023, New Delhi.

- On 15<sup>th</sup> February 2024, Arkaja Singh attended a workshop organised by Mahila Housing Trust on Navigating Housing and Land Rights Challenges in Rapid Urban Growth” in Ranchi, Jharkhand. She presented a paper titled ‘Land titling roadblocks: Case study of Ranchi, Jharkhand’ based on CPR’s research in the city.

### 3. Initiative on Climate, Energy and Environment

The Initiative on Climate, Energy and Environment (ICEE) aims to stimulate an informed debate on the laws, policies and institutions shaping climate, energy and environmental governance in India. ICEE's research focuses on an improved understanding of climate, development and environmental challenges—and pathways to improved outcomes—in three key areas: climate policy and institutions, the political economy of energy transition in India, and air quality governance.

#### i. Key Research Outputs

- Suravee Nayak and Ashwini K Swain co-authored a policy brief titled ‘Gender and Just Transition: Envisioning a Gender-transformative Pathway to Energy Transition in India’s Coal States’ on April 10, 2023. The policy brief makes a case for a gender-transformative pathway to energy transition in India’s coal states. It provides an overview of patterns of gender exclusions in the coal economy, analyses its consequences on women's status in coal regions, and suggests steps to engage with the gender question as part of just transition planning.
- Shibani Ghosh, Bhargav Krishna and Abinaya Sekar published a working paper on ‘Regulating Air Quality at an Airshed Level in India’ on August 2, 2023. The paper unpacks some of the key issues relating to airshed-level governance and what is required to make that transition in India. It lays out an institutional framework for airshed level air quality management, suggests how airsheds can be notified, and how states can coordinate regulatory efforts.
- Bhargav Krishna and Abinaya Sekar co-authored a working paper titled ‘A Health-Centred Framework for Establishing Ambient Air Quality Standards’ on September 26, 2023. The working paper suggests a structured approach to revising current and future National Ambient Air Quality Standards (NAAQS) in India – with health at the centre of the process. It proposes an inclusive, expert-driven institutional process, with appropriate timelines, evidence integration, and public participation for the Indian context.
- Shreya Shekhar, Tamanna Dalal, Sidharth Santhosh, Aditya Valiathan Pillai and Bhargav Krishna published a working paper titled ‘Finding the Finance: A Guide to Identifying Centrally Sponsored Schemes to Fund Heat Resilience Solutions’ on December 5, 2023. The authors map heat-resilience solutions proposed across 37 Indian heat action plans (HAPs) against interventions in India’s Centrally Sponsored Schemes (CSSs), Central-Sector Schemes (CSs), and an Act, all implemented by states with significant financial support from the Union government. These cover areas as diverse as the creation of low-cost affordable housing, the construction of artificial water bodies, urban greening, and changing the way settlements are built, among others.
- Parth Bhatia wrote an article on ‘India’s state-led electricity transition: A review of techno-economic, socio-technical and political perspectives’ in the journal *Energy Research & Social Science* on July 17, 2023. The article assesses the academic and policy literature on India's electricity sector transition from 2011 to 2022 and synthesises it along three broad perspectives: techno-economic, political, socio-technical – and a fourth cross-cutting perspective ‘justice’.



- Navroz K Dubash and Aditya Valiathan Pillai co-authored a book chapter titled ‘Climate Governance and Federalism in India’ in *Climate Governance and Federalism: A Forum of Federations Comparative Policy Analysis* (Cambridge University Press). It gives an account of the forces shaping climate governance in India’s federal architecture, building on descriptions of environmental federalism, state actions in climate policy, and several recent policy moves by both the Centre and states.
- Sarada Prasanna Das co-edited a volume titled ‘Media, Politics and Environment: Analysing Experiences from Europe and Asia’ (Springer) which studies the emergence of environmental policies from a media studies perspective. A chapter authored by him titled ‘State’s Commitment to Environmental Governance in India: Struggle Between Developmental Pressure and Sustainability Challenges’ highlights the challenges and opportunities in different spheres of environmental decision-making.
- Navroz K Dubash wrote an article in *Nature* titled ‘The G20 should forge a pact to support nations’ shifts to a low-carbon future’ on July 5, 2023. The article suggested that G20 leaders consider framing a declaration on climate change and development around three components: National and concrete assessment of needs, credible delivery of transition support, and a guiding principle of using fossil fuels only where they make the greatest contributions to welfare.
- Navroz K Dubash wrote an article in *Science* titled ‘Rebalance attention from global target setting toward national climate politics and policy’ on October 6, 2023. It argues for the need to rebalance attention from generating global pressure for ambitious target-setting and toward the detailed work of shifting politics and building policies at the national level.
- Annanya Mahajan, Shibani Ghosh, Prannv Dhawan and Bhargav Krishna co-authored a working paper titled ‘The State of India's Pollution Control Boards: Are they in the green?’ in April 2023. The paper, part of a series on pollution control boards, looks at the revenue, expenditure, investments and financial autonomy of pollution control boards in 10 states in the Indo-Gangetic Plain. It analyses the finances of these Boards over 3 financial years (2018-19, 2019-20, and 2020-21).
- Ashwini K Swain, Navroz K. Dubash, Catherine Ayallore, Sarada Prasanna Das, and Arunesh Karkun, along with authors at Prayas (Energy Group) and WRI-India, jointly published an indicator guidebook on May 22, 2023, under the Energy Transition Preparedness Initiative (ETPI), a state-level framework to assess plans, actions, and governance processes towards an energy transition. The guidebook presents a set of 24 indicators that can be used to assess states on their preparedness to undergo an energy transition across various sectors.
- Additionally, as part of ETPI, Ashwini K Swain, Sarada Prasanna Das and Catherine Ayallore co-authored a report on August 1, 2023, on the electricity sector's preparedness for energy transition in 10 states. Ashwini K Swain co-authored an op-ed in *The Hindu* titled ‘Seeing India’s energy transition through its States’ on June 7, 2023.
- Parth Bhatia, Mandakini Chandra, Navroz K Dubash and Aman Srivastava co-authored an article on ‘Keeping development at the forefront of India’s long-term climate strategy’ in *Ideas for India* on June 5, 2023. The article expands on the opportunities and challenges of low-carbon transitions in India’s Long Term Low Emissions Development

Strategy, illustrating how these transitions might interact with India's social and economic sectors.

## **ii. Select Policy Engagements**

- Aditya Valiathan Pillai spoke at the 'National Consultative Workshop on Implementation of Extreme Heat Mitigation Measures' organised by the National Disaster Management Authority (NDMA), National Research Development Corporation (NRDC) and Climate Trends on May 31, 2023. He spoke about the need to plan for long-term projections on heat, including geographic variations and heat-linked productivity loss.
- Sarada Prasanna Das spoke on 'Social research and social policy in India' at a teacher's training programme at the State Council of Educational Research and Training, Solan, Himachal Pradesh on May 17-18, 2023.
- Easwaran Narassimhan made a presentation to the European Parliament on 'EU-India cooperation in the area of climate and energy transition' on June 1, 2023. He spoke about possible low-carbon development pathways for India, the fiscal and technology needs to pursue the same, and why EU-India cooperation for a broader just energy transition and green industrialisation is crucial.
- Bhargav Krishna was part of a roundtable discussion organised by Environment Canada on climate and environmental ambition for the G20 on the road to COP28 on July 27, 2023. The discussion was attended by Steven Guilbeault, Minister of Environment and Climate Change of Canada, and other environmental think tanks and NGOs in India.
- Abinaya Sekar was part of an expert panel discussing 'Solutions, Impacts, and Reporting for Improving Air Quality' at the regional workshop on air quality management in cities on July 11, 2023. The workshop was conducted as part of the Air Quality Management Initiative in India by the European Union. She spoke about the need for a regional/airshed approach to air pollution in India.
- Easwaran Narassimhan was a speaker at the G-20 Sustainable Finance Working Group's panel discussion on 'Non-pricing policy mixes - modelling challenges and cost-benefits'. The workshop was organised by the Government of India on March 21, 2023 in Udaipur.

## **iii. Select public engagements**

- As part of CPR's 50th anniversary, ICEE put together a panel discussion titled 'The Crucial Decade: Charting a Path for India's Climate, Energy and Environment Policy' on October 11, 2023. The panel has current and former researchers at ICEE: Navroz K. Dubash, Professor, CPR; Lavanya Rajamani, Professor of International Environmental Law, Faculty of Law, University of Oxford and Visiting Professor, CPR; Radhika Khosla, Associate Professor, School of Geography and the Environment and Research Director, Oxford India Centre for Sustainable Development, University of Oxford, and Visiting Fellow, CPR; Shibani Ghosh, Advocate-on-Record, Supreme Court of India, and former Fellow, CPR. The discussion was moderated by Aruna Chandrasekhar, Climate Journalist, at Carbon Brief.

- CPR-ICEE organised a panel discussion on ‘Financing Air Quality Improvement’ on April 27, 2023, with Ajay Narayan Jha, Member, 15th Finance Commission; Dr Pratima Singh, Senior Research Scientist, CSTEP; Avani Kapur, Senior Fellow and Lead, Accountability Initiative, CPR. The discussion was moderated by Shibani Ghosh, Advocate-on-Record, Supreme Court of India, and former Fellow, CPR.
- CPR, along with Prayas (Energy Group) and WRI, organised the launch event of the Energy Transition Preparedness Initiative (ETPI) on May 22, 2023, in New Delhi. The event featured the release of an indicator guidebook presenting a set of 24 indicators for assessing states' readiness for an energy transition across various sectors. Additionally, findings from the electricity sector on their preparedness for energy transition were presented, followed by a panel discussion with experts on the topic.
- Aman Srivastava was a speaker at the roundtable discussion on ‘New Complexities, New Alliances? Navigating Indo-Pacific, South Asia and China’, organised by German Ambassador Dr Philipp Ackermann and the French Ambassador Emmanuel Lenain on 19 April. Aman Srivastava was a speaker at a closed-door roundtable on ‘Energy Outlook 2023’ organised by the Centre for Social and Economic Progress on 19 April.
- Bhargav Krishna was a speaker at a workshop on ‘Democratising air pollution models in India’ on 21-22 June 2023 hosted by ORF America and the Center for the Study of Science, Technology & Policy.
- Bhargav Krishna was a panellist at the Haagen-Smit Clean Air Awards, hosted by the Centre for Atmospheric Sciences, Indian Institute of Technology Delhi on 21 July. He spoke on ‘Accelerating India’s Clean Air Progress: Looking beyond NCAP’.
- Easwaran Narassimhan was a guest speaker at the Climate Policy Summer Academy at Tufts University on the topic ‘Pathways for Energy Transition in India’ on 16 May 2023.
- Suravee Nayak was a speaker at a roundtable on ‘Gender-Just Transition: Establishing women as critical stakeholders’ organised by TERI on 7 July.
- Easwaran Narassimhan was a speaker at a research seminar on ‘An Indian Green Deal: Greening our way out of the pandemic’ organised by the Institute for Studies in Industrial Development on 28 July.
- Aditya Valiathan Pillai was a speaker at a workshop on ‘A survey of India's heat action plans, and how they should improve’ organised by the Centre de Sciences Humaines and Centre for Policy Research on 25 July.

#### **iv. Partnerships and Collaborations**

- CPR-ICEE continued the collaboration with Prayas (Energy Group) and WRI-India on the Energy Transition Preparedness Initiative (ETPI), a state-level framework to assess plans, actions, and governance processes towards an energy transition.
- Aman Srivastava and Navroz K. Dubash were collaborators with IIT Delhi on The Climate Futures Project, which presents a common framework to assess, compare and interpret the results of energy-emissions modelling studies in India.



## 4. Land Rights Initiative

The Land Rights Initiative (LRI) aims to build systematic knowledge of land rights issues in the country. The initiative's research focuses on the constitutional right to property, land acquisition, land rights in the scheduled areas and mapping land legislation in India.

### i. International Collaborations

#### a. International Partnerships for Excellence in Research and Education (INTPART):

INTPART is a multi-country collaboration to facilitate scholarly exchange between the University of Bergen and institutions in India, Africa, and North and South America. LRI is one of two collaborating institutions in India. As part of LRI's INTPART collaboration with the Centre on Law and Social Transformation (LawTransform), Chr. Michelsen Institute (CMI) and the University of Bergen, the following activities were undertaken:

- On August 12-13, 2023 Namita Wahi participated in an intensive workshop for the INTPART project on "Autocratisation Dynamics".
- Namita Wahi taught in the Bergen Exchanges PhD Course on "Effects of Lawfare: Courts and Law as Battlegrounds for Social Change" at the Centre on Law and Social Transformation, University of Bergen as part of CPR's ongoing institutional INTPART collaboration, August 11, 2023.
- From 1 August, to 21 August 2023, Sidharth Santosh (Research Associate, Accountability Initiative) and Barathi Nakeeran (Research Associate, Urban Initiative) attended the Bergen Exchanges PhD Course on "Effects of Lawfare – Courts and Law as Battlegrounds for Social Change". Santosh submitted the abstract of a paper for the course on "Foundations of State Capacity in Welfare Legislation: The Case of Right to Food and Right to Education in India".

#### b. European Union

Centre for Policy Research is part of a 17-institution consortium that was awarded the prestigious EU Horizon Grant "HRJust, States' Practices of Human Rights Justifications: A study in civil society engagement and human rights through the lens of gender and intersectionality." Namita Wahi is the principal investigator for this project, which also has participants from Stockholm, Bern, Lappland, Academia Sinica, Gothenburg, Amsterdam, Rome, Trento, Haifa, Prague, Taiwan and Maastricht. Wahi participated in a series of project meetings and online workshops to develop the theoretical foundations of the project.

#### c. International Group of Experts on "Land and Housing"

Namita Wahi was part of a select group of experts invited to be thought partners on the "Prevention Project: Development, Inequality & Corruption Workstream - Land & Housing Rights subgroup" led by the Centre for Human Rights and Global Justice, New York University School of Law. She participated in monthly meetings of the group throughout the year.

## ii. **Select Public Engagements**

Conferences and Workshops that CPR faculty and researchers participated in

### a. Law and Society Conference

On June 2, 2023, Namita Wahi presented a paper on “The Legal Regime and Political Economy of Autocratisation in India” as part of a panel titled, “Multi-sited dynamics of Autocratisation and resistance” at the Law and Society Conference in Puerto Rico, United States.

### b. Bergen Exchanges

i. On August 14, 2023, Wahi spoke at the Opening Roundtable of the Bergen Exchanges, 2022 on “Autocratisation, Resistance, and Democratic Fragility” organised by the Centre on Law and Social Transformation, a joint initiative of the Chr. Michelsen Institute and the University of Bergen. She gave one of the opening keynotes at the roundtable on “Perspectives from India”.

ii. On August 14, 2023, Namita Wahi spoke about “Plural land regimes in India” at a roundtable on “PluriLand: Researching competing legal orders in contestations over land.”

iii. On August 15, 2023, Wahi moderated a roundtable on “Academic Freedom under Crossfire”.

iv. On August 19-20, 2023, Wahi participated in an intensive workshop for the project on “Conflict and Contestation in Plural Land Regimes: Preliminary Comparative Results”, organised in Solstrand, Norway.

### c. Other Panel Discussions

i. On April 20, 2023, Namita Wahi presented insights on “Court judgments and their consequences” at a panel discussion on 'The land debate in India' at the School of Planning and Architecture, Bhopal, Madhya Pradesh.

ii. On June 17, 2023, Namita Wahi participated in a panel discussion on “Mapping the Frontier of Land Debate in India” organised by the Indian School of Public Policy, New Delhi.

iii. On August 10, 2023, Namita Wahi spoke at a panel on "Contemporary Concerns and Challenges pertaining to Adivasi Women" at the World Indigenous Day Conference organised by Jindal Global University, Sonapat, Haryana.

iv. On October 18, 2023, Wahi chaired a panel on ““Geospatial strategy for the rural development and land administration sector” as part of the ‘National Mapping’ symposium conducted as part of GeoSmart India 2023, in collaboration with Survey of India (SOI), Hyderabad, Telangana.



## 5. Scaling City Institutions for India (SCI-FI) Initiative

Over the past year, the Scaling City Institutions for India (SCI-FI) initiative continued to research, innovate, experiment, learn and inform faecal sludge management (FSM), city-wide inclusive sanitation (CWIS) and affordable and slum upgradation policies and programmes at the state and national levels, keeping the poor and marginalised at the centre. The SCI-FI programme is committed to driving ahead its research agenda to reflect emerging themes and apply theory to practice. Through research, the programme focused on building the capacities of stakeholders, including the three tiers of government, to develop better-informed policies and programmes enabling improved governance and service delivery, especially to the poor and marginalized.

### i. Key Research Outputs

- Shubhagato Dasgupta and Anju Dwivedi from SCI-FI, CPR with Kaustuv Kanti Badhopadhyay, Sumona DasGupta and Bharti authored the book *Social Innovations in Urban Sanitation: Meeting Unmet Needs* (Routledge India; May 2023). This open-source Routledge publication is based on research on CSOs that have been pivotal in promoting contextual and sustainable innovative models to improve urban sanitation in India for decades. These innovations range from mobilizing citizens, particularly from low-income communities, to generating awareness and demand services from the service providers, building community-managed systems for ensuring the sustainability of created assets, providing low-cost infrastructure solutions, organizing informal sanitation workers to demand dignity and justice, generating critical knowledge and promoting collaboration and partnerships with various stakeholders including governments and private institutions to serve the unserved communities.

### ii. Select Policy Engagements

- Based on the Institutional Assessment for Improving Health and Education of Adolescents in Meghalaya, conducted by SCI-AI in collaboration with the WB, a discussion workshop on key findings and way forward was organized under the Chairpersonship of Development Commissioner, Planning, Investment Promotion and Sustainable Development. This workshop also included the Secretary of the Health and Family Welfare Department, Commissioner and Secretary of the Education Department with the World Bank team.

### iii. Select Public Engagements

- A book discussion event on *Social Innovations in Urban Sanitation: Meeting Unmet Needs* was organized on 9 August 2023 by SCI-FI and PRIA with key stakeholders, including civil society organizations, academia and funding partner organizations, to deliberate upon how all stakeholders could contribute to creating a more robust ecosystem for social innovations and the critical role that CSOs need to continue to play in the sector to promote access of affordable and equitable sanitation to urban poor.
- Shubhagato Dasgupta, Senior Fellow, SCI-FI, made a presentation on a case study titled “Urban-Rural Convergence for Faecal Sludge Management” in the launch event of the 3<sup>rd</sup> URL (*Urban Rural linkage*) *Compendium* organized on 11 October 2023 by Policy, Legislation and Governance Section (PLGS) of United Nations Human Settlements

Programme (UN-Habitat). UN-Habitat. The Compendium included the case of Dhenkanal on urban-rural Convergence on FSM last year, i.e., in 2022-23.

- Anju Dwivedi, Associate Fellow, SCI-FI, made a presentation on “Challenges faced by Sanitation Workers” based on a study on *Social Protection of Sanitation Workers* in a Technical Consultation Workshop on Promoting Decent Work for Sanitation Workers in India with a focus on Hazardous and High-Risk Work" on 30 November 2023.

#### **iv. Partnerships and Collaborations**

- To address issues of adolescents, the state Government of Meghalaya, with World Bank support, is conceptualizing a project named Meghalaya Programme for Adolescent Wellbeing, Empowerment and Resilience (MPOWER), which aims to engage adolescents, youth, and parents through innovative platforms to build resilience and improve well-being.

To inform MPOWER, an Institutional assessment was undertaken by SCI-AI with support from the World Bank, focusing primarily on health, education, and intersectionality with other Departments like Planning, Labour, and Social Welfare to document the key challenges, gaps, sector-specific findings, good practices, common findings and propose recommendations based on them. The study included Institutional and stakeholder mapping and a review of the functioning of the District and Block administration. SCI-FI undertook this rapid assessment in the State of Meghalaya, where 80 stakeholders from the State Government, District, Block, and Community (including Adolescents) were interviewed. The study revealed issues related to planning, monitoring, financial flow, governance mechanisms, and capacity building of key stakeholders (including government officials, schools, counsellors, and community-based institutions) involved in service delivery and existing support systems available for adolescent children.

## 6. State Capacity Initiative

The State Capacity Initiative is an interdisciplinary research and practice program focused on addressing the challenges of the 21st-century Indian state. It focuses on the changing roles of the Indian state; institutional design, implementation and administrative capacity; the challenges of regulatory and fiscal capacity; and the changing relations between society, politics and state capacity in India.

### i. Select Policy Engagements

#### a. State Civil Services Training: Government of Nagaland

- Foundational training programmes for new civil service officers are an essential first step in their journeys towards becoming officers, not just because of the knowledge they acquire about the functioning of government and government programmes, but also as a site to hone their professional identities and skill sets as public servants. In India, the All India Services receive comprehensive training at apex institutes such as the Lal Bahadur Shastri National Academy of Administration (LBSNAA), however similar quality of training is largely not available for officers of the State Civil Services. Keeping this in mind, the State Capacity Initiative has worked closely with Administrative Training Institutes (ATIs), the primary training ground for state civil servants, across several states to reimagine and deliver novel training programmes.
- Building on previous years, in April and May 2023, CPR's State Capacity Initiative conceptualised and conducted a 6-weeks Special Induction Training for NCS (Probationers) 2023 Batch, sponsored by the Department of Personnel and Administrative Reforms, Government of Nagaland. The training included two flagship modules. Values and Skills for the 21st Century Civil Servant and Essential Knowledge: Overarching Issues and Sector Knowledge.
- CPR Faculty, Deepak Sanan, Mekhala Krishnamurthy and Rahul Sharma anchored the course as key resource persons and several CPR faculty across initiatives shared their expertise and delivered sessions, along with leading academics and practitioners from diverse fields.

#### b. Tamil Nadu Human Resources Reforms Committee

- The people who work in government (or, in more technical terms, the state's human resource capacity) are central to the effective delivery of services and ensuring welfare of citizens. Recognising the importance of human resources, the Government of Tamil Nadu constituted the Human Resources Reforms Committee (HRRC) to study the status of, and propose reform measures to enhance the performance, as well as the social inclusiveness of the public sector workforce. The HRRC examined the processes of recruitment, workforce planning, training and capacity building to identify opportunities for reform and to highlight and learn from examples of existing reform initiatives across departments in Tamil Nadu. Over 10 months in 2023, over which the HRRC deliberated on reform measures, the State Capacity Initiative provided research and analytical support as the Research Secretariat to the HRRC.

- Our work involved conducting extensive fieldwork and interviews with government officials occupying diverse positions in Tamil Nadu, desk research to collate the latest knowledge and practices on human resource development, data analysis of existing human resources data to identify critical trends in recruitment, retirements, and social inclusiveness, and support for the drafting of the report. The report was submitted to the Hon. Chief Minister of Tamil Nadu in November 2023.

## **ii. Select Public Engagements**

### **i. Talk on Mission-Driven Bureaucrats by Dr Dan Honig at CPR**

- In November 2023, the State Capacity Initiative hosted a special talk at CPR by Dr Dan Honig, Associate Professor of Public Policy, University College London (UCL) and at Georgetown University's McCourt School of Public Policy. Dr Honig presented data and arguments from his book *Mission Driven Bureaucrats*, which is about how the humans who work for the state often are or can be driven by a desire to help deliver on the things their agency does – educating children, helping sick people get better, ensuring the trains run on time. “Managing for compliance” – rules, regulations, targets – works for some kinds of tasks and people, but not others. Based on his research and that of many others, he concludes that in some contexts, “managing for empowerment” – allowing autonomy, cultivating competence, and creating a connection to peers and purpose – is more likely to lead to better organizational performance.

## 7. Politics Initiative

Established in 2019, the Politics Initiative provides high-quality research to understand the rapid changes in India's political economy landscape. It studies the evolving political party system, political and legislative institutions, ideological preferences of political actors, electoral behaviour, and the incentive structures shaping policy decisions.

### i. Key Research Outputs

- The Politics Initiative launched an insightful book titled “Dalits in the New Millennium” edited by Sudha Pai, D Shyam Babu, and Rahul Verma in July 2023. The book delves into the evolving experiences of Dalits amidst the growing changes in India's socio-economic and political landscape. It aims to examine how despite the long history of violence and discrimination that Dalits have faced, their lives have significantly transformed over the last three decades, offering a comprehensive understanding of the Dalit experience in contemporary India.
- Rahul Verma, Fellow, Politics Initiative authored an article in the *Journal of Democracy* titled “The Exaggerated Death of Indian Democracy”. In this article, Verma critically examines the dominant narratives about the decline of Indian democracy. He argues that despite facing significant challenges and setbacks, India's democratic institutions remain robust and adaptable. Verma's analysis provides a balanced perspective, acknowledging the strengths and deficits of the current state of Indian democracy.
- Pradeep Chibber and Rahul Verma, both key contributors to the Politics Initiative, have co-authored a piece titled *Economic Ideology in Indian Politics: Why Do Elite and Mass Politics Differ?* Published in *Studies in Indian Politics*. This article examines the contrast between the economic ideologies of the political elite and those of the masses of India. Their research analyses the underlying reasons for these differences and focuses on how economic policies and preferences are influenced by various socio-political factors.
- The Politics Initiative at CPR, in collaboration with Azim Premji University, conducted a comprehensive survey of political workers to understand their role in establishing an effective linkage between voters and political parties. The survey was conducted between December 2023 and January 2024 across five states: Kerala, Uttar Pradesh, Rajasthan, Assam, and Maharashtra. A total of 220 political workers were interviewed. The purpose of this survey is to shed light on the crucial role party activists play in connecting voters with their respective parties at the district level. The findings from this survey will help create a paper that aims to provide valuable insights into the dynamics of political activism in India.

### ii. Select Public Engagements

- The Politics Initiative at CPR launched a series in 2023. Titled *How India Votes*, it features 24 conversations leading up to the 2024 general elections. Moderated by Rahul Verma, a Fellow at CPR, these discussions focus on critical themes shaping voter behaviour and election dynamics in India. Each session brings leading experts to the fold to delve into various topics of electoral importance. The series aims to create a deeper understanding of the Indian election for a diverse audience.

- Rahul Verma appeared on the *Interpreting India* podcast by Carnegie India to discuss the ongoing debate on democratic backsliding in India. This episode delves into the complexities and various perspectives surrounding the state of democracy in India. Verma's insights provide a nuanced understanding of the challenges and resilience of Indian democracy.
- The book *Dalits in the New Millennium* was also discussed in a podcast episode between D Shyam Babu and Milan Vaishnav on *Grand Tamasha* by Carnegie Endowment for International Peace. The episode explores the significant shifts in the experiences of Dalits over the past three decades and the complex socio-political landscape they navigate. This discussion provides deeper insights into the themes covered in the book.

### **iii. Partnerships and Collaborations**

- The CPR-Mint-YouGov Millennial Survey is a biannual collaborative effort that began in 2018, to provide valuable insights into the perspectives of young Indians. The 10th round of the survey took place in August 2023, followed by the 11th round in February 2024. This ongoing series examines the attitudes, aspirations, and behaviours of millennials, shedding light on their views regarding politics, the economy, and social issues. The survey results are featured in a series of detailed reports and articles and cover a wide range of topics. These include millennials' preferences for political leaders, their economic concerns and expectations, their views on social justice issues, and their engagement with digital media and technology.

## 8. Transboundary Rivers, Ecologies and Development Studies Initiative (TREADS)

The TREADS Initiative is a research cluster anchored around the Ministry of Jal Shakti Research Chair established by the Ministry of Jal Shakti, Government of India. The initiative pursues research interests in the broader area of water policy and governance with particular focus on transboundary river water governance covering intra-state, interstate and international. The research interests extend to federalism, politics of infrastructure development (dams, roads, smart cities), and urban water security.

The initiative has a MoU signed in 2021 with the National Mission for Clean Ganga (NMCG) to pursue a long-term research programme to inform policy and institutional ecosystem to rejuvenate India's rivers beyond the *Namami Gange*. TREADS scholars are currently involved in NMCG supported research projects looking into water-centric urban planning, lessons for India from European experiences of river rejuvenation and interstate cooperation for improving the outcomes of *Namami Gange* programme. As part of the research activities, the Initiative has launched *Planners Circle* workshop series to engage with practicing urban planners. The initiative's talk series, TREADTalks continue to host talks on a wide variety of topics.

### i. Key Research Outputs

- Mehzabeen, E. (2023). Living a flooded life: Women, City and Community in North-east India's Dibrugarh. *Journal of North East India Studies*. Vol. 13(1), Jan.-Jun. 2023, pp. 50-70.
- Srinivas Chokkakula wrote an opinion piece in the Indian Express titled 'Drawing lines in Cauvery waters' dated 5 October 2023 to highlight the critical importance of interstate institutional mechanisms in river-water disputes and ways to resolve them.
- Srinivas Chokkakula wrote an opinion piece in *The Hindu* titled 'The master plan and the slaves' dated 3 July 2023, presenting the case on how India must reimagine spatial planning to address the growing and emerging governance challenges of urbanization.
- The TREADS team wrote insights from their first *Planners' Circle* titled 'Master Planning for Urban Water Bodies' to critically engage with the instrument of the Master Plan to revisit the idea of statutory spatial planning for environmental management.

### ii. Select Policy Engagements

- Srinivas Chokkakula has been appointed as a member of the Advisory Committee to the NIUA's Centre for River-sensitive Cities involved with the preparation of Urban River Management Plans (URMPs) for 60 cities in the Ganges Basin.
- The TREADS Initiative, in collaboration with NMCG and NIUA, convened an expert consultation workshop titled *Planners' Circle* on 2 June 2023. The consultation was organized in collaboration with NMCG on the theme of "Master Plan(ing) for Urban Water Bodies." The workshop had participation from select and well-known practising planners from across the country, with a keynote address by Dr Bimal Patel, President, CEPT University on the Sabarmati Riverfront Development project.

- Srinivas Chokkakula has been appointed as the National Mission for Clean Ganga (NMCG) constituted Urban Task Force.
- Srinivas Chokkakula served on the Technical Committee of India Water Week 2024, the flagship event of the Ministry of Jal Shakti, Government of India.

### **iii. Select Public Engagements**

- Srinivas Chokkakula spoke at the Surya Foundation convened roundtable of experts: one on *Impact of Climate Change on Water Management* on 13<sup>th</sup> June 2023; and another on *Building Consensus on Water Management* 13<sup>th</sup> February 2024 on at India International Centre, New Delhi.
- Srinivas Chokkakula delivered a virtual talk on *South Asia's Shared Waters* for the Social Science Speaker Series on *People, Place, & Power* at Ohlone College, Fremont, California on 1 May 2023.
- Srinivas Chokkakula led the deliberations of the Task Team on Transboundary Water Management of the International Commission on Irrigation and Drainage (ICID) as the Task Team's Secretary at the 25<sup>th</sup> ICID Congress held at Visakhapatnam, Andhra Pradesh during 1-8 November 2023.
- Srinivas Chokkakula spoke at the Training Program on *Water Laws and River Valley Disputes* for the officers of Department of Water Resources, River Development and Ganga Rejuvenation, Ministry of Jal Shakti organized by National Water Academy, Pune during 5-9 February 2024.
- Srinivas Chokkakula spoke at the India River Forum's India River Week 2023 organized at Pune during 25-26 November 2023.
- Srinivas Chokkakula was one of the panellists at a virtual workshop organized by the University of Glasgow on 'Water and Sustainable Development: Water Security in Transboundary and Interstate Rivers,' organized on 1st August 2023.
- Srinivas Chokkakula served as member of the jury for the Ph D programme of the CEPT University.
- Debarshee Dasgupta participated in a Winter School jointly hosted by the University of Innsbruck and EURAC Research, on 'Federalism and Governance' at Innsbruck, Austria, and Bolzano, Italy from 5th to 15th of February 2024, where he presented where he spoke on federalism and water governance in India.

### **iv. Awards and Recognition**

- Srinivas Chokkakula has been invited to be a founding member of the Dam Safety Society, founded under the leadership of Mr Ashwin Pandya, Secretary General, International Commission on Irrigation and Drainage, New Delhi.
- Debarshee Dasgupta received a scholarship from the Hanns Seidel Foundation Asia to attend the Winter School on Federalism and Governance organized by the University of Innsbruck and EURAC Research.



**v. Partnerships and Collaborations**

- Under the MoU signed with the National Mission for Clean Ganga (NMCG), Ministry of Jal Shakti, Government of India, TREADS at CPR sanctioned three research projects engaging with, (a) Reimagining the Master Plan instrument for protecting and managing urban water bodies; (b) Interstate cooperation for river rejuvenation; (c) Learnings from European experiences for the Namami Gange Programme.

## **Funded Research Projects**

### **1. Accountability Initiative (AI)**

- Competencies of Gram Panchayat Staff in Karnataka
- Study on Competencies of Convergence at Gram Panchayats in Karnataka
- Vision 2030 Document of Rajasthan

### **2. Initiative on Climate, Energy and Environment (ICEE)**

- Building the Foundations for Low Carbon and Climate Resilient Development
- Comparative Analysis of Emissions Economy Models in India

### **3. Scaling City Institution for India (SCI-FI)**

- Study on Institutional Assessment and Scheme/Program Review in Meghalaya

### **4. State Capacity Initiative (SCI)**

- Technical Assistance to the Data Analytics Unit (DAU)

### **5. Transboundary Rivers, Ecology and Development Studies (TREADS)**

- Master Plan for River-Centric Urban Planning: Limits, Potential and Opportunities
- Interstate Cooperation for Namami Gange: Policy and Institutional Challenges and Opportunities
- How Relevant Are European River Rejuvenation Experiences for the NGP and Indian Rivers?

## Faculty News

1. During the year under review, President and Chief Executive, Yamini Aiyar was involved in the following research and allied activities.

### Working Papers

In partnership, the Lancet Commission on *Reimagining India's Health System* commissioned a series of papers with C-help on the legislative framework for Right to Health.

### Policy Support/Contributions

- Supported studies on cash transfer schemes and urban youth undertaken in partnership with the Government of Andhra Pradesh.
- Initiated, conceptualized and co-authored along with the CPR team, the project for supporting the 2030 vision document for the Government of Rajasthan, titled *Rajasthan Ka Sunehra Kal* in partnership with the Chief Minister's Economic Transformation Advisory Council.

### Articles in the Mainstream Media

- 'In India is a guaranteed funded pension feasible?' by Yamini Aiyar and Partha Mukhopadhyay, *Hindustan Times*, 3 April 2023
- 'Grassroots Democracy Needs Urgent Attention' by Yamini Aiyar, *Hindustan Times*, 24 April 2023
- 'There's no poverty data, therefore there is no poverty' by Yamini Aiyar, *Deccan Herald*, 1 May 2023
- 'Keeping India's Delicate Federal Balance Intact' by Yamini Aiyar, *Hindustan Times*, 26 May 2023
- 'Unbearable Lightness of Being the State' by Yamini Aiyar, *Deccan Herald*, 29 May 2023
- 'The Steel Frame Needs Some Training Reform' by Yamini Aiyar and Rahul K. Sharma, *Hindustan Times*, 4 July 2023
- 'Comfortably Numb? Of Violence, State and Society' by Yamini Aiyar, *Deccan Herald*, 24 July 2023
- 'Raj Laws Can Spur a New Welfare Model' by Yamini Aiyar, *Hindustan Times*, 27 July 2023
- 'Modernity Mandates Can't be Exclusionary' by Yamini Aiyar and Partha Mukhopadhyay, *Hindustan Times*, 9 August 2023
- 'Letter from Karnataka: New Faultlines in Fiscal Federalism' by Yamini Aiyar, *Deccan Herald*, 21 August 2023
- 'Simultaneous Polls May Hurt Federalism' by Yamini Aiyar, *Hindustan Times*, 6 September 2023
- 'In the Name of Efficiency, the One Nation Project Devalues Democracy' by Yamini Aiyar, *Deccan Herald*, 18 September 2023
- 'Can Mandal 2.0 effectively Counter Personalised Welfarism?' By Yamini Aiyar, *Deccan Herald*, 15 October 2023
- 'A Public Servant or His Masters Voice?' by Yamini Aiyar, *Hindustan Times*, 6 November 2023
- 'Beyond Silkyara Smiles, Gloomy State of Workers' by Yamini Aiyar, *Hindustan Times*, 2 December 2023
- 'Citizen's vs Labharthi? Interrogating the Contours of India's Emergent Welfare State' by Yamini Aiyar, *India Forum*, 5 December 2023

- ‘We Need a Politics of North-South Accommodation, not Divide’ by Yamini Aiyar, *Deccan Herald*, 11 December 2023
  - ‘Viksit Bharat vs Garib Kalyan: A Balancing Act’ by Yamini Aiyar and Avani Kapur, *Hindustan Times*, 2 February 2024
  - ‘In Defense of Secularism, in a time of Majoritarian Triumphalism’ by Yamini Aiyar, *Deccan Herald*, 4 February 2024
  - ‘The Pareeksha Pe Charcha We Urgently Need’ by Yamini Aiyar, *Deccan Herald*, 3 March 2024
  - ‘On Evidence, Policy Making and Critiquing it, in a polarized polity’ by Yamini Aiyar, *Deccan Herald*, 31 March 2024
2. During the year under review, Honorary Professor K.P. Krishnan was involved in the following research and allied activities.

#### **Articles in the Mainstream Media**

- ‘Sebi at age 31. Or is it 35?’ by K. P. Krishnan, *Business Standard*, 27 April 2023
  - ‘Directing regulation! by K. P. Krishnan’, *Business Standard*, 25 May 2023
  - ‘Independent boards for all agencies by K. P. Krishnan, *Business Standard*, 29 June 2023
  - ‘Learning from China's regulatory redesign’ by K. P. Krishnan, *Business Standard*, 27 July 2023
  - ‘Data protection and a regulatory crossroads’ by K. P. Krishnan, *Business Standard*, 24 August 2023
  - ‘Equity market: Speed versus quality’ by K. P. Krishnan, *Business Standard*, 28 September 2023
  - ‘GST tribunal: Off to a good start’ by K. P. Krishnan, *Business Standard*, 27 October 2023
  - ‘Who is in charge of my 'air'?’ by K. P. Krishnan, *Business Standard*, 23 November 2023
  - ‘Where are our children?’ by K. P. Krishnan, *Business Standard*, 21 December 2023
  - ‘Cities: Trapped in central planning’ by K. P. Krishnan, *Business Standard*, 18 January 2024
  - ‘Banking laws and regulatory shake-ups’ by K. P. Krishnan, *Business Standard*, 15 February 2024
  - ‘Pharma regulation: A complex problem’ by K. P. Krishnan, *Business Standard*, 14 March 2024
3. During the year under review, Professor Navroz K. Dubash was involved in the following research and allied activities.

#### **Book Chapters**

- Book chapter “Climate Governance and Federalism in India” in *Climate Governance and Federalism: A Forum of Federations Comparative Policy Analysis* edited by Alan Fenna, Sébastien Jodoin and Joana Setzer. New Delhi: Cambridge University Press, 2023.

#### **Journal Articles**

- “The G20 should forge a pact to support nations’ shifts to a low-carbon future” by Navroz K. Dubash, *Nature*, 5 July 2023.
- “Rebalance attention from global target setting toward national climate politics and policy” by Navroz K. Dubash, *Science*, 6 October 2023.

### **Policy Briefs and Reports**

- “Indicator Guidebook” by Navroz K. Dubash, Ashwini K Swain, Catherine Ayallore, Sarada Prasanna Das, Arunesh Karkun under the Energy Transition Preparedness Initiative (ETPI) in collaboration with Prayas and WRI India, 2023.

### **Articles in the Mainstream Media**

- Keeping development at the forefront of India’s long-term climate strategy by Parth Bhatia, Mandakini Chandra, Navroz K Dubash and Aman Srivastava, *Ideas for India*, 5 June 2023
  - Unpacking the Dubai Climate Meeting by Navroz K. Dubash, *The Hindu*, 29 November 2023
4. During the year under review, Professor Nimmi Kurian was involved in the following research and allied activities.

### **Book Chapters**

- Nimmi Kurian published a book chapter titled “Re-engaging the “International”: A Social History of the Trans-Himalayan Borderlands” in *South Asia: Boundaries, Borders and Beyond* edited by D.Tripathi and S. Chaturvedi. Routledge, 2023.

### **Policy Support/Contributions**

- Rajasthan Vision 2030 document
  - Nimmi Kurian wrote the Report chapter titled “Rethinking Tourism”, for the Rajasthan Vision 2030 Document, Government of Rajasthan, titled *Rajasthan Ka Sunehra Kal* in partnership with the Chief Minister’s Economic Transformation Advisory Council, September 2023
5. During the year under review, Honorary Senior Fellow Shyam Saran was involved in the following research and allied activities.

### **Articles in the Mainstream Media**

- China is firmly in Russia’s corner – India needs to take note, *The Indian Express*, 7 April 2023
- China’s RMB Project making steady progress, *Business Standard*, 20 April 2023
- Beyond the Optics, *The Indian Express*, 8 May 2023
- The next step in climate effort, *Business Standard*, 17 May 2023
- Power and Diplomacy: An Insider’s Eye View, *Business Standard*, 25 May 2023
- Mobilise G20 to propel long-delayed UN reform, *Hindustan Times*, 12 June 2023
- In old ties, a helpful turn, *The Indian Express*, 13 June 2023
- Stakes high for India in West Asia, *The Tribune*, 14 June 2023
- Fuelling a truly green transition, *Business Standard*, 15 June 2023
- Desh ke vaastavik harit badlaav ko gati, *Business Standard*, 22 June 2023
- The search for a Political Solution to the Ukraine War, *Toda Peace Institute*, 11 July 2023
- A Realist Perspective of National Security, *Business Standard*, 14 August 2023
- Is Japan China’s Future, *Business Standard*, 15 August 2023
- In the inner orbit of geopolitics: India’s success could boost its status within the G20 and change how China views it, *Financial Express*, 24 August 2023

- At par with China, better than Russia – How Chandrayaan – 3 may be seen in the world, *Asian Age*, 28 August 2023
  - Delhi’s moment as the voice of Global South, *Hindustan Times*, 11 September 2023
  - The Indo-Pacific Powerplay, *Business Standard*, 19 September 2023
  - Hind-prashant kshetra me Taakat ki Bisaat, *Business Standard*, 21 September 2023
  - BRICS is growing – and that doesn’t hurt India’s interests, *The Indian Express*, 22 September 2023
  - India-Canada rift needs careful handling, *The Tribune*, 26 September 2023
  - A lot at Stake for India in US’ Indo-Pacific Strategy, *Rediff.com*, 28 September 2023
  - Finishing off Hamas a daunting task, *The Tribune*, 17 October 2023
  - A renewed Sri Lankan engagement, *Business Standard*, 17 October 2023
  - Li Keqiang, China’s Diminished former Premier dies of heart attack at 68, *Business Standard*, 28 October 2023
  - Saudi Arabia’s cyber diplomacy, *Business Standard*, 14 November 2023
  - The Reinvention of Hong Kong, *The Tribune*, 15 November 2023
  - Henry Kissinger: Flawed genius who will be missed more in China than the US, *Business Standard*, 1 December 2023
  - Can India, China Embrace Each other on Economic Front? *Rediff.com*, 12 December 2023
  - The Inevitable Peril of Palestine, *The Tribune*, 12 December 2023
  - The big victory for climate at COP 28, *The Indian Express*, 15 December 2023
  - Lessons from 2023 and points for 2024, *Business Standard*, 19 December 2023
  - Ecological guardrails being dismantled, *The Tribune*, 10 January 2024
  - India’s China Policy and Cold War Dynamics, *Business Standard*, 15 January 2024
  - Taiwan’s elections and the Indo-Pacific, *Business Standard*, 16 January 2024
  - Larger Conflict looms over West Asia, *The Tribune*, 7 February 2024
  - China’s geo-economic pivot, *Business Standard*, 13 February 2024
  - The limits of India-US strategic partnership, *The Tribune*, 6 March 2024
  - Nationalism and Democracy, *Business Standard*, 19 March 2024
6. During the year under review, Senior Fellow Shubhagato Dasgupta was involved in the following research and allied activities.

#### **Books**

- *Social Innovations in Urban Sanitation: Meeting Unmet Needs*, Routledge India, 2023.

#### **Book Chapters**

- Book chapter “Critical Review of the Self-Help Group Model for Managing Fecal Sludge Management Services: Implications for Accountability” in *Accountability Mechanisms for Inclusive City-Level Public Services in Asia* edited by Anand Madhavan, Sujatha Srinivasan, and KE Seetha Ram, Asian Development Bank Institute, 2023.
7. During the year under review, Senior Fellow D Shyam Babu was involved in the following research and allied activities.

#### **Books**

- *Dalits in the New Millennium*, New York: Cambridge University Press, 2023

### **Articles in the Mainstream Media**

- Mandal's Original Sin, Surveyed, *The Times of India*, 3 October 2023
  - Wanna Be Weak? You Gotta Be Strong, *The Times of India*, 23 February 2024
8. During the year under review, Senior Fellow Partha Mukhopadhyay was involved in the following research and allied activities.

### **Book Chapters**

- Book chapter "Citizenship and Inequality in the Post-Colonial City: Instituted Processes and Causal Mechanisms" in *Routledge Handbook of Comparative Global Urban Studies* edited by Patrick Le Galès and Jennifer Robinson. Routledge, 2023.

### **Policy Briefs and Reports**

- *Ecosystems of Engagement: Digital Platforms and Women's Work in Sri Lanka and India* by Partha Mukhopadhyay, Mukta Naik, Prerna Seth, Sabina Dewan, Shamindra Nath Roy, Centre for Policy Research, LIRNEasia and IIHS, 24 August 2023
- *Smart Cities: Promoting Urban Governance in India* by Partha Mukhopadhyay, Mukta Naik, Asaf Ali Lone, Anwasha Mallick, Barathi Nakkeeran and Ananya Sharma, World Economic Forum, 2024
- Report chapter "Urban finance during turbulent times" by Pushpa Pathak and Partha Mukhopadhyay in *Crisis Resilient Urban Futures: The Future of Asian & Pacific Cities*, UN-ESCAP, 2023

### **Policy Support/Contributions**

- Rajasthan Vision 2030

### **Articles in the Mainstream Media**

- In India is a guaranteed funded pension feasible? by Yamini Aiyar and Partha Mukhopadhyay, *Hindustan Times*, 3 April 2023
  - Modernity Mandates Can't be Exclusionary by Yamini Aiyar and Partha Mukhopadhyay, *Hindustan Times*, 9 August 2023
  - Innovation to bridge the pension divide by Partha Mukhopadhyay and Arun Muralidhar, *New Indian Express*, 13 February 2024
9. During the year under review, Senior Fellow Mekhala Krishnamurthy was involved in the following research and allied activities.

### **Articles in the Mainstream Media**

- MSP procurement need not be an all-or-nothing intervention by Mekhala Krishnamurthy, *Times of India*, 17 February 2024

10. During the year under review, Senior Fellow Neelanjan Sircar was involved in the following research and allied activities.

#### **Articles in the Mainstream Media**

- Decoding Narratives that May Shape Results by Neelanjan Sircar, *Hindustan Times*, 11 May 2023
  - Karnataka Elections: Decoding narratives that may shape results by Neelanjan Sircar, *Hindustan Times*, 11 May 2023
  - Southern setback for BJP, succour for Congress by Neelanjan Sircar, *Hindustan Times*, 13 May 2023
  - Why poll violence in West Bengal persists by Neelanjan Sircar, *Hindustan Times*, 22 June 2023
  - PM Modi, the provider, and women labharthi by Neelanjan Sircar, *Hindustan Times*, 3 December 2023
11. During the year under review, Senior Fellow Sushant Kumar Singh was involved in the following research and allied activities.

#### **Articles in the Mainstream Media**

- Alignment Issues by Sushant Singh, *Caravan*, 1 April 2023
- Sawal Taamel Ka by Sushant Singh, *Caravan*, 10 April 2023
- Flawed Approach by Sushant Singh, *The Telegraph*, 14 April 2023
- Negotiating Peace by Sushant Singh, *Caravan*, 1 May 2023
- The LAC Crisis and the danger of losing without fighting by Sushant Singh, *The Hindu*, 3 May 2023
- Did Jaishankar's tough talk with Bhutto show strength or weakness? by Sushant Singh, *Times of India*, 10 May 2023
- New Delhi's apathy means there will be more Manipurs by Sushant Singh, *Deccan Herald*, 21 May 2023
- It's show business By Sushant Singh, *The Telegraph*, 30 May 2023
- Manipur displays Modi's idea of India by Sushant Singh, *Caravan*, 4 June 2023
- Abdication Scene by Sushant Singh, *The Telegraph*, 9 June 2023
- Modi can't look away from Manipur by Sushant Singh, *Almendron*, 14 June 2023
- Modi's Silence in Manipur has destroyed the State's credibility by Sushant Singh, *Deccan Herald*, 18 June 2023
- Unequal Terms by Sushant Singh, *The Telegraph*, 28 June 2023
- Why you must care about Manipur by Sushant Singh, *The Morning Context*, 3 July 2023
- Manipur: Silence of consent will destroy the Indian State by Sushant Singh, *Deccan Herald*, 16 July 2023
- Great Expectations by Sushant Singh, *Foreign Policy*, 1 August 2023
- What is India's Problem with Canada? by Sushant Singh, *The Morning Context*, 7 August 2023
- Empowering the mob, disempowering the State by Sushant Singh, *Deccan Herald*, 13 August 2023
- India Can't cut the cord from China by Sushant Singh, *Foreign Policy*, 22 August 2023
- Ethnic Violence in India: Muslims and Christians are persecuted and murdered by Sushant Singh, *Tagesspiegel*, 18 August 2023
- Dangerous Wedge by Sushant Singh, *The Telegraph*, 24 August 2023
- Unlikely Event by Sushant Singh, *Caravan*, 30 August 2023



- Narendra Modi's China failure hurts India by Sushant Singh, *The Morning Context*, 4 September 2023
  - Why Modi can't Make India a Great Power by Sushant Singh, *Foreign Affairs*, 4 September 2023
  - Soldiers on leave now government's marketing agents by order of Army HQ! by Sushant Singh, *Deccan Herald*, 10 September 2023
  - Rift with Canada Puts Spotlight on India's Security Services by Sushant Singh, *Foreign Policy*, 22 September 2023
  - Why Would India Assassinate a Sikh Leader on Canadian Soil? by Sushant Singh, *The Walrus*, 22 September 2023
  - A Crumbling Façade by Sushant Singh, *Caravan*, 23 September 2023
  - Decoding the US role in India-Canada diplomatic row by Sushant Singh, *The Morning Context*, 27 September 2023
  - When data is deployed to exaggerate, to deceive by Sushant Singh, *Deccan Herald*, 8 October 2023
  - Zia's Long Shadow by Sushant Singh, *The Telegraph*, 19 October 2023
  - National Insecurity by Sushant Singh, *Caravan*, 25 October 2023
  - On Qatar, the buck stops with Modi by Sushant Singh, *The Morning Context*, 1 November 2023
  - Paying lip service to the sacrifices of our soldiers and the military by Sushant Singh, *Deccan Herald*, 5 November 2023
  - On Gaza, India has chosen to be on the wrong side of history by Sushant Singh, *Caravan*, 15 November 2023
  - The Blind Spot by Sushant Singh, *The Telegraph*, 24 November 2023
  - Najjar, Pannun, the Khalistan itch and its consequences by Sushant Singh, *The Morning Context*, 1 December 2023
  - With murder plot allegations by the US, India stands diminished by Sushant Singh, *Deccan Herald*, 3 December 2023
  - The Stink of the Smoking Gun by Sushant Singh, *The Telegraph*, 10 December 2023
  - Is the US-India Partnership on Shaky Ground? by Sushant Singh, *Foreign Policy*, 15 December 2023
  - Fire and Smoke by Sushant Singh, *Caravan*, 24 December 2023
  - Government's normalcy narrative faces off against realities in J&K by Sushant Singh, *Deccan Herald*, 31 December 2023
12. During the year under review, Senior Fellow Srinivas Chokkakula was involved in the following research and allied activities.

#### **Articles in the Mainstream Media**

- 'The master plan and the slaves' by Srinivas Chokkakula, *The Hindu*, 3 July 2023
  - 'Drawing lines in Cauvery waters' by Srinivas Chokkakula, *The Indian Express*, 5 October 2023
13. During the year under review, Senior Visiting Fellow Amb. Gautam Mukhopadhaya was involved in the following research and allied activities.

#### **Articles in the Mainstream Media**

- 'Fencing the India-Myanmar border: A historically and politically illogical move' by Gautam Mukhopadhaya, *Deccan Herald*, 3 February 2024

14. During the year under review, Senior Visiting Fellow Gilles Verniers was involved in the following research and allied activities.

#### **Articles in the Mainstream Media**

- Big drama, small stage by Gilles Verniers, *Times of India*, 8 May 2023
  - Karnataka decoded: 45 charts that reveal where the BJP went wrong – and what went right for Congress by Gilles Verniers, *Scroll.com*, 16 May 2023
  - Rajasthan verdict in 30 charts: Poll was closer than results showed, Congress held on to vote share by Gilles Verniers, *Scroll.in*, 6 December 2023
  - Madhya Pradesh verdict in 31 charts: BJP gains from increasing bipolar contest in Hindi heartland by Gilles Verniers, *Scroll.in*, 8 December 2023
  - Chhattisgarh Verdict in 29 charts: New voters powered BJP sweep in state Congress was set to retain by Gilles Verniers, *Scroll.in*, 11 December 2023
  - Telangana verdict in 30 charts: Organised Congress gained from high anti-incumbency sentiment by Gilles Verniers, *Scroll.in*, 13 December 2023
15. During the year under review, Senior Visiting Fellow Harish Damodaran was involved in the following research and allied activities.

#### **Articles in the Mainstream Media**

- How excess rains in March could affect the wheat crop in India by Harish Damodaran, *The India Express*, 4 April 2023
- Will there be an El Niño in 2023 and what are the implications? by Harish Damodaran, *The India Express*, 10 April 2023
- Why Amul can't beat Nandini: Karnataka's Rs 1,200-crore incentive to farmers by Harish Damodaran, *The India Express*, 10 April 2023
- A big fat problem in milk: What's driving up prices? by Harish Damodaran, *The India Express*, 18 April 2023
- Why urea rules India's farms by Harish Damodaran, *The India Express*, 25 April 2023
- Amid dip in production, Centre likely to ban sugar exports by Harish Damodaran, *The India Express*, 30 April 2023
- Why wheat procurement figures are good news for food security and inflation by Harish Damodaran, *The India Express*, 1 May 2023
- Harish Damodaran writes: Without data, the government's policy prescriptions are just guesswork by Harish Damodaran, *The India Express*, 8 May 2023
- Why India's farm exports may face headwinds by Harish Damodaran, *The India Express*, 8 May 2023
- Bhavnagar lab develops tech to separate potash fertilisers from spent-wash ash by Harish Damodaran, *The India Express*, 10 May 2023
- Scrap price controls on urea and DAP coated with micronutrients, says fertiliser firm MD by Harish Damodaran, *The India Express*, 13 May 2023
- How the Ukraine-Russia war affected sunflower oil consumption in India by Harish Damodaran, *The India Express*, May 23 2023
- CM Stalin resents Amul poaching Aavin catchment area in Tamil Nadu, writes to Shah by Harish Damodaran, *The India Express*, 26 May 2023
- Ahead of monsoon season, what is the food supply situation by Harish Damodaran, *The India Express*, 1 June 2023

- Karnataka the latest to latch on to DBT bandwagon by Harish Damodaran, *The India Express*, 3 June 2023
- How India has become relatively atmanirbhar in Pulses compared to Edible Oil by Harish Damodaran, *The India Express*, 14 June 2023
- The lessons of Indo-US cooperation in agriculture by Harish Damodaran, *The India Express*, 13 June 2023
- Pulses production goes up: The success story of chana and moong by Harish Damodaran, *The India Express*, 19 June 2023
- Paddy and the price of water by Harish Damodaran, *The India Express*, 19 June 2023
- How Punjab and Haryana may de-risk Indian economy by Harish Damodaran, *The India Express*, 27 June 2023
- Govt removes extra import duty on US apples: How it can impact domestic growers by Harish Damodaran, *The India Express*, 1 July 2023
- Why sugarcane may not be a bitter election issue this time by Harish Damodaran, *The India Express*, 4 July 2023
- Delhi HC rejects PepsiCo's appeal over potato patent: What the case is by Harish Damodaran, *The India Express*, 11 July 2023
- Not enough rain in pulses heartland: Why arhar could face the heat this year by Harish Damodaran, *The India Express*, 12 July 2023
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- Why the govt has more cash, less grain to give by Harish Damodaran, *The India Express*, 18 July 2023
- Ethanol+petrol: How to blend more and blend better by Harish Damodaran, *The India Express*, 25 July 2023
- Monsoon and food inflation: a status check by Harish Damodaran, *The India Express*, 1 August 2023
- India's export ban pushes global rice prices to nearly 12-year high by Harish Damodaran, *The India Express*, 5 August 2023
- How the Modi govt has come full circle on farm laws by Harish Damodaran, *The India Express*, 9 August 2023
- This year's El Niño may not spell bad news for UP's sugar mills: BCML by Harish Damodaran, *The India Express*, 10 August 2023
- A sharp spike in global fertiliser prices set to hit subsidy bill by Harish Damodaran, *The India Express*, 13 August 2023
- How to make Urea more efficient as a fertiliser, and why that's needed by Harish Damodaran, *The India Express*, 16 August 2023
- Mahindra launches new OJA lightweight platform tractors by Harish Damodaran, *The India Express*, 16 August 2023
- Gene-edited mustard: Less pungent, more useful by Harish Damodaran, *The India Express*, 23 August 2023
- How El Niño, food inflation pose a challenge for the Modi govt ahead of the 2024 elections by Harish Damodaran, *The India Express*, 30 August 2023
- The case for uniform minimum export price for rice, without basmati distinction by Harish Damodaran, *The India Express*, 31 August 2023
- The paradox of bumper crops and high cereal prices by Harish Damodaran, *The India Express*, 5 September 2023
- Tractor sales to grow by low single digits despite poor monsoon by Harish Damodaran, *The India Express*, 5 September 2023
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- How Basmati in India is reaping the rewards of research by Harish Damodaran, *The India Express*, 21 September 2023
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- Why the Lewis Model on Labour and Industrialisation has Worked in China, not in India by Harish Damodaran, *The India Express*, 31 October 2023
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- The double-whammy from India's falling farm exports by Harish Damodaran, *The India Express*, 7 November 2023
- Possible answer to farm fires: New rice variety can replace Pusa-44 by Harish Damodaran, *The India Express*, 10 November 2023
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- UP dithers over cane price, farmers hope for a big hike in the poll year by Harish Damodaran, *The India Express*, 3 June 2024
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- Wheat stocks above buffer but plunge to a 7-year low By Harish Damodaran, *The India Express*, 18 January 2024
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- Why the subsidy bill for Modi govt's second term is much higher than the first by Harish Damodaran, *The India Express*, 30 January 2024
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- Budget 2024 Speech Highlights, Explained: On Fiscal Deficit, no changes to indirect or direct taxes by Harish Damodaran, *The India Express*, 2 February 2024
- Interim Budget 2024: Job guarantee scheme outlay stays at Rs 86,000 cr, no change in PM-Kisan by Harish Damodaran, *The India Express*, 2 February 2024
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- Basmati output rises to 13 mt, yet prices climb for millers, consumers by Harish Damodaran, *The India Express*, 7 February 2024
- MS Swaminathan conferred Bharat Ratna: How the agricultural scientist helped India achieve food security by Harish Damodaran, *The India Express*, 9 February 2024
- Bharat Ratna: Why Charan Singh was a messiah for farmers by Harish Damodaran, *The India Express*, 15 February 2024
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- Gur and Khandsari stage revival through new production technology and savvy marketing by Harish Damodaran, *The India Express* 28 February 2024
- Union code 0001: How a village seeded India's White Revolution by Harish Damodaran, *The India Express*, 2 March 2024
- How to bring about White Revolution 2.0 by Harish Damodaran, *The India Express*, 5 March 2024
- In Gujarat, harnessing the value of dung to boost farmers' income by Harish Damodaran, *The India Express*, 11 March 2024
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- Why Pakistan's 'piracy' of Indian basmati rice varieties is concerning by Harish Damodaran, *The India Express*, 25 March 2024
- Why November-December, not March temperatures may decide this year's rabi crop production by Harish Damodaran, *The India Express*, 29 March 2024

16. During the year under review, Senior Visiting Fellow Pushpa Pathak was involved in the following research and allied activities.

#### **Policy Briefs and Reports**

- Report chapter “Urban finance during turbulent times” by Pushpa Pathak and Partha Mukhopadhyay in *Crisis Resilient Urban Futures: The Future of Asian & Pacific Cities*, UN-ESCAP, 2023
17. During the year under review Senior Visiting Fellow Marie-Helene Zerah was involved in the following research and allied activities.

#### **Journal Articles**

- Platformisation, Infrastructuring, and Datafication: Regional Variations in the Digitalisation of Indian Cities by Marie-Helene Zerah, Khaliq Parkar K., and Gaurav Mittal, *Economic and Political Weekly*, LVIII, 14, 53-60, 2023
  - Digitalization of Solid Waste Management: Mapping shifts in urban and sectoral governance in Mangaluru by Marie-Helene Zerah, Barathi Nakkeran and Khaliq Parkar K., *South Asia Multidisciplinary Academic Journal*, 2023
  - Solar Rooftop Systems and the Urban Transition: Shall the Twain Ever Meet? Interrogations from Rewari, India by Marie-Helene Zerah and S Das, *Journal of Urban Technology*, 2023
  - Reading Comparative Urbanism: Tactics for Global Urban Studies by Marie-Helene Zerah in *Comparative Urbanism: Tactics for Global Urban Studies* edited by Jennifer Robinson, Wiley-Blackwell. *International Journal of Urban and Regional Research*, 2023
18. During the year under review, Fellow Avani Kapur was involved in the following research and allied activities.

#### **Policy Briefs and Reports**

- “Policy Study on Using Data for Better Policy Formulation and Evidence-Based Decision-Making – Rajasthan Case Study” by Avani Kapur, Ritwik Shukla, Sharad Pandey and Sidharth Santosh, Centre for Policy Research, 2023
- “Understanding India’s Health Budgets ” by Avani Kapur, Ritwik Shukla, Sharad Pandey, Rajesh Jha and Owen Smith, Centre for Policy Research and World Bank, 2023
- “Financing Nutrition in India: Cost Implications of the Nutrition Policy Landscape 2022-23” by Avani Kapur, Ritwik Shukla, Tanya Rana, Purnima Menon, and Suman Chakrabarti, Centre for Policy Research and International Food Policy and Research Institute, 2023
- “Making It Work: Institutionalising Social Audits in Meghalaya in India” by Avani Kapur, Rajika Seth, Sidharth Santhosh, Neeha Susan Jacob and Pritika Malhotra, Centre for Policy Research, 2023

#### **Articles in the Mainstream Media**

- “From numbers to impact: Learning from effective data management in Rajasthan” by Avani Kapur and Sidharth Santhosh, *Ideas for India*, 31 March 2024

19. During the year under review, Fellow Rahul Verma was involved in the following research and allied activities.

### **Books**

- *Dalits in the New Millennium*, New York: Cambridge University Press, 2023

### **Journal Articles**

- “The Exaggerated Death of Indian Democracy” by Rahul Verma, *Journal of Democracy*, January 2024.
- “Economic Ideology in Indian Politics: Why Do Elite and Mass Politics Differ?” by Rahul Verma and Pradeep Chhibber, *Studies in Indian Politics*, June 2024.

### **Articles in the Mainstream Media**

- Rashtriya Rajneeti par Karnataka ka Asar by Rahul Verma, Dainik Jagran, 20 April 2023
- For 2024, parties must focus on young voters by Rahul Verma, Hindustan Times, 3 May 2023.
- Win sketches contours of future election plans by Rahul Verma, Hindustan Times, 13 May 2023.
- Congress ko Mili Rajneetik Sanjeevani by Rahul Verma, Dainik Jagran, 13 May 2023.
- Revdi Sanskriti par lage Viraam by Rahul Verma, Dainik Jagran, 25 May 2023.
- Regional parties are in a generational churn by Rahul Verma, Hindustan Times, 14 June 2023.
- Naye Sire Se Aakaar Leta Raajag, Dakshin ki Ore Badhte Dikh Rahe Bhajpa ke Kadam by Rahul Verma, Dainik Jagran, 15 June 2023
- A SWOT analysis of Oppn prospects by Rahul Verma, Hindustan Times, 26 June 2023.
- Delhi Tak Dikhega Maharashtra ka Asar by Rahul Verma, Dainik Jagran, 7 July 2023
- “What alliance politics means for 2024 polls by Rahul Verma, Hindustan Times, 20 July 2023.
- 3 key hurdles will define Rahul’s future in politics by Rahul Verma, Hindustan Times, 11 August 2023.
- Yuvayon ko Rajneeti Se Jodne ki Chunauti by Rahul Verma, Dainik Jagran, 31 August 2023
- Jati ko lekar Jari Rahegi Rajneeti by Rahul Verma, Dainik Jagran, 6 October 2023
- Congress ke liye Nirnayak Chunav, Party ke liye ‘Karo Ya Maro’ Wale Honge Ye Vidhansabha Chunav by Rahul Verma, Dainik Jagran, 9 November 2023
- A bipolar polity or a dominant party state? by Rahul Verma, Hindustan Times, 16 November 2023.
- In Rajasthan, a battle of two parties, two leaders by Rahul Verma, Hindustan Times, 25 November 2023.
- Why Congress failed to win in the Hindi heartland by Rahul Verma, Hindustan Times, 4 December 2023.
- Loksabha ke liye Aasan Hui Bhajpa ki Raah by Rahul Verma, Dainik Jagran, 6 December 2023
- Naye Chehron ko Aage Karne ki Rajneeti by Rahul Verma, Dainik Jagran, 19 December 2023.
- Congress ke Saamne Sankat ki Ghadi, Chunavi Taiyariyon ki Jagah Yatra mein Juti Party by Rahul Verma, Dainik Jagran, 23 February 2024.
- Janadesh ka Nirdharan Karti Mahilayen by Rahul Verma, Dainik Jagran, 8 March 2024.

20. During the year under review, Fellow Mukta Naik was involved in the following research and allied activities.

#### **Book Chapters**

- Book chapter “Delivering Effectively for Children Impacted by Migration: Role of Portable Social Protection and Services” in *Investing in Early Years in Human Capital for Future Resilience: For an Inclusive and Equitous World* edited by Beena Pandey and Hyun Hee Ban. Springer, 2024.

#### **Journal Articles**

- “Federal aspects of India’s emerging internal migration governance frameworks” by Mukta Naik, State Capacity Initiative’s Working Paper Series on Cooperative Federalism in India, May 2023

#### **Policy Briefs and Reports**

- “Ecosystems of Engagement: Digital Platforms and Women’s Work in Sri Lanka and India” by Mukta Naik, Partha Mukhopadhyay Prerna Seth, Sabina Dewan, Shamindra Nath Roy, Centre for Policy Research, LIRNEasia and IIHS, 24 August 2023
- “Smart Cities: Promoting Urban Governance in India” by Mukta Naik, Partha Mukhopadhyay, Asaf Ali Lone, Anwesha Mallick, Barathi Nakkeeran and Ananya Sharma, World Economic Forum, 2024

#### **Policy Support/Contributions**

- Rajasthan Vision 2030 document

#### **Articles in the Mainstream Media**

- To save flooded cities, recast urban planning by Mukta Naik, *Hindustan Times*, 12 July 2023
- The moral and political dilemmas of housing rights by Mukta Naik, *The Leaflet*, 2 October 2023

21. During the year under review, Fellow Priyadarshani Singh was involved in the following research and allied activities.

#### **Policy Briefs and Reports**

- Report chapter “Social Cohesion, Rajasthan Vision 2030 Document, Government of Rajasthan, September 2023
- Policy document repository on Indian school system by Priyadarshini Singh and Ritu Kochhar, January 2024



22. During the year under review, Fellow Bhargav Krishna was involved in the following research and allied activities.

#### **Working Papers**

- “Regulating Air Quality at an Airshed Level in India” by Bhargav Krishna, Shibani Ghosh and Abinaya Sekar, Centre for Policy Research, 2023.
  - “A Health-Centred Framework for Establishing Ambient Air Quality Standards” by Bhargav Krishna and Abinaya Sekar, Centre for Policy Research, 2023.
  - “Finding the Finance: A guide to identifying Centrally Sponsored Schemes to Fund Heat Resilience Solutions” by Shreya Shekhar, Tamanna Dalal, Sidharth Santhosh, Aditya Valiathan Pillai and Bhargav Krishna, Centre for Policy Research, 2023.
  - “The State of India's Pollution Control Boards: Are they in the green?” by Annanya Mahajan, Shibani Ghosh, Prannv Dhawan and Bhargav Krishna as part of a series on pollution control boards, Centre for Policy Research, 2023.
23. During the year under review, Fellow Ashwini Swain was involved in the following research and allied activities.

#### **Policy Briefs and Reports**

- “Gender and Just Transition: Envisioning a Gender-transformative Pathway to Energy Transition in India’s Coal States” by Suravee Nayak and Ashwini K Swain, Centre for Policy Research, 2023.
- “Indicator Guidebook” by Navroz K. Dubash, Ashwini K Swain, Catherine Ayallore, Sarada Prasanna Das, Arunesh Karkun under the Energy Transition Preparedness Initiative (ETPI) in collaboration with Prayas and WRI India, 2023.
- “Electricity Report 2020-21” by Ashwini K Swain, Sarada Prasanna Das and Catherine Ayallore, ETPI, 2023

#### **Articles in the Mainstream Media**

- Seeing India’s energy transition through its States by Ashwini Swain, Ann Josey Bharathi Jairaj and Shantanu Dixit, *The Hindu*, 7 June 2023
24. During the year under review, Fellow Aman Srivastava was involved in the following research and allied activities.

#### **Articles in the Mainstream Media**

- Keeping development at the forefront of India’s long-term climate strategy by Parth Bhatia, Mandakini Chandra, Navroz K Dubash and Aman Srivastava, *Ideas for India*, 5 June 2023
  - USD 100 Billion: Delivering The Nucleus of Climate Finance by Aman Srivastava, *Outlook*, 26 June 2023
25. During the year under review, Fellow Karnamadakala Rahul Sharma was involved in the following research and allied activities.

#### **Articles in the Mainstream Media**

- The Steel Frame Needs Some Training Reform by Yamini Aiyar and Rahul K. Sharma, *Hindustan Times*, 4 July 2023

## Activities of Associate Fellow/Research Associates/Senior Research Associates/Senior Researchers

1. Parth Bhatia, Associate Fellow

### Journal Article

- “India’s state-led electricity transition: A review of techno-economic, socio-technical and political perspectives” by Partha Bhatia, *Energy Research & Social Science*, 2023

### Articles in Mainstream Media

- Keeping development at the forefront of India’s long-term climate strategy by Parth Bhatia, Mandakini Chandra, Navroz K Dubash and Aman Srivastava, *Ideas for India*, 5 June 2023

2. Anju Dwivedi, Associate Fellow

### Books

- Social Innovations in Urban Sanitation: Meeting Unmet Needs, Routledge India, 2023.

3. Aditya Valiathan Pillai, Associate Fellow

### Book Chapters

- Book chapter “Climate Governance and Federalism in India” in *Climate Governance and Federalism: A Forum of Federations Comparative Policy Analysis* edited by Alan Fenna, Sébastien Jodoin and Joana Setzer. New Delhi: Cambridge University Press, 2023.

### Working Papers

- “Finding the Finance: A guide to identifying Centrally Sponsored Schemes to Fund Heat Resilience Solutions” by Shreya Shekhar, Tamanna Dalal, Sidharth Santhosh, Aditya Valiathan Pillai and Bhargav Krishna, Centre for Policy Research, 2023.

### Articles in Mainstream Media

- Heatwaves will get worse. Invest in adapting now by Aditya Valiathan Pillai and Satchit Balsari, *Hindustan Times*, 20 May 2023

4. Sarada Prasanna Das, Associate Fellow

### Books

- Media, Politics and Environment: Analysing Experiences from Europe and Asia, Springer, 2023.

### Policy Briefs and Reports

- “Indicator Guidebook” by Navroz K. Dubash, Ashwini K Swain, Catherine Ayallore, Sarada Prasanna Das, Arunesh Karkun under the Energy Transition Preparedness Initiative (ETPI) in collaboration with Prayas and WRI India, 2023.
- “Electricity Report 2020-21” by Ashwini K Swain, Sarada Prasanna Das and Catherine Ayallo, ETPI, 2023

5. Shamindra Nath Roy, Associate Fellow

## Journal Articles

- “We just Gotta do Meta! Methodological Anxiety of Geography in India” by Shamindra Nath Roy and Anant Maringanti, *Transactions of the Institute of British Geographers*, 2023.

## Working Paper

- “Can political representation improve forest conservation? The Indian experience” by Shamindra Nath Roy, Bina Agarwal and Shiva Chakravarti Sharma, University of Manchester Global Development Institute, 2023

## Policy Briefs and Reports

- “Ecosystems of Engagement: Digital Platforms and Women’s Work in Sri Lanka and India” by Mukta Naik, Partha Mukhopadhyay Prerna Seth, Sabina Dewan, Shamindra Nath Roy, Centre for Policy Research, LIRNEasia and IIHS, 24 August 2023

6. Suravee Nayak, Associate Fellow

## Book Chapters

- Book chapter “Uneven and Combined Development and the Politics of Labour in an Eastern Indian Coalfield: Shifts and Changes from Late Colonialism to Neoliberalism” in *Industrial Labour in an Unequal World* edited by Christian Strümpell and Michael Hoffmann, De Gruyter Oldenbourg, 2023.

## Journal Articles

- “Intergenerational Labour and Just Transition in Coalfields” by Suravee Nayak, *The India Forum*, 2023.

## Working Papers

- “Gender and Just Transition: Envisioning a Gender-transformative Pathway to Energy Transition in India’s Coal States” by Suravee Nayak and Ashwini K Swain, Centre for Policy Research, 2023.

7. Angshuman Choudhury, Associate Fellow

## Articles in Mainstream Media

- Regional Splits on Myanmar Are Becoming More Apparent by Angshuman Choudhury and Muhammad Waffaa Kharisma, *The Diplomat*, May 16 2023.
- Targeting of Kukis the main reason behind Manipur violence by Angshuman Choudhury, *Frontline Hindu*, 27 June 2023
- Centre blaming Myanmar migrants for Manipur violence is dangerous by Angshuman Choudhury, *Frontline Hindu*, 24 August 2023
- India Should Not Try to Emulate the West and its Allies on Targeted Assassinations by Angshuman Choudhury, *The Wire*, 28 September 2023
- Unpacking the Hindutva Embrace of Israel by Angshuman Choudhury, *The Wire*, 12 October 2023
- India Making a Mistake by Backing Myanmar’s Junta-Led ‘Peace Process’ by Angshuman Choudhury, *The Irrawaddy*, 17 October 2023
- Operation 1027 is Changing Myanmar’s Frontier Geographies. Is India Ready? By Angshuman Choudhury, *The Diplomat*, 21 November 2023

- Myanmar's armed rebellion against the junta over the years by Angshuman Choudhury, *Hindustan Times*, 20 November 2023

8. Abinaya Sekar, Senior Research Associate

#### **Working Papers**

- “Regulating Air Quality at an Airshed Level in India” by Bhargav Krishna, Shibani Ghosh and Abinaya Sekar, Centre for Policy Research, 2023.
- “A Health-Centred Framework for Establishing Ambient Air Quality Standards” by Bhargav Krishna and Abinaya Sekar, Centre for Policy Research, 2023.

9. Neeha Susan Jacob, Senior Research Associate

#### **Policy Briefs and Reports**

- “Making It Work: Institutionalising Social Audits in Meghalaya in India” by Avani Kapur, Rajika Seth, Sidharth Santhosh, Neeha Susan Jacob and Pritika Malhotra, Centre for Policy Research, 2023

10. Ritwik Shukla, Senior Research Associate

#### **Policy Briefs and Reports**

- “Policy Study on Using Data for Better Policy Formulation and Evidence-Based Decision-Making – Rajasthan Case Study” by Avani Kapur, Ritwik Shukla, Sharad Pandey and Sidharth Santosh, Centre for Policy Research, 2023
- “Understanding India’s Health Budgets ” by Avani Kapur, Ritwik Shukla, Sharad Pandey, Rajesh Jha and Owen Smith, Centre for Policy Research and World Bank, 2023
- “Financing Nutrition in India: Cost Implications of the Nutrition Policy Landscape 2022-23” by Avani Kapur, Ritwik Shukla, Tanya Rana, Purnima Menon, and Suman Chakrabarti, Centre for Policy Research and International Food Policy and Research Institute, 2023

11. Annanya Mahajan, Senior Research Associate

#### **Working Paper**

- “The State of India's Pollution Control Boards: Are they in the green?” by Annanya Mahajan, Shibani Ghosh, Prannv Dhawan and Bhargav Krishna as part of a series on pollution control boards, Centre for Policy Research, 2023.

12. Evy Mehzabeen, Senior Research Associate

#### **Journal Article**

- “Living a flooded life: Women, City and Community in North-east India’s Dibrugarh” by Evy Mehzabeen, *Journal of North East India Studies*, 2023

13. Arunesh Karkun, Research Associate

#### **Policy Briefs and Reports**

- “Indicator Guidebook” by Navroz K. Dubash, Ashwini K Swain, Catherine Ayallore, Sarada Prasanna Das, Arunesh Karkun under the Energy Transition Preparedness Initiative (ETPI) in collaboration with Prayas and WRI India, 2023.

14. Catherine Ranji Ayallore, Research Associate

#### **Policy Briefs and Reports**

- “Indicator Guidebook” by Navroz K. Dubash, Ashwini K Swain, Catherine Ayallore, Sarada Prasanna Das, Arunesh Karkun under the Energy Transition Preparedness Initiative (ETPI) in collaboration with Prayas and WRI India, 2023.
- “Electricity Report 2020-21” by Ashwini K Swain, Sarada Prasanna Das and Catherine Ayallo, ETPI, 2023

15. Asaf Ali Lone, Research Associate

#### **Policy Briefs and Reports**

- “Smart Cities: Promoting Urban Governance in India” by Mukta Naik, Partha Mukhopadhyay, Asaf Ali Lone, Anwesha Mallick, Barathi Nakkeeran and Ananya Sharma, World Economic Forum, 2024

16. Prannv Dhawan, Research Associate

#### **Working Paper**

- “The State of India's Pollution Control Boards: Are they in the green?” by Annanya Mahajan, Shibani Ghosh, Prannv Dhawan and Bhargav Krishna as part of a series on pollution control boards, Centre for Policy Research, 2023.

17. Mandakini Akella Chandra, Research Associate

#### **Articles in Mainstream Media**

- Keeping development at the forefront of India’s long-term climate strategy by Parth Bhatia, Mandakini Chandra, Navroz K Dubash and Aman Srivastava, *Ideas for India*, 5 June 2023

18. Ritu Kochhar, Research Associate

#### **Policy Briefs and Reports**

- Policy document repository on Indian school system by Priyadarshini Singh and Ritu Kochhar, January 2024

19. Sidharth Santosh, Research Associate

#### **Working Paper**

- “Finding the Finance: A guide to identifying Centrally Sponsored Schemes to Fund Heat Resilience Solutions” by Shreya Shekhar, Tamanna Dalal, Sidharth Santhosh, Aditya Valiathan Pillai and Bhargav Krishna, Centre for Policy Research, 2023.

#### **Policy Briefs and Reports**

- “Policy Study on Using Data for Better Policy Formulation and Evidence-Based Decision-Making – Rajasthan Case Study” by Avani Kapur, Ritwik Shukla, Sharad Pandey and Sidharth Santosh, Centre for Policy Research, 2023
- “Making It Work: Institutionalising Social Audits in Meghalaya in India” by Avani Kapur, Rajika Seth, Sidharth Santhosh, Neeha Susan Jacob and Pritika Malhotra, Centre for Policy Research, 2023

#### **Articles in the Mainstream Media**

- Institutionalising social audits: Lessons from Meghalaya by Sidharth Santosh, *Ideas for India*, 2023
- "From numbers to impact: Learning from effective data management in Rajasthan" by Avani Kapur and Sidharth Santhosh, *Ideas for India*, 31 March 2024

20. Tanya Rana, Research Associate

#### **Policy Briefs and Reports**

- "Financing Nutrition in India: Cost Implications of the Nutrition Policy Landscape 2022-23" by Avani Kapur, Ritwik Shukla, Tanya Rana, Purnima Menon, and Suman Chakrabarti, Centre for Policy Research and International Food Policy and Research Institute, 2023

#### **Articles in the Mainstream Media**

- "Making menstrual health a welfare priority: Insights from three states" by Tanya Rana, *Ideas for India*, 5 October 2023

21. Ananya Sharma, Research Assistant

#### **Policy Briefs and Reports**

- "Smart Cities: Promoting Urban Governance in India" by Mukta Naik, Partha Mukhopadhyay, Asaf Ali Lone, Anwesha Mallick, Barathi Nakkeeran and Ananya Sharma, World Economic Forum, 2024

#### **Policy Support/Contributions**

- Rajasthan Vision 2030 document

## **Library Information and Dissemination Services**

The CPR library has a collection of a total of 10974 books after weeding a few old books, during the year 2023-2024. The collection mainly comprises books on policy sciences, economic policy, urbanization, political science, futurology, social indicators, foreign policy, Defense and other areas relevant to the research programmers of the Centre. The library subscribed to 17 journals and received gratis 40 periodicals. These cover major policy fields of concern to scholars at CPR. In addition to these, 18 daily newspapers are being received in the library. [11 newspapers received as hardcopy (till Dec 23) and remaining 7 newspapers received as digital version only (till Nov 23)]

The library continued to be a member of the Developing Library Network (DELNET), New Delhi (till July 31, 23). One Samsung SCX 4521F multifunction printer and one HP Elite 8300 is being used by CPR faculty/researchers.

With the help of CANON IR ADV 4545 Digital Plain Paper Copier with Reverse Automatic Document Feeder, Duplexing for Automatic Back-to-Back copying, Set making, Sorting, Rotate sorting, 25%- 400% Zoom with A-3 Size Network Laser Printer and Scanner, and 250 GB Hard Disc + 2 GB RAM for document server, better and efficient reprographic facilities were provided to researchers and other staff of the Centre.

For other material and publications, the CPR library depends upon the services of 20 libraries of various academic and other research institutions in Delhi which have been generous enough to lend their books and journals for the Centre's use on the principle of reciprocity.

## The Computer Unit's Activities

During the year under report, the following activities were undertaken by the Computer Centre.

1. Mailing services and other apps hosted on Google Workspace were configured and maintained as per the Centre's requirements.
2. Users were created in Zone Director for providing secured wireless internet access to the users as per requirement.
3. Hardware & software procured;
  - a. Licenses of MS Office 365 (05 no.), and Adobe master collection for Creative Cloud Team (01 no.), were purchased and installed.
  - b. Tally on cloud and Gmass subscriptions were purchased/renewed and access was provided to the users.
  - c. HCM Empower 25 User Licenses (Sales Force) were renewed.
4. Administrative services for the development and maintenance of Websites for the following projects were provided.
  - a. cprindia.org (CPR)
  - b. Accountability Initiative
  - c. Accountability Initiative's Hum Aur Hamari Sarkar
  - d. Pulse for development (pulse4development.com)
5. Zoom Services for Video conferencing were purchased/renewed and upgraded as and when they were released.
6. Maintenance and Configuration of the Centre's Local Area and Wi-Fi Network, Hardware and software were carried out as per requirement. IT support services were provided to all users of the Centre by attending to their hardware & software issues. Support services related to seminars/conferences/virtual meetings were also provided.



## Grants

The CPR gross corpus fund now stands at Rs. 0.0 lakh. CPR's gross receipts (including specific project receipts) during the year were Rs. 1,098.45 lakh. The ICSSR recurring grant is 0% of CPR's gross receipts during the year.

Several agencies and government departments as named below continued their support to the Centre during the year:

### List of Major Grantors

1. Ministry Of Water Resources, Delhi
2. Government of Meghalaya
3. Government of Andhra Pradesh
4. Rohini Nilekani
5. Government of Rajasthan
6. Government of Karnataka
7. Piramal Swasthya Management and Research Institute
8. The family office of Rajendra and Arti Gogri
9. The World bank

CPR received a corpus of Rs. 50 Lakh from the Department of Economic Affairs, Ministry of Finance, Government of India in the year 1994-95. An interest of Rs. 3.01 Lakh was earned during the FY 2023-24 on the investment of said corpus, of which a sum of Rs. 3.01 Lakh has been utilized during the year towards maintenance and development of Centre leaving a balance of Rs. 0.07 Lakh at the end of the year (including previous balances).

Rs.155.46 Lakhs were received from the Ministry of Jal Shakti, Government of India during the FY 2023-24.

### Tax Exemption for Donations to CPR

CPR has been approved u/s 35(1)(iii) of the Income Tax Act, 1961 w.e.f. April 1, 2005, which entitles the Donor under the present Income Tax Laws a weighted deduction @100% of the amount of donation and provisional approval was obtained further which is valid from FY 2021-22 till FY 2023-24. CPR has also been approved u/s 80G(5)(vi) of the Income Tax Act, 1961 for the period from April 1, 2011, onwards which entitles the donor 50% tax deduction of the net qualifying amount and CPR further obtained provisional registration under clause (i) of first proviso to sub-section (5) of section 80G valid from FY 2021-22 till FY 2025-26.

## **CPR Faculty and Staff (2023 - 2024)**

### President and Chief Executive

Yamini Aiyar

### Professors

Navroz Dubash, Professor, Ph.D

Nimmi Kurian, Professor, Ph.D

Easwaran Jayaraman Narassimhan, Associate Professor

### Professor Emeritus

Charan Wadhva, Ph.D

Bharat Karnad

### Honorary Research/Visiting Professors

Subhash C Kashyap

B N Saxena

Sanjib Baruah

Sanjoy Hazarika

G Parthasarathy

R Rangachari

### Senior Fellows

Partha Mukhopadhyay

Shylashri Shankar

Shubhagato Dasgupta

Shyam Saran

D Shyam Babu

Manju Menon

Mekhala Krishnamurthy

Namita Wahi

Sushant Kumar Singh

Neelanjan Sircar

Srinivas Chokkakula

### Senior Visiting Fellows

Philippe Cullet

Jishnu Das

Rani Mullen

Marie- Helene Zerah

E Somanathan

Gilles Verniers

Gautam Mukhopadhaya

Veronique Dupont

Rajshree Chandra

Sabina Dewan

Deepak Sanan

Pushpa Pathak

Lant Pritchett

Pradeep Chibber  
Rathin Roy  
Devesh Kapur  
Sanjay Kathuria  
Suman Bery  
Michael Walton

Fellows

Avani Kapur  
Arkaja Singh  
Mukta Naik  
Ashwini Swain  
Priyadarshini Singh  
Rahul Verma  
Aman Srivastava  
Bhargav Krishna  
Karnamadakala Rahul Sharma

Visiting Fellow

Radhika Khosla  
Ananth Padmanabhan  
Olivier Telle  
Anna Agarwal  
Anirudh Krishna  
Kaustuv Biswas  
Rohit Chandra  
Shahana Chattaraj  
Shoumitro Chatterjee  
T R Raghunandan

Associate Fellow

Aditya Valiathan Pillai  
Anindita Mukherjee  
Anju Dwivedi  
Avantika Shrivastava  
Hrudananda Mohanty  
Kanhu Charan Pradhan  
Mridusmita Bordoloi  
Parth Bhatia  
Sarada Prasanna Das  
Shamindra Nath Roy  
Sujeet Kumar  
Suravee Nayak  
Angshuman Choudhury

Senior Researchers

Kanchi Kohli

Senior Research Associates

Abhinav Kumar  
Abinaya Sekar

Annanya Mahajan  
Baisakhi Sarkar Dhar  
Isha Khurana  
Kumar Dron Srivastav  
Neeha Susan Jacob  
Prasanta Moharaj  
Ritwik Shukla  
Evy Mehzabeen

Research Associates

Aditiya Thapa  
Annam Jitendra Sri Vishnu Kanth  
Arunesh Karkun  
Asaf Ali Lone  
Catherine Ranji Ayallore  
Debarshee Dasgupta  
Gokulnath Govindan  
Jenny Susan Jacob  
Madhur Sharma  
Mandakini Akella Chandra  
Manojna Polisetty  
Mugdha Mohapatra  
Nrusingh Charan Dhal  
Pankaj Kumar Gope  
Prannv Dhawan  
Rahul Das  
Ram Kumar Dan  
Ritu Kochar  
Samridhi Agarwal  
Satyam Shukla  
Shaivi Kulshreshtha  
Shamik Vatsa  
Shaurya Gupta  
Shreya Abhirama Shekhar  
Shubhangi Karia  
Sidharth Santosh  
Sonakshi Sharma  
Srishti Jain  
Subia Ahmad  
Sunil Kumar Singh  
Swagat Kumar Padhi  
Tanya Rana  
Vernica Gupta

Research Assistants

Anwesh Mallick  
Gurkirat Singh Juneja  
Vaibhav Parik  
Sayantani Sikdar  
Ananya Sharma  
Archit Shukla

### Programme Staff

Anil Bajranj Babar, Sr PAISA Associate  
Dinesh Kumar, Sr PAISA Associate  
Indresh Sharma, Sr PAISA Officer  
Kaushal Pathak, Sr PAISA Associate  
Poonam, Sr PAISA Associate  
Premchand Kumar, Sr PAISA Associate  
Rakesh Swami, PAISA Associate  
Seema Muskan, Sr PAISA Associate  
Swapna Bhimrao Ramteke, Sr PAISA Associate  
Ram Ratan Jat, Sr PAISA Associate  
Tajuddin Khan, Sr PAISA Associate  
Uday Shankar Kumar, Sr PAISA Associate  
Apurva Kumar, Senior Learning and Development Associate  
Mallika Arora, Learning and Development Associate  
Sunil Kumar Mishra, Project Co-ordinator  
Dipanshu Rathore, Program Officer

### Administration, Accounts, IT, Communications and Other Services

Alaknanda Jain, Finance Officer (Head of Finance and Administration)  
Anup Roy, Chief Operating Officer  
Arun Gopinath, Admin Assistant  
Bushra Mustafa, ICEE Administrative Assistant  
Rohan, Admin Assistant  
Rupendra, Administrative Officer  
Satnam Kaur, Finance and Administration Manager  
Ajay Nayyar, Senior System Analyst  
Arvind Yadav, Office Assistant  
Hemali Sodhi, Head of Communications  
Priyanka Sabarwal, Digital Strategy Consultant  
Sristi Bhatt, Designer Head  
Janhvi Saini, Design Associate  
Seema Sharma, Administrative Executive  
Prateek Gupta, Communications Associate  
Pooja Gupta, Chief Accounts Officer  
Prakriti Kar, Communications Associate  
Ramesh Kumar, Accounts Assistant  
Samyak Sharma, Communications Associate  
Arnaaz Zaman, Communications Consultant  
Sunil Kumar, Associate to President  
Pramod Kumar Malik, Associate to President  
Sonali Verma, Senior Communications Associate  
Sonia Gulati, PR Associate  
Vinod Kumar, Deputy Supervisor  
Ajit Kumar Misra, Senior Accountant  
Ravi Rounak Robin, Assistant Administrative Officer  
Pankaj Kumar Mishra, Network Assistant

### Other Supporting Staff

Poona Ram, Messenger

Ranjeet Singh, Messenger

## **POSH Compliance Statement**

At CPR, we are committed to fostering a safe, respectful, and inclusive work environment. In alignment with the Sexual Harassment of Women at Workplace (Prevention, Prohibition, and Redressal) Act, 2013 (POSH Act), we have implemented comprehensive measures to prevent and address sexual harassment within our organization.

1. We have established a robust POSH policy that clearly outlines our zero-tolerance stance towards sexual harassment. This policy is accessible to all employees and stakeholders.
2. Internal Complaints Committee (ICC): Our Internal Complaints Committee, constituted as per the POSH Act, is responsible for addressing complaints of sexual harassment. The committee comprises trained members who ensure fair and confidential handling of all cases.
3. Awareness and Training: Regular awareness sessions and training programs are conducted for all employees, including ICC members, to educate them about their rights and responsibilities under the POSH Act. These sessions aim to create a culture of respect and awareness.
4. Support and Redressal Mechanisms: We provide multiple channels for employees to report incidents of sexual harassment, ensuring prompt and effective redressal. Our support mechanisms are designed to protect the confidentiality and dignity of the complainant.

We remain dedicated to upholding the principles of the POSH Act and continuously strive to enhance our policies and practices to ensure a safe and equitable workplace for all.



## V. SANKAR AIYAR & CO.

CHARTERED ACCOUNTANTS

Sarojini House, 6 Bhagwan Das Road, New Delhi-110001

Tel. (011)44744643; e-mail: [newdelhi@vsa.co.in](mailto:newdelhi@vsa.co.in)

### Independent Auditors' Report

#### TO THE MEMBERS OF CENTRE FOR POLICY RESEARCH

##### 1. Opinion

We have audited the financial statements of **CENTRE FOR POLICY RESEARCH** ("Society"), which comprise the Balance Sheet as at 31st March, 2024 and the statement of Income and Expenditure Account for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the financial statements, read with other notes given thereto, give a true and fair view in conformity with the accounting principles generally accepted in India:

- i) in the case of the Balance Sheet, of the state of affairs of the Society as at 31st March 2024; and
- ii) in the case of the Income and Expenditure Account, of the deficit for the year ended on that date.

##### 2. Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by ICAI. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the Code of Ethics issued by Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of financial statements under the Act, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethic. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### 3. Emphasis of Matter

We draw attention to the ongoing legal matters relating to cancellation of the Society's registrations under Foreign Contribution (Regulation) Act, 2010 and Rules made thereunder and cancellation of Society's Registration under section 12A of the Income Tax Act, 1961, which are being contested by the Society in the Courts and that the Society is hopeful of positive verdict and hence the accounts have been prepared, as in the previous years, considering the benefit of exemption under section 11 of the Income Tax Act, 1961 and also as a going concern basis. (Refer Note No. 7 of Schedule 11 of the Financial Statements)

Our opinion is not modified in respect of the above matters.

##### 4. Responsibilities of management for the financial statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position and financial performance of the Society in accordance with the accounting principles generally accepted in India, including the accounting standards issued by ICAI, to the extent relevant and practical. This responsibility also includes maintenance of adequate accounting records for safeguarding of the assets of the Society and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Management is responsible for overseeing the Society's financial reporting process.





## 5. Auditors' responsibility for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

## 6. Other matters

We report that:

- a) We have sought and obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- b) In our opinion proper books of account have been kept by the Society so far as appears from our examination of those books; and
- c) The Balance Sheet and Income and Expenditure Account dealt with by this report are in agreement with the books of accounts;

Place: New Delhi  
Dated: 24-May-2024



For V. Sankar Aiyar & Co.  
Chartered Accountants  
(Firm Regn. No.: 109208W)

**M.S. BALACHANDRAN**  
Partner (M. No: 024282)  
UDIN: 24024282BKEXUM1561



**CENTRE FOR POLICY RESEARCH**  
**BALANCE SHEET AS AT 31st March, 2024**

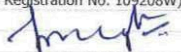
*Amount in ₹*

FUNDS AND LIABILITIES	Sch	As at 31st March, 2024	As at 31st March, 2023
CORPUS FUND (SPECIFIC)	1	37,959,000	37,959,000
CORPUS FUND (GENERAL)	1	63,423,405	63,423,405
CAPITAL FUND (ASSETS)	2	14,547,977	17,521,072
CAPITAL RESERVE	3	11,130	11,130
RESERVE FOR CONTINGENCIES	4	6,257,401	6,257,401
UNSPENT BALANCES IN SPECIFIED PURPOSES/ PROJECTS	5	248,691,160	242,642,223
PROVISIONS	6	8,000,000	8,000,000
INCOME AND EXPENDITURE ACCOUNT		198,445	28,083,842
LIABILITY (ADVANCE INCOME) AGAINST BILL & MELINDA GATES FOUNDATION- STRENGTHENING THE CAPABILITY OF THE STATE IN INDIA- CAPACITY SUPPORT FUND	11.11	81,270,000	81,270,000
CURRENT LIABILITIES	10	3,578,779	4,061,775
<b>TOTAL</b>		<b>463,937,297</b>	<b>489,229,848</b>
<b>PROPERTY &amp; ASSETS</b>			
FIXED ASSETS	7		
Gross Block		60,404,108	60,404,108
Less: Accumulated Depreciation		45,856,131	42,883,036
INVESTMENTS (including Corpus Fund Investments)	8	352,260,674	354,200,975
CURRENT ASSETS, LOANS AND ADVANCES:	9		
Cash and Bank Balances	9(a)	53,267,417	82,213,573
Advances recoverable/ adjustable	9(b)	43,861,229	35,294,228
<b>TOTAL</b>		<b>463,937,297</b>	<b>489,229,848</b>

Accounting policies and notes on accounts


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*AS PER OUR REPORT OF EVEN DATE*  
**FOR V. SANKAR AIYAR & CO.**  
CHARTERED ACCOUNTANTS  
(Firm's Registration No. 109208W)

  
**(M.S. BALACHANDRAN)**  
PARTNER (M.No. 024282)

PLACE: NEW DELHI  
DATED: 24-May-2024

For and on behalf of  
**CENTRE FOR POLICY RESEARCH**

  
**(SRINIVAS CHOKKAKULA)**  
PRESIDENT  
**Centre for Policy Research**  
Barma Marg, Chanakyapuri  
New Delhi-110 021



**CENTRE FOR POLICY RESEARCH**  
**INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31st March, 2024**

	Amount in ₹	
INCOME	2023-24	2022-23
Grant-in-Aid from ICSSR	-	7,900,000
Donation Received	5,500,000	3,500,000
Interest on Investments:		
- Endowment and Corpus Interest	4,422,355	4,968,740
- Dividend Income on Corpus	-	115,573
- Interest on Income Tax Refunds	187,804	-
- Other Investments	3,127,278	7,737,437
Gain on Redemption of UTI Mutual Funds	-	3,125,612
Gain on Redemption of Canara Robeco Mutual Funds	-	8,209,925
Less: Transfer to General Purpose Fund - Surplus on Redemption of Corpus Investments	-	709,992
Transfer from Domestic Grants towards Overhead	4,520,505	11,027,385
Transfer from Foreign Grants towards Overhead	-	-
Completed Projects - Balances written back (Net)	459,321	11,027,385
Miscellaneous Income	-	-
Proceeds on Sale of Assets	-	2,063,596
Provision for HR & Communication Infrastructure Fund Written Back	-	25,718,424
		1,564
		61,314
		55,157
		1,050,000
<b>TOTAL</b>	<b>18,217,263</b>	<b>49,269,972</b>
EXPENDITURE	2023-24	2022-23
Salaries, Wages & Benefits to staff		
Salaries and wages	24,744,587	26,679,781
Contribution to Provident Fund	1,311,313	1,731,737
Contribution to Gratuity Fund (LIC) (Refer Schedule - 11.5)	(5,031,566)	1,000,000
Contribution to Leave Encashment Benefits Fund (LIC)	-	3,292,009
Less: Met from Provision for Leave Encashment Liability	-	(2,000,000)
Medical Insurance	57,493	250,365
Other Staff Benefits	474,104	21,555,931
Security and Allied Services	-	177,278
Travel and conveyance	-	31,131,170
Completed Projects - Balances written off (Net)	-	3,704,190
Rates and taxes	66,850	130,332
Printing, stationery, office supplies	-	234,056
Communication expenses	897,390	198,054
Less: Met from Provision for HR & Communication Infrastructure Fund	-	2,834,016
Electricity and water	-	1,950,000
Office maintenance and repairs	700,298	884,016
Less: Met from Provision for Building Maintenance & Infrastructure Fund	-	712,933
Hospitality and Staff Welfare	-	850,573
Insurance	564,841	9,997,242
Library books, newspapers and periodicals	785,788	2,000,000
Audit and other fee to Auditors	-	7,997,242
Miscellaneous expenses	924,476	614,660
Membership and Subscriptions	38,756	100,784
Bank Charges	206,612	569,235
Sundry Debit Balances Written Off (Net)	3,194	623,340
Conference and Programmes	538,083	12,917
Advertisement	73,679	102,412
Vehicle maintenance	-	137,961
IT Support	-	-
Legal and professional	75,465	311,995
Depreciation	14,562,496	42,516
Less: Met from Capital Fund	2,973,095	240,000
	2,973,095	1,555,233
		5,230,683
		3,932,818
		3,932,818
<b>Total C.O.</b>	<b>46,102,660</b>	<b>54,609,301</b>



  
 President  
 Centre for Policy Research  
 Tharwa Marg, Chanakyapuri  
 New Delhi-110 021

<b>EXPENDITURE</b>	<b>2023-24</b>	<b>2022-23</b>	<i>Amount in ₹</i>
Total B.F.	46,102,660		54,609,301
Provisions/ Appropriations:			
Transfer to Capital Fund - Amount for addition to assets	-	3,965,019	3,965,019
	46,102,660		58,574,320
Surplus for the year after appropriations	(27,885,397)		(9,304,348)
Surplus brought forward	28,083,842		37,388,190
<b>Accumulated surplus carried to Balance sheet</b>	<b>198,445</b>		<b>28,083,842</b>

*AS PER OUR REPORT OF EVEN DATE.*

**FOR V. SANKAR AIYAR & CO.**  
 CHARTERED ACCOUNTANTS  
 (Firm's Registration No. 109208W)

*(Signature)*

(M.S. BALACHANDRAN)  
 PARTNER (M.No. 024282)

For and on behalf of  
**CENTRE FOR POLICY RESEARCH**

(SRINIVAS CHOKKAKULA)  
 PRESIDENT

*(Signature)*  
 Centre for Policy Research  
 Naraina Marg, Chanakya Park  
 New Delhi-110 021

PLACE: NEW DELHI  
 DATED: 24-May-2024





<b>CENTRE FOR POLICY RESEARCH</b>			
<b>SCHEDULES TO STATEMENT OF ACCOUNTS FOR THE YEAR ENDED 31st March, 2024</b>			
PARTICULARS	Amount in ₹		
	As at 31st March, 2024	As at 31st March, 2023	
<b>CORPUS FUNDS</b>			<b>Schedule - 1</b>
<b>CORPUS FUNDS (SPECIFIC)</b>			
As per last Balance Sheet			
- The Ford Foundation- Foreign Currency Corpus	3,058,000	3,058,000	
- The Ford Foundation Perpetuity Chair -PP RAG Unit	13,001,250	13,001,250	
- The Ford Foundation Track-2 Dialogue	8,449,750	8,449,750	
- GOI, Minister of External Affairs Track-2 Dialogue	950,000	950,000	
- National Commission on Population - PPRAG	12,500,000	12,500,000	
	37,959,000	37,959,000	37,959,000
<b>CORPUS FUNDS (GENERAL)</b>			
As per last Balance Sheet	63,423,405	63,423,405	
<b>Total</b>	<b>101,382,405</b>	<b>101,382,405</b>	
<b>CAPITAL FUND (ASSETS)</b>			<b>Schedule - 2</b>
As per last Balance Sheet	17,521,072	15,058,743	
Add: Assets purchased out of Specific purpose/ Project Fund	-	2,499,993	
Add: Transfer from Income and Expenditure	-	3,965,019	
Less: Depreciation met from Capital Fund	2,973,095	3,932,818	
Less: WDV of assets written off/ discarded/ sold	-	69,865	
<b>Total</b>	<b>14,547,977</b>	<b>17,521,072</b>	
<b>CAPITAL RESERVE</b>			<b>Schedule - 3</b>
As per last Balance Sheet	11,130	11,130	
<b>Total</b>	<b>11,130</b>	<b>11,130</b>	
<b>RESERVE FOR CONTINGENCIES</b>			<b>Schedule - 4</b>
As per last Balance Sheet	6,257,401	6,257,401	
<b>Total</b>	<b>6,257,401</b>	<b>6,257,401</b>	



  
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CENTRE FOR POLICY RESEARCH  
BALANCE OF CONTRIBUTION FOR SPECIFIED PURPOSES/PROJECTS AS ON 31st March, 2024

S.No.	NAME OF SPONSOR AND PROJECT	Opening Balance (1st April, 2023)		Inter-Project Transfer	Receipts during the year	Interest/Dividend	Transfer to Income and Exp A/c	Disbursements during the year	Completed projects written off / back (NET)	Closing Balance (31st March, 2024)	
		DR.	CR.							DR.	CR.
	<b>FOREIGN CONTRIBUTION GRANTS</b>										
1	ACCESS HEALTH INTERNATIONAL	-	243,816	-	-	-	-	-	-	-	243,816
2	BILL MELINDA GATES FOUNDATION- SCI-FI	-	2,959,486	-	-	-	-	-	-	-	2,959,486
3	BILL MELINDA GATES FOUNDATION- SCI-FI II	328,150	-	-	-	-	-	-	-	328,150	-
4	BILL MELINDA GATES FOUNDATION- SCI-FI III	-	32,317,143	-	-	1,252,227	-	3,829,500	-	-	29,638,870
5	BILL MELINDA GATES FOUNDATION- SOCIAL PROTECTION	-	50,723	-	-	-	-	-	-	-	50,723
6	BILL MELINDA GATES FOUNDATION- STRENGTHENING THE CAPABILITY OF THE STATE IN INDIA- CAPACITY SUPPORT FUND (refer note 11.12)	-	7,257,397	-	-	1,813,385	-	-	-	-	9,070,782
7	BILL MELINDA GATES FOUNDATION- STRENGTHENING THE CAPABILITY OF THE STATE IN INDIA	-	57,491,719	-	-	2,784,451	-	19,307,306	-	-	40,968,864
8	BILL MELINDA GATES FOUNDATION- TRACKING NUTRITION EXPENDITURE	-	17,497	-	-	-	-	-	-	-	17,497
9	BROWN UNIVERSITY- DIGITAL URBAN OBSERVATORY	15,782	-	-	-	-	-	-	-	15,782	-
10	HANNS SEIDEL STIFTUNG	1,136,509	-	-	-	-	-	-	-	1,136,509	-
11	INSTITUTE OF DEVELOPMENT STUDIES	-	582,478	-	-	-	-	-	-	-	582,478
12	CHILDREN INVESTMENT FUND FOUNDATION- UK-IPPT- CIEE	403	-	-	-	-	-	-	-	403	-
13	OMI-EIRELANDS	-	57,361	-	-	-	-	-	-	-	57,361
14	CENTER DE SCIENCES HUMAINES - SUBURBAN ON SUBALTERN URBANIZATION IN INDIA	-	18,758	-	-	-	-	-	-	-	18,758
15	RISE- DFID	-	3,715,757	-	-	-	-	-	-	-	3,715,757
16	DUKE UNIVERSITY	-	587,265	-	-	-	-	-	-	-	587,265
17	FOREIGN COMMONWEALTH & DEVELOPMENT OFFICE (DFID) SCI FI GRANT CAPACITY	4,175,755	-	-	-	-	-	-	-	-	4,175,755
18	FOREIGN COMMONWEALTH & DEVELOPMENT OFFICE(DFID) STATE CAPACITY	569,522	-	-	-	-	-	-	-	569,522	-
19	FOREIGN COMMONWEALTH & DEVELOPMENT OFFICE (DFID) URBAN	-	-	-	-	-	-	-	-	-	-
20	THE FORD FOUNDATION- FOREIGN CURRENCY COLLUSION INCOME (FCCI)	-	4,246,915	-	-	35,233	-	-	-	-	4,282,148
21	FORD FOUNDATION - PERFEUTY CHAIT-SAARC	-	3,992,251	-	-	879,293	-	2,187,500	-	-	2,684,044
22	FORD FOUNDATION STATE CAPACITY	-	1,913,377	-	-	-	-	-	-	-	1,913,377
23	THE FORD FOUNDATION CORPUS INCOME FOR TRACK II DIALOGUES	-	6,587,376	-	-	341,395	-	-	-	-	6,928,771
24	GIZ SMART CITY	4,788,863	-	-	-	-	-	-	-	4,788,863	-
25	GROUP FOR THE ANALYSIS OF DEVELOPMENT	-	146,867	-	-	-	-	-	-	-	146,867
26	GROUP FOR THE ANALYSIS OF DEVELOPMENT- SV	-	417	-	-	-	-	-	-	-	417
27	GROUP FOR THE ANALYSIS OF DEVELOPMENT- URBAN	-	1,430,137	-	-	-	-	-	-	-	1,430,137
28	INSTITUTE OF RESEARCH AND DEVELOPMENT FRANCE (IRD)- INDIAN RURAL BOUNDARIES AND BASIC SERVICES ETC.	-	3,724,018	-	-	-	-	-	-	-	3,724,018
29	INSTITUTE OF RESEARCH AND DEVELOPMENT FRANCE (IRD)- INDIAN RURAL BOUNDARIES AND BASIC SERVICES ETC.	-	172,970	-	-	-	-	-	-	-	172,970
30	INSTITUTE OF RESEARCH AND DEVELOPMENT FRANCE (IRD)	-	335,889	-	-	-	-	-	-	-	335,889
31	JUST JOBS NETWORK INC	1,828	-	-	-	-	-	-	-	1,828	-
32	LRNESIA- SRI LANKA	1,444,044	-	-	-	-	-	-	-	1,444,044	-
33	JOHN D AND CATHERINE T. MAC ARTHUR FOUNDATION- EXISTING INSTITUTIONAL FRAMEWORK & DELIVERY MECHANISM THAT GUIDE ROBUST IMPLEMENTATION OF CLIMATE POLICIES IN INDIA	-	9,444,287	-	-	-	-	6,837,759	-	-	2,606,488
34	MAWATI- ENVIRONMENTAL JUSTICE	-	248,347	-	-	-	-	-	-	-	248,347
35	OAK FOUNDATION- UNRESTRICTED SUPPORT -CLIMATE INITIATIVE - II	3,027,665	-	-	-	-	-	-	-	-	3,027,665
36	OMIDYAR NETWORK FUND -LAND RIGHTS	-	606	-	-	-	-	-	-	-	606
37	OMIDYAR CR DEVELOPMENT	345,112	-	-	-	-	-	-	-	-	345,112
38	OMIDYAR NETWORK FUND -GENERAL SUPPORT	44,397	-	-	-	-	-	-	-	-	44,397
39	OMIDYAR NETWORK FUND -WORKSHOP	1,630,863	-	-	-	-	-	-	-	-	1,630,863
40	OMIDYAR NETWORK SCI FI	542,064	-	-	-	-	-	-	-	-	542,064
41	SEPHAS-NETHERLANDS	-	794,232	-	-	-	-	-	-	-	794,232
42	STITCHING SED FUND	-	110,446	-	-	-	-	-	-	-	110,446
43	STITCHING SED FUND PHASE II	730,992	-	-	-	-	-	-	-	-	730,992



  
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S.No.	NAME OF SPONSOR AND PROJECT	Opening Balance (1st April, 2023)		Inter-Project Transfer	Receipts during the year	Interest/ Dividend	Transfer to Income and Exp A/c	Disbursements during the year	Completed projects balances written off/ back (NET)	Closing Balance (31st March, 2024)	
		DR.	CR.							DR.	CR.
44	UBS OPTIMUS FOUNDATION UK	1,140,342	-	-	-	-	-	10,571	-	-	1,129,771
45	UNIVERSITY OF PENNSYLVANIA	2,056,615	-	-	-	-	-	-	-	-	2,056,615
46	US DEPARTMENT OF STATE FEDERAL ASSISTANCE AWARD (AMERICAN)	23,433	-	-	-	-	-	-	-	-	23,433
47	EMBASSY, NEW DELHI	4,374,532	-	-	-	-	-	-	-	-	4,374,532
48	WATER LINKS	1,066,640	-	-	-	-	-	-	-	-	1,066,640
49	WILLIAM & FLORA HEWLETT FOUNDATION-CIEE	3,472	-	-	-	-	-	-	-	-	3,472
50	WILLIAM & FLORA HEWLETT FOUNDATION- ACCOUNTABILITY INITIATIVE- NEW INFRASTRUCTURE GRANT	1,203,614	-	-	-	-	-	787,933	-	-	415,681
51	STANFORD UNIVERSITY LAND RIGHTS	66,481	-	-	-	-	-	-	-	-	66,481
52	WORLD RESOURCES INSTITUTE	4,042,266	-	-	-	-	-	37,443	-	-	4,004,825
53	URBAN STUDIES FOUNDATION-WUJ	2,940,292	-	-	-	-	-	-	-	-	2,940,292
54	AUSTRALIAN HIGH COMMISSION -AI	948,132	-	-	-	-	-	49,454	-	-	898,678
55	CR GENERAL PURPOSE FUND	2,997,360	-	-	-	-	-	-	-	-	2,997,360
56	GEN PURPOSE FUND - SUPPLYS ON REDEMPTION OF CORPUS INVESTMENT	11,027,985	-	-	-	568,680	-	-	-	-	11,596,065
	<b>SUB TOTAL</b>	<b>17,151,086</b>	<b>172,526,465</b>	-	-	<b>11,042,786</b>	-	<b>32,947,506</b>	-	-	<b>17,151,086</b>
	<b>DOMESTIC GRANTS</b>										
1	ACCEL LAND RIGHTS (H)	1,692,050	-	-	1,000,000	-	-	1,670,500	-	-	1,021,550
2	APR ASIA HOUSING CONFERENCE ( C )	1,268,853	-	-	-	-	-	1,037,852	231,001	-	-
3	ASSOCIATION FOR FUTURE LEADERS	576,350	-	-	3,079,500	-	-	576,600	-250	-	-
4	ARUP PARTNER CO FOR Financial Systems & Services	3,027,446	-	-	-	-	-	5,044,315	-	-	1,151,096
5	FOREIGN COMMONWEALTH & DEVELOPMENT OFFICE(DFID) - SCI FT	41,169	-	-	-	-	-	6,701	-	-	3,022,456
6	GEZ PROJECT -2	1,117,893	-	-	-	-	-	644,132	34,968	-	-
7	GOVT OF ANDHRA PRADESH (C)	281,977	-	-	491,525	-	-	76,286	-	-	637,761
8	GOVT OF RAJASTHAN (H)	12,023	-	-	-	-	-	-	12,023	-	-
9	GUJARAT MAHILA HOUSING SEVA TRUST	321,035	-	-	33,000	-	-	-	321,035	-	-
10	HSPCL LTD- STATE OF HOUSING IN INDIA	363,803	-	-	-	-	-	363,775	-	-	33,028
11	HUM AUR HAMARI SARKAR	15,169	-	-	-	-	-	-	15,169	-	-
12	IBRD - STRENGTHENING DISTRICT ADMINISTRATION IN INDIA (1512645)	62,938	-	-	-	-	-	-	-	-	62,938
13	ICSSR-DOMINANT CASTE DEMAND	17,999	-	-	-	-	-	-	-	-	17,999
14	ICSSR-SECULARISM & SOCIAL CAPITAL AMONG THE MARGINALISED GROUPS UNDER SC COMPONENT	552,182	-	-	-	-	-	-	-	-	552,182
15	ICSSR- UNDERSTANDING METROPOLITAN HOMELESSNESS A CASE STUDY OF DELHI	1,859,556	-	-	-	-	-	-	-	-	1,859,556
17	ICSSR- LAND RIGHTS DEVELOPMENT AND THE CONSTITUTION-MAPPING LAND LEGISLATION IN INDIA	426,047	-	-	-	-	-	-	-	-	426,047
18	ICSSR ORIENTATION PROGRAMME- FOR RESEARCH SCHOLARS AND FACULTY MEMBERS BELONGING TO SC ST AND OTHER MARGINALISED GROUPS UNDER SC COMPONENT	1,951,906	-	-	-	-	-	-	-	-	1,951,906
19	IPE GLOBAL - SUPPORT ENERGY TRANSFORMATION IN INDIA	60,000	-	-	-	-	-	-	60,000	-	-
20	INTERNATIONAL INNOVATION UCHICAGO - UNDERSTANDING STATE CAPABILITIES	305,109	-	-	-	-	-	-	305,109	-	-
21	MINISTRY OF EXTERNAL AFFAIRS- BCIH 10TH DIALOGUE 18-19 FEB 12 AND BCIH 11TH DIALOGUE 18-19 FEB 25	112,699	-	-	-	-	-	-	-	-	112,699
22	MINISTRY OF EXTERNAL AFFAIRS- GOVERNMENT OF INDIA-CORPUS INCOME FOR TRACK II DIALOGUES	425,038	-	-	-	-	-	230,176	-	-	425,038
23	MEGHALAYA GOVT (C)	1,162,649	-	-	-	-	-	300,654	-	-	602,033
24	MINISTRY OF FINANCE-GOVERNMENT OF INDIA-CORPUS INCOME	7,390	-	-	-	-	-	295	-	-	6,995
25	MINISTRY OF WATER RESOURCES	515,185	-	-	-	-	-	-	-	-	515,185
26	NATIONAL COMMISSION ON POPULATION (NCP) - CORPUS INCOME	28,305,806	-	-	-	-	-	-	-	-	28,305,806
27	NEXTRA DATA LTD	2,582,725	-	-	-	-	-	-	-	-	2,582,725
28	NETI AAYOG - METAMORPHOSE TECH TALK SERIES	153,414	-	-	-	-	-	70,816	-17,402	-	-
29	NILIA CITIUS (C)	301,500	-	-	-	-	-	1,172,953	-	-	1,071,453
30	NMCC LONG (H)	85,351	-	-	15,546,000	-	-	855,089	9,147,000	-	5,629,182
31	NATIONAL INSTITUTE OF URBAN AFFAIRS	401,106	-	-	-	-	-	405,000	-	-	3,894
32	POSDOM (H)	3,940,892	-	-	7,000,000	-	-	1,426,470	-	-	4,616
33	OXFAM INDIA FSNR	833,900	-	-	-	-	-	-	-	-	833,900



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S. No.	NAME OF SPONSOR AND PROJECT	Opening Balance (1st April, 2023)		Inter-Project Transfer	Receipts during the year	Interest/ Dividend	Transfer to Income and Exp A/C	Disbursements during the year	Completed projects balances written off/ back (NET)	Closing Balance (31st March, 2024)	
		DR.	CR.							DR.	CR.
34	PIRAMAL SHATD BUDGET TRACKING (H)	2,502,504		232,875	2,501,624		30,375	102,520			
35	PIRAMAL SHATD BUDGET COMMON (H)		1,844,929	-1,092,238			98,044	653,627			
36	PIRAMAL SHATD ACTIVATING PANCHAYATS (H)	2,876,896		3,654,136	1,033,967		17,782	1,45,213			
37	PR Piramal Foundation (H)			-2,207,753	2,517,278		158,574	1,154,951			
38	ROHINI NILEKANI (G)		6,375,672		48,500,000	958,594		13,882,059			
39	THE WORLD BANK GROUP (H)		1,755,816					1,682,270			41,948,214
40	THIRUC (H)	517,824			4,406,780			4,194,176			
41	UNDERSTANDING STATE CAPABILITIES				43,431			39,628			1,845,091
42	UNICEF - SUPPORTING PREPARATION OF THE ODISHA RURAL SANITATION	94,091									
43	UNICEF URBAN	499,641									
44	UNICEF URBAN DAME		96,450								
45	WORLD BANK - 57 MEMBERS ENGAGEMENT FOR TAMILNADU HOUSING & HABITAT DEVELOPMENT PROJECT (218468A)		1,413,023					40,771			1,372,302
46	WORLD BANK - INPUTS TO POVERTY & SOCIAL IMPACT ASSESSMENT (7194690)		913,776					913,773			
48	WORLD VISION INDIA - UNDERSTANDING & NAVIGATING PUBLIC POLICY	30,508									
49	WB CPR DIALOGUE 2022 (C)		420,238								420,238
50	WORLD BANK PSIA (C)		853,877					853,879			
51	THE WORLD BANK CI NO. 7197279		116,436					110,514			5,922
52	NATIONAL KNOWLEDGE COMMISSION (Refer Note (b) below)		1,908,263			136,668		295			2,044,636
53	PR WORLD BANK SCI FT 7208991 (C)				2,883,600			2,882,452			1,148
54	PR WORLD BANK CI 7209475 (C)				2,460,000		248,790	1,872,127			338,083
55	PR GORU - Salate Gopichoy (C)				3,433,321			250,000			3,183,321
56	PR APCFSS TA-DALI (H)				910,525			2,077,959			2,877,959
57	PR CGSP GOKT (C)				904,567			725,861			184,664
58	PR CGPS GOKT (C)				1,500,000			785,270			119,297
59	PUSHPA PATHAK- GROWTH DYNAMICS AND REGIONAL TRANSFORMATION POTENTIAL OF SMALL TOWN							502,025			997,975
57	GOONI				1,500,000			8,692,144			6,651
	<b>SUB TOTAL</b>	<b>9,324,252</b>	<b>70,115,758</b>		<b>109,845,998</b>	<b>1,758,232</b>	<b>4,821,159</b>	<b>77,549,169</b>	<b>459,322</b>	<b>8,503,329</b>	<b>98,069,415</b>
	<b>GRAND TOTAL</b>	<b>26,475,338</b>	<b>242,642,223</b>		<b>109,845,998</b>	<b>12,801,018</b>	<b>4,821,159</b>	<b>110,496,675</b>	<b>459,322</b>	<b>25,654,415</b>	<b>248,691,160</b>

TRANSFERRED TO INCOME AND EXPENDITURE ACCOUNT

Note: (e) The Balance of National Knowledge Commission represented by:

Particulars	As on 31st March, 2024	As on 31st March, 2023
Fixed Deposit with Citibank Bank		1,529,307
Current Bank - Saving A/C No. 110088128333 (NKG)	2,030,349	55,609
TRF Receivable	4,444,340	1,400,767
<b>Total</b>	<b>2,044,636</b>	<b>1,985,683</b>

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<b>CENTRE FOR POLICY RESEARCH</b>			
<b>SCHEDULES TO STATEMENT OF ACCOUNTS FOR THE YEAR ENDED 31st March, 2024</b>			
PARTICULARS	Amount in ₹		
	As at 31st March, 2024	As at 31st March, 2023	
<b>PROVISIONS</b>			<b>Schedule - 6</b>
<u>Provision for 7th CPC Arrears</u>			
As per last Balance Sheet	8,000,000		8,000,000
<u>Provision for HR &amp; Communication Infrastructure Fund</u>			
As per last Balance Sheet	-	3,000,000	
Less: Utilised during the year against Major Repairs	-	1,950,000	
Less: Balance written back	-	1,050,000	-
<u>Provision for Building Maintenance &amp; Infrastructure Fund</u>			
As per last Balance Sheet	-	2,000,000	
Less: Utilised during the year for Major Repairs	-	2,000,000	-
<u>Provision for Leave Encashment Liability</u>			
As per last Balance Sheet	-	2,000,000	
Less: Utilised during the year for payment of leave liability	-	2,000,000	-
<b>Total</b>	<b>8,000,000</b>		<b>8,000,000</b>



  
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CENTRE FOR POLICY RESEARCH												
SCHEDULE OF FIXED ASSETS AS ON 31st MARCH, 2024												
PARTICULARS	RATE OF DEP	COST				DEPRECIATION				WRITTEN DOWN VALUE		
		As on 1st April, 2023	Additions	Deletions	As on 31st March, 2024	As on 1st April, 2023	Additions	Deletions	As on 31st March, 2024	As on 31st March, 2023	As on 31st March, 2023	
LEASEHOLD LAND		85,221	-	-	85,221	-	-	-	-	-	85,221	85,221
BUILDING	5%	9,643,471	-	-	9,643,471	109,648	-	-	7,560,167	2,083,304	2,192,952	2,192,952
FURNITURE & FIXTURES	15%	8,327,241	-	-	8,327,241	463,324	-	-	5,701,740	2,625,501	3,088,825	3,088,825
OFFICE EQUIPMENTS	15%	13,738,154	-	-	13,738,154	923,342	-	-	8,505,883	5,232,271	6,155,613	6,155,613
ELECTRIC INSTALLATIONS	15%	2,191,529	-	-	2,191,529	278,909	-	-	611,043	1,580,486	1,859,395	1,859,395
VEHICLES	20%	764,469	-	-	764,469	16,513	-	-	698,419	66,050	82,563	82,563
AIR COOLING SYSTEM	15%	2,378,086	-	-	2,378,086	186,206	-	-	1,322,916	1,055,170	1,241,376	1,241,376
OFFICE MACHINERY	40%	19,413,844	-	-	19,413,844	908,865	-	-	18,050,546	1,363,298	2,272,163	2,272,163
LIFT	15%	1,805,413	-	-	1,805,413	65,328	-	-	1,435,217	370,196	435,524	435,524
FIRE FIGHTING EQUIPMENTS	15%	1,510,369	-	-	1,510,369	8,851	-	-	1,460,215	50,154	59,005	59,005
INTANGIBLE ASSETS	25%	546,311	-	-	546,311	12,109	-	-	509,985	36,326	48,435	48,435
<b>TOTAL</b>		<b>60,404,108</b>	-	-	<b>60,404,108</b>	<b>2,973,095</b>	-	-	<b>45,856,131</b>	<b>14,547,977</b>	<b>17,521,072</b>	<b>17,521,072</b>
PREVIOUS YEAR		54,213,468	6,465,012	274,372	60,404,108	3,932,818	204,507	42,883,036	17,521,072	15,058,743	15,058,743	15,058,743



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<b>CENTRE FOR POLICY RESEARCH</b>			
<b>SCHEDULES TO STATEMENT OF ACCOUNTS FOR THE YEAR ENDED 31st March, 2024</b>			
PARTICULARS	Amount in ₹		
	As at 31st March, 2024	As at 31st March, 2023	
<b>INVESTMENTS (At cost)</b>			<b>Schedule - 8</b>
(Including Corpus Fund Investments)			
GOI 8% Savings (Taxable) Bonds	-	500,000	
Fixed Deposits with Banks	232,763,228	217,028,529	
Fixed Deposits with ICICI Home Finance Ltd.	-	2,175,000	
Fixed Deposits with HDFC Ltd.	82,515,446	97,515,446	
Fixed Deposits with LIC Housing Finance Ltd.	36,982,000	36,982,000	
<b>Total</b>	<b>352,260,674</b>	<b>354,200,975</b>	
<p>Note: Consequent to the cancellation of FCRA Registration as referred in Schedule No. 11(7)(vi), investments and fixed deposits aggregating to ₹ 20,85,56,516/- created out of FCRA funds are under freeze by the Order of the FCRA authorities. Realisation/encashment of such Investments/ Fixed Deposits and respective interest credits are allowed into the FCRA utilisation bank account only.</p>			
<b>a) CASH AND BANK BALANCES</b>			<b>Schedule - 9</b>
In Bank Accounts with:			
SBI - Saving A/C NO-40074102929 - FC Designated Bank Account (See footnote below)	16,784,450	16,337,893	
Canara Bank - C/A NO-0157201000348 - FC Utilisation Account (See footnote below)	19,942,413	34,215,143	
Canara Bank - C/A NO-0157201004775	640,635	5,117,861	
Canara Bank - Saving A/C NO-015710131459	13,571,981	26,479,777	
Canara Bank - Saving A/C NO- 110086846187(MOF )	307,649	7,290	
Canara Bank - Saving A/C No. 110088128333 (NKC)	2,020,289	55,609	
Cash in hand - FC	-	-	
Cash in hand - Non-FC	-	53,267,417	82,213,573
<b>Sub-total</b>	<b>53,267,417</b>	<b>82,213,573</b>	
<p>Note: Consequent to the cancellation of FCRA Registration as referred in Schedule No. 11(7)(vi), the FCRA bank accounts have been frozen by the Order of the FCRA authorities. Credits in the form of realisation/encashment of Investment/ Fixed Deposits created out of FCRA Funds and respective interest credits are allowed into the FCRA utilisation bank account only.</p>			
<b>b) ADVANCES RECOVERABLE/ ADJUSTABLE</b>			
(Unsecured - considered good and recoverable)			
Advances Recoverable in Cash or Kind	3,184,649	1,245,820	
(Current period includes ₹ 18,82,187/-, relating to GST Portion recoverable from the donor agencies)			
Recoverable from CPR Gratuity Trust (Refer Schedule - 11.5)	5,031,566	-	
Recoverable from LIC against Leave encashment (Refer Schedule - 11.5)	2,828,805	-	
Security Deposits	128,245	163,245	
Tax Deducted at Source	7,033,549	7,409,825	
Debit balances in Specified Grants/ Projects	25,654,415	26,475,338	
(excess spent in anticipation of Grant) (Refer Schedule - 5)			
<b>Sub-total</b>	<b>43,861,229</b>	<b>35,294,228</b>	
<b>Total</b>	<b>97,128,646</b>	<b>117,507,801</b>	
<b>CURRENT LIABILITIES</b>			<b>Schedule - 10</b>
Outstanding Liabilities	2,969,809	3,452,805	
Excess Grant Refundable to ICSSR	100,000	100,000	
CPR Employees Welfare Fund			
- Employees Contribution	254,485	254,485	
- CPR Contribution	254,485	508,970	508,970
Interunit Balance	-	-	
<b>Total</b>	<b>3,578,779</b>	<b>4,061,775</b>	



  
**President**  
**Centre for Policy Research**  
 Bharna Marg, Chanakyaapur  
 New Delhi-110 021



**CENTRE FOR POLICY RESEARCH**

Schedule - 11

**Significant Accounting Policies and Notes on Special Purpose Interim Accounts**

Amount in ₹

**1 BASIS OF ACCOUNTING**

The financial statements of the Society have been prepared as at and for the year ended 31st March, 2024 under historical cost convention and on a going concern basis. For recognition of Income and Expenses, the Centre follows cash basis of accounting. However, in the case of specified projects the amount incurred by the project staff/ consultants is accounted through individual imprest account, as to exhibit correct utilisation of project funds.

The primary objects and activities of the Society are in the field of Research and education. The Society has not carried on any activity this year in the nature of commercial, industrial and business and consequently the Accounting Standards issued by the Institute of Chartered Accountants of India are not mandatory. However, the Standards are followed to the extent relevant and practical.

**2 FIXED ASSETS**

Fixed Assets are recorded at cost less depreciation. Fixed Assets purchased out of specific grants, an equal amount is transferred to capital fund. Fixed assets acquired out of non-projects fund (i.e., own funds), an equivalent amount is transferred from current year income and expenditure account. Depreciation though debited to Income and Expenditure Account, is met out of Capital Fund. Capital Fund shows the amount funds (own or projects) utilised for acquisition of assets, net of depreciation to date.

**3 DEPRECIATION**

Depreciation is charged on written down value method. In respect of additions, depreciation is charged for the full period. It is ignored on the deletion of assets.

**4 INVESTMENTS:** Investments are stated at cost.**5 EMPLOYEE BENEFITS**

The Centre makes regular contributions to duly constituted funds in respect of Provident, Gratuity and Leave Encashment. The Centre has taken up policies under the Group Gratuity and Leave Encashment Schemes of LIC for meeting the liability. The Centre makes adhoc contributions to the funds and the same is accounted for, as and when paid. As on 31st March, 2024 no employee on the role of the Society.

The Society has paid the Gratuity amount to all the eligible employees and as on 31st March, 2024 excess balance of ₹ 50,31,566/- lying with the CPR Gratuity Trust and the same will be transferred to the Society account after the closure of the Gratuity Trust. Therefore, the same has been shown as recoverable as on 31st March, 2024. Further, Society has also paid the Leave Encashment balance to all the employees. The Society has paid ₹ 28,28,805/- from its own fund which are recoverable from the LIC. The same has been also shown as recoverable in the accounts.

**6 FOREIGN CURRENCY TRANSACTIONS**

Foreign currency transactions are generally recorded at the exchange rate prevailing on the date of transaction.

**7 Income Tax and FCRA:**

- (i) CPR is registered u/s 12 A (a) of the Income Tax Act, 1961 bearing registration No. DLI (C) (I - 682) dt. 15th April, 1976. The Registration has been renewed by the Commissioner of Income Tax for a period of five years, i.e. AY 2022-23 to AY 2026-27, vide Provisional Approval No. AAATC0180HE20214 dated 28th May 2021, under the Income Tax Act, 1961 and Rules made thereunder.
- (ii) The Permanent Account No. (PAN) allotted under the Act is **AAATC0180H**.
- (iii) CPR is regular in filing the income tax returns, the last one filed being for the Assessment year 2023-24 (relating to FY 2022-23).
- (iv) CPR is approved u/s 80G of the Act covering the period A.Y. 2012-13 and onwards vide letter of the Office of Director of Income Tax (Exemption) dt. 15th September, 2011. The Registration has been renewed by the Commissioner of Income Tax for a period of five years, i.e. AY 2022-23 to AY 2026-27, vide Provisional Approval No. AAATC0180HF20214 dated 28th May 2021, under the Income Tax Act, 1961 and Rules made thereunder.

**(v) Income Tax Cases****Cancellation of 12A:**

The Income Tax Department had conducted a survey operation (on 7th and 8th September, 2022) at the premises of the Society under section 133A of the Income Tax Act, 1961. Subsequent to the Survey, the Department had also sent several notices seeking information from the Society on various matters. The Society had replied to all the notices adequately on time. Thereafter, on 22-12-2022 the Income Tax Department issued a Show Cause Notice ("SCN") for cancellation of the Registration under section 12A of the Income Tax Act, 1961. The Society responded to all the issues raised in the SCN issued by the department. However, the Department on 30-06-2023 issued an order cancelling the tax exemption status of the Society. The Society has filed a writ petition before the Hon'ble High Court of Delhi against the order of the Department for cancellation of 12A registration. The Hon'ble High Court has granted an interim stay vide its order dated 25-08-2023 for the period upto the next hearing date which was 30-11-2023, during which Society would be required to furnish the details of contributions received and utilized, duly audited. Last hearing was scheduled on 27th February, 2024 which further extended to 27th May, 2024 in the category of "End of Board" matters with a direction that interim order granted earlier continue till the next date of hearing.



*J. S. W.*  
President  
Centre for Policy Research

**Other Cases**

**For A.Y. 2016-17:** The Department has sent a notice (dated 28-03-2023 and 29-03-2023) under section 148A(b) of the Income Tax Act, 1961, for AY 2016-17, alleging income of ₹ 24,14,07,654/- escaping from assessment. The Society has filed a writ petition before the Hon'ble High Court of Delhi and the Hon'ble Court, has stayed the operation of the notice for the period upto next hearing date i.e. 22-11-2023. Last hearing was scheduled on 15th March, 2024 which further extended to 16th July, 2024 with a direction that interim order granted earlier continue till the next date of hearing.

**For A.Y. 2017-18:** The Department has sent a notice (dated 24-03-2024) under section 148A(b) of the Income Tax Act, 1961, For the AY 2017-18, alleging income of ₹ 23,18,79,176/- escaping from assessment. The Society is in the process to challenge the said order before appropriate authority.

**For A.Y. 2020-21:** The Department has sent a notice (dated 23-03-2024) under section 148A(b) of the Income Tax Act, 1961, For the AY 2020-21, alleging income of ₹ 31,58,44,084/- escaping from assessment. The Society is in the process to challenge the said order before appropriate authority.

**For A.Y. 2022-23:** The Department has issued a notice dated 14-02-2024 under section 143(3) of the Income Tax Act, 1961 stating that Society is not eligible for claiming of benefit under section 11 and taxable the income of ₹ 19,25,86,086/- for AY 2022-23. Accordingly, vide order dated 22-03-2024 a demand of ₹ 10,60,05,920/- raised under section 143(3) of the Income Tax Act, 1961. Against this, the Society has filed the appeal before the Commissioner of Income Tax on 18th April, 2024. On 03-05-2024, Department has issued the letter for depositing the 20% of the demand amount or before 09-05-2024. Against this, Society has filed the Writ Petition before the Hon'ble High Court Delhi for quashing the Order of the Department.



12 **Inspections by the Director General of Audit, New Delhi**

(i) For the period 2004-05 to 2006-07

The Office of the Director General of Audit, Central Revenues, New Delhi carried out inspection of the accounts of CPR for the period 2004-2005 to 2006-2007. In their observations they have expressed their view that as per the terms and conditions stipulated in the sanction letters for grant issued by the ICSSR, the CPR has received excess grant of ₹ 110.75 lakhs during the years 2005-06 and 2006-07, which is refundable. CPR has not accepted the conclusion reached by the government audit. Their report is under examination.

(ii) For the period 2015-16 to 2020-21

Transaction Audit was done by the Office of the Director General of Audit for FY 2015-16 to 2020-21 during 3rd March, 2022 to 16th March, 2022. The Department has shared the inspection report on 22nd March, 2022 and asked for reply within one month of the date of issue of report. CPR submitted point wise reply on 17th June, 2022 to the Office of Director General of Audit. The Department has shared its final report on 8th August, 2022 with remarks on each point.

(iii) For the period 2021-22 to 2022-23

Transaction Audit was done by the Office of the Director General of Audit, Central Expenditure, New Delhi for FY 2021-22 to 2022-23 during 25th October, 2023 to 14th November, 2023. The Department has shared the inspection report on 13th December, 2023 and asked for reply within one month of the date of issue of report. The Society is in the process to reply on each point.


SIGNATURES TO SCHEDULES 1 TO 11

**FOR V. SANKAR AIYAR & CO.**  
CHARTERED ACCOUNTANTS  
(Firm's Registration No. 109208W)



**(M.S. BALACHANDRAN)**  
PARTNER (M.No. 024282)

For and on behalf of  
**CENTRE FOR POLICY RESEARCH**

  
**(SRINIVAS CHOKKARULA)**  
PRESIDENT

**President**  
**Centre for Policy Research**  
Bharata Marg, Chanakya  
New Delhi-110 021

PLACE: NEW DELHI  
DATED: 24-May-2024



